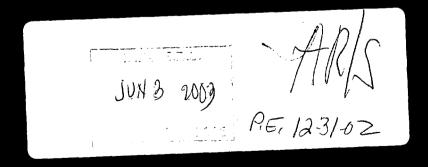


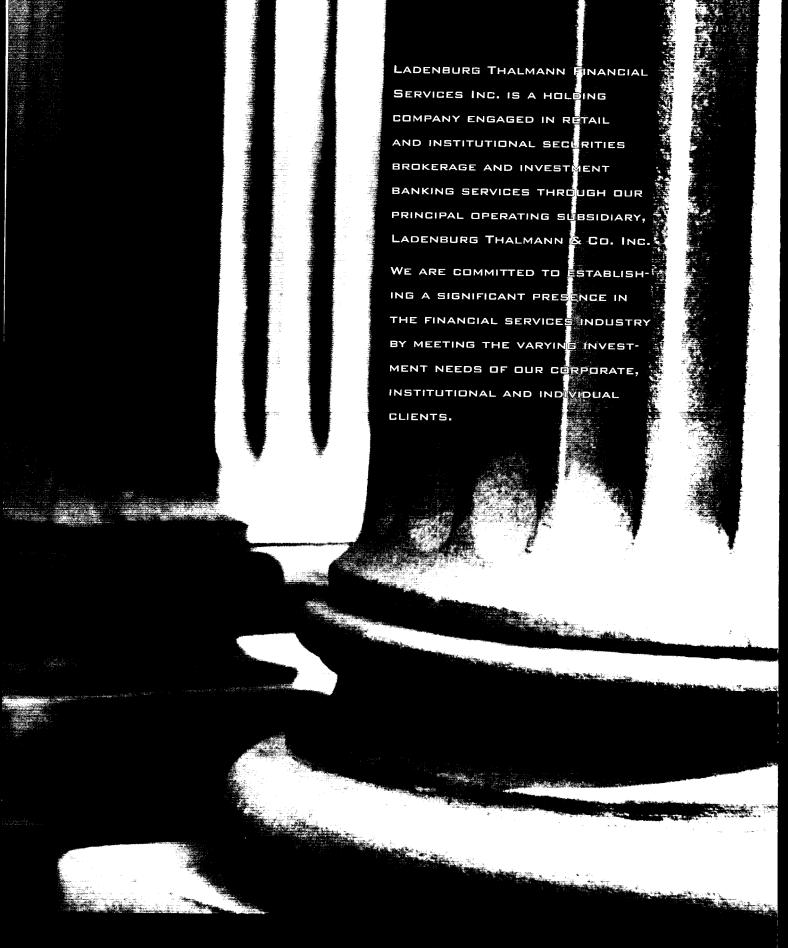




LADENBURG THALMANN FINANCIAL SERVICES TX

Annual Report 2002





Ladenburg Thalmann Financial Services Inc.

To Our Valued Shareholders:

2002 represented a challenging year for Ladenburg Thalmann Financial Services Inc. Due to the continued overall decline in the United States equity markets and the continued weak operating environment for the broker-dealer industry as a whole, our revenues declined and we were forced to make some extremely tough decisions in order to reduce our future operating expenses. These decisions included the termination of the operations of one of our operating subsidiaries, Ladenburg Capital Management Inc. Ladenburg Thalmann & Co. Inc., now our principal operating subsidiary, is servicing the accounts of Ladenburg Capital Management and many of the employees of Ladenburg Capital Management were offered employment with Ladenburg Thalmann & Co. This arrangement allowed us to reduce support staff expenses, operating expenses and general administrative expenses without forcing us to compromise the quality of the services we provide to our customers.

At the same time as we were making these tough decisions, we still continued to develop additional services that benefit our existing customers and help us reach new customers. Most importantly among these, the Ladenburg Asset Management Program ("LAMP") assists our customers in achieving their desired investment objectives by formulating mutual fund portfolios that are balanced, diversified and consistent with each individual's short-term and long-term financial objectives.

Although we suffered significant losses in 2002, we believe we are a more resilient firm today than we were a year ago as we have adapted our operations to the volatile broker-dealer industry that currently exists. We believe that the changes we instituted during 2002 have positioned us to capitalize as the industry conditions improve.

We are committed to establishing a significant presence in the financial services industry by meeting the varying needs of our institutional and individual clients, through a coordinated effort among corporate finance, capital markets, investment management, brokerage and trading professionals.

Thank you for your continued support, patience and loyalty in these difficult times.

Sincerely,

Howard M. Lorber

Howell Life.

Chairman

Victor M. Rivas

President and Chief Executive Officer



WURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-K

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Fiscal Year Ended December 31, 2002

Commission File Number 1-15799

LADENBURG THALMANN FINANCIAL SERVICES INC.

(Exact Name Of Registrant As Specified In Its Charter)

Florida

(State or other jurisdiction of incorporation or organization)

65-0701248

(I.R.S. Employer Identification Number)

10022

(Zip Code)

590 Madison Avenue, 34th Floor New York, New York

(212) 409-2000

(Address of principal executive offices)

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class

Name of each exchange on which registered

Common Stock, par value \$.0001 per share

American Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark whether the Registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No []

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 Regulation S-K is not contained herein, and will not be contained, to the best of the Registrant's knowledge, in definitive proxy or information statement incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. Yes [] No [X]

Indicate by check mark whether the Registrant is an accelerated filer (as defined in Exchange Act Rule 12b-2). Yes [] No [X]

As of June 28, 2002 (the last business day of the Registrant's most recently completed second fiscal quarter), the aggregate market value of the Registrant's Common Stock (based on the closing price on the American Stock Exchange on that date) held by non-affiliates of the Registrant was \$8,880,586.80.

As of March 28, 2003, there were 42,025,211 shares of the Registrant's Common Stock outstanding.

LADENBURG THALMANN FINANCIAL SERVICES INC. FORM 10-K

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PART I

(Dollars in thousands, except per share amounts)

ITEM 1. BUSINESS.

General

We are engaged in retail and institutional securities brokerage, investment banking services and proprietary trading through our principal operating subsidiary, Ladenburg Thalmann & Co. Inc. We are committed to establishing a significant presence in the financial services industry by meeting the varying investment needs of our corporate, institutional and retail clients.

Ladenburg Thalmann & Co. is a full service broker-dealer that has been a member of the New York Stock Exchange ("NYSE") since 1879. It provides its services principally for middle market and emerging growth companies and high net worth individuals through a coordinated effort among corporate finance, capital markets, investment management, brokerage and trading professionals. Ladenburg Thalmann & Co. is subject to regulation by, among others, the Securities and Exchange Commission ("SEC"), the NYSE and the National Association of Securities Dealers, Inc. ("NASD") and is a member of the Securities Investor Protection Corporation ("SIPC"). Ladenburg Thalmann & Co. currently has 209 registered representatives and 135 other full time employees. Its private client services and institutional sales departments serve approximately 65,000 accounts worldwide and its asset management area provides investment management and financial planning services to numerous individuals and institutions.

From August 1999 through November 2002, Ladenburg Capital Management Inc. was one of our principal operating subsidiaries in the securities brokerage industry and was a member firm of the NASD and the SIPC. Ladenburg Capital Management's business activities consisted primarily of retail sales and trading of exchange listed and over-the-counter equity securities, options and mutual funds, as well as investment banking and research services.

During 2002, we incurred significant operating losses as our revenue and liquidity were adversely affected by the overall decline in the U.S. equity markets and the continued weak operating environment for the broker-dealer industry. In November 2002, in order to reduce future operating expenses, we terminated the operations of Ladenburg Capital Management, and filed to withdraw it as a broker-dealer with the NASD. Ladenburg Thalmann & Co. has agreed to and is servicing the accounts of Ladenburg Capital Management and many of the employees of Ladenburg Capital Management were offered employment with Ladenburg Thalmann & Co. The termination of Ladenburg Capital Management's operations has reduced support staff expenses, operating expenses and general administrative expenses.

We were incorporated under the laws of the State of Florida in February 1996. Ladenburg Thalmann & Co. was incorporated under the laws of the State of Delaware in December 1971 and became our wholly owned subsidiary in May 2001. Our principal executive offices, as well as those of Ladenburg Thalmann & Co., are located at 590 Madison Avenue, New York, New York 10022 and both of our telephone numbers are (212) 409-2000. Ladenburg has branch offices located in Boca Raton, Florida, Great Neck, New York, Los Angeles, California, Ft. Lauderdale, Florida and New York, New York. During 2002, we closed our branch office in Las Vegas, Nevada and in the first quarter of 2003, we closed our branch office in Cleveland, Ohio. We are planning to open a branch office in Melville, New York during the second quarter of 2003. Ladenburg Thalmann Europe, Ltd., a wholly-owned subsidiary of Ladenburg Thalmann & Co., is a retail brokerage firm regulated by the Financial Services Authority which has an office in London, England. Ladenburg Thalmann & Co. maintains a website located at www.ladenburg.com.

Retail Business

Approximately half of our revenues in the last several years have been generated from the retail business of Ladenburg Thalmann & Co. and Ladenburg Capital Management (64.9% in 2002, 48.2% in 2001 and 44.5% in 2000). Ladenburg Thalmann & Co.'s private client services and institutional sales departments currently serve approximately a total of 65,000 accounts worldwide. Ladenburg Thalmann & Co. charges commissions to our individual and institutional clients for executing buy and sell orders of securities on national and regional exchanges and in the over-the-counter market.

Investment Banking Activities

A significant portion of our revenues was generated from the investment banking activities of Ladenburg Thalmann & Co. and Ladenburg Capital Management (11.4% in 2002, 12.5% in 2001 and 17.8% in 2000). Our investment banking professionals maintain relationships with businesses and provide them with advisory and investor relations support. Services include:

- merger and acquisition consulting;
- management of and participation in underwriting of public and private equity and debt financings;
- rendering appraisals, financial evaluations and fairness opinions; and
- providing general banking and corporate finance consulting services.

In the investment banking area, our subsidiaries have been active as underwriters or selling group members in numerous public equity transactions. Participation as a managing underwriter or in an underwriting syndicate involves both economic and regulatory risks. An underwriter may incur losses if it is unable to resell the securities it is committed to purchase. In addition, under the federal securities laws, other laws and court decisions with respect to underwriters' liabilities and limitations on the indemnification of underwriters by issuers, an underwriter is subject to substantial potential liability for misstatements or omissions of material facts in prospectuses and other communications with respect to such offerings. Acting as a managing underwriter increases these risks. Underwriting commitments constitute a charge against net capital and Ladenburg Thalmann & Co.'s ability to make underwriting commitments may be limited by the requirement that it must at all times be in compliance with regulations regarding its net capital.

Investment Activities

Ladenburg Thalmann & Co. also seeks to realize investment gains by purchasing, selling and holding securities for its own account on a daily basis. Ladenburg Thalmann & Co. engages for its own account in the arbitrage of securities. We are required to commit the capital necessary for use in these investment activities. The amount of capital committed at any particular time will vary according to market, economic and financial factors, including the other aspects of our business. Additionally, in connection with our investment banking activities, Ladenburg Thalmann & Co. generally receives warrants that entitle it to purchase securities of the corporate issuers for which it raises capital or provides advisory services.

Wholesale Trading Activities

Ladenburg Thalmann & Co. buys, sells and maintains an inventory of various securities in order to make a market in those securities. Its trading department makes a market in more than 1,800 securities, primarily in NASDAQ and OTC Bulletin-Board stocks. Its fixed income groups made markets in various fixed income securities, including corporate debt and equity, U.S. government obligations, as well as those of federal agencies, tax-exempt securities and options. We discontinued the fixed income operations during 2002. When Ladenburg Thalmann & Co. receives a buy or sell order for a security in which it makes a market, it may act as a principal and purchase from, or sell to, its customers the security on a disclosed basis at a price set in accordance with applicable securities regulations.

Trading profits or losses depend upon the skills of the employees engaged in market making activities, the capital allocated to positions in securities and the general trends of prices in the securities markets. Trading as a principal requires the commitment of capital and creates an opportunity for profits and risk of loss due to market fluctuations. Ladenburg Thalmann & Co. may take both long (ownership) and short (borrowing shares to effect sales of such shares) positions in those securities in which it makes a market.

Ladenburg Asset Management Program

Ladenburg Thalmann & Co. offers its customers an asset management program, the Ladenburg Asset Management Program ("LAMP"), to assist its customers in achieving their desired investment objectives. LAMP has the ability to formulate mutual fund portfolios that are balanced, diversified and consistent with each individual's short-term and long-term financial objectives. A variety of factors are taken into consideration when building client portfolios with LAMP, such as allocating investments into a blend of funds and creating portfolios that meet each client's needs. The custom portfolios are monitored on a consistent basis and updated periodically.

Wealth Management Strategy

Ladenburg Thalmann & Co. provides its customers with a broad range of wealth management services in order to help them manage their financial resources. Through our subsidiaries, Financial Partners Capital Management, Inc. and Ladenburg Thalmann Asset Management, Inc., registered investment advisers, we are able to provide clients with discretionary portfolio management and financial planning.

Financial Partners Capital Management offers planning services primarily to corporate executives and other high net-worth individuals. The process includes a thorough evaluation of the client's current financial position, income tax planning, estate and gift planning, comprehensive retirement planning and cash flow analysis among other services.

Our subsidiaries also provide comprehensive investment management services to high net-worth individuals, corporations and pension fund clients. Through our subsidiary, Ladenburg Thalmann Asset Management Inc., a registered investment adviser, we are able to give our clients the ability to invest with a variety of money managers and investment funds. Ladenburg Thalmann Asset Management's review process entails focusing on a client's tolerance for risk, capital growth expectations and income requirements as well as analyzing whether the client may benefit from investing in tax-advantaged products.

We have also established two private investment funds, The Ukraine Fund and the Ladenburg Focus Fund, L.P. The Ukraine Fund is a closed end investment fund that seeks capital growth by

investing primarily in companies in the Ukraine, the securities of which appear to be attractive either in relationship to their underlying assets, or from the standpoint of their potential long-term profit growth. Our wholly owned subsidiary, Ladenburg Thalmann International Ltd., was the investment advisor to The Ukraine Fund through January 31, 2003.

The Ladenburg Focus Fund is an open ended private investment fund that invests its capital in publicly traded equity securities for the benefit of a number of our clients. Our wholly owned subsidiary, Ladenburg Capital Fund Management Inc., is the general partner of this fund for which it receives an annual management fee based on the net assets of the fund and an incentive fee based on the performance of the fund each year.

Administration, Operations, Securities Transactions Processing and Customer Accounts

Ladenburg Thalmann & Co. does not hold any funds or securities for its customers. Instead, it uses the services of a clearing agent on a fully disclosed basis. This clearing agent processes all securities transactions and maintains customer accounts on a fee basis. Customer accounts are protected through the SIPC for up to \$500, of which coverage for cash balances is limited to \$100. In addition, all customer accounts are fully protected by an Excess Securities Bond issued by the Travelers Casualty & Surety Company providing protection for the account's entire net equity (both cash and securities). The services of this clearing agent include billing, credit control, and receipt, custody and delivery of securities. The clearing agent provides operational support necessary to process, record, and maintain securities transactions for Ladenburg Thalmann & Co.'s brokerage activities. It provides these services to Ladenburg Thalmann & Co.'s customers at a total cost which we believe is less than it would cost us to process such transactions on our own. The clearing agent also lends funds to Ladenburg Thalmann & Co.'s customers through the use of margin credit. These loans are made to customers on a secured basis, with the clearing agent maintaining collateral in the form of saleable securities, cash or cash equivalents. Ladenburg Thalmann & Co. has agreed to indemnify the clearing broker for losses it may incur on these credit arrangements.

We recently renegotiated our current clearing agreement with one of our clearing brokers whereby this clearing broker became our primary clearing broker, clearing substantially all of our business (the "Clearing Conversion"). As part of the new agreement with this clearing broker, we will realize significant cost savings from reduced ticket charges, and expect to realize additional cost savings from other incentives. In addition, under the new clearing agreement, an affiliate of the clearing broker loaned us an aggregate of \$3,500 (the "Clearing Loans"). The principal balance of the Clearing Loans is scheduled to be forgiven as to \$1,500 in November 2003, \$667 in November 2004, \$667 in November 2005 and \$666 in November 2006. Upon the forgiveness of the Clearing Loans, the forgiven amount will be accounted for as a reduction of expenses. However, if the clearing agreement is terminated for any reason prior to the loan maturity dates, the loans, less any amounts that have been forgiven through the date of the termination, must be repaid on demand.

Competition

Our subsidiaries encounter intense competition in all aspects of their business and compete directly with many other securities firms for clients, as well as registered representatives. Many of their competitors have significantly greater financial, technical, marketing and other resources than they do. National retail firms such as Merrill Lynch Pierce Fenner & Smith Incorporated, Salomon Smith Barney, Inc. and Morgan Stanley/Dean Witter dominate the industry. Our subsidiaries also compete with numerous regional and local firms. In addition, a number of firms offer discount brokerage services to retail customers and generally effect transactions at substantially lower commission rates on an "execution only" basis, without offering other services such as investment recommendations and research.

Moreover, there is substantial commission discounting by full-service broker-dealers competing for institutional and retail brokerage business. The recent emergence of online trading has further intensified the competition for brokerage customers. Although Ladenburg Thalmann & Co. offers on-line account access to its customers to review their account balances and activity, it currently does not offer any online trading services to its customers. The continued expansion of discount brokerage firms and online trading could adversely effect the retail business. Other financial institutions, notably commercial banks and savings and loan associations, offer customers some of the same services and products presently provided by securities firms. While it is not possible to predict the type and extent of competing services which banks and other institutions ultimately may offer to customers, our subsidiaries may be adversely affected to the extent those services are offered on a large scale basis. We try to compete through our advertising and recruiting programs for registered representatives interested in joining us.

Government Regulation

The securities industry and our business is subject to extensive regulation by the SEC, state securities regulators and other governmental regulatory authorities. The principal purpose of these regulations is the protection of customers and the securities markets. The SEC is the federal agency charged with the administration of the federal securities laws. Much of the regulation of broker-dealers, however, has been delegated to self-regulatory organizations, principally the NASD Regulation, Inc., the regulatory arm of the NASD, the NYSE and the Municipal Securities Rulemaking Board. These self-regulatory organizations adopt rules, subject to approval by the SEC, which govern its members and conduct periodic examinations of member firms' operations. Securities firms are also subject to regulation by state securities commissions in the states in which they are registered. Ladenburg Thalmann & Co. is a registered broker-dealer with the SEC and a member firm of the NYSE. It is licensed to conduct activities as a broker-dealer in all 50 states.

Ladenburg Thalmann Europe is an authorized securities broker regulated by the Financial Services Authority of the United Kingdom and, through the European Community's passporting provisions, is authorized to conduct business in all of the member countries of the European Community.

The regulations to which broker-dealers are subject cover all aspects of the securities industry, including:

- sales methods and supervision;
- trading practices among broker-dealers;
- use and safekeeping of customers' funds and securities;
- capital structure of securities firms;
- record keeping; and
- the conduct of directors, officers and employees.

Additional legislation, changes in rules promulgated by the SEC and by self-regulatory bodies or changes in the interpretation or enforcement of existing laws and rules often directly affect the method of operation and profitability of broker-dealers. The SEC and the self-regulatory bodies may conduct administrative proceedings which can result in censure, fine, suspension or expulsion of a broker-dealer, its officers, employees or registered representatives.

Net Capital Requirements

As a registered broker-dealer and member of the NYSE, Ladenburg Thalmann & Co. is subject to the SEC's net capital rule, which is designed to measure the general financial integrity and liquidity of a broker-dealer. Net capital is defined as the net worth of a broker-dealer subject to certain adjustments. In computing net capital, various adjustments are made to net worth which exclude assets not readily convertible into cash. Additionally, the regulations require that certain assets, such as a broker-dealer's position in securities, be valued in a conservative manner so as to avoid over-inflation of the broker-dealer's net capital. We compute net capital under the alternate method permitted by the net capital rule. Under this method, Ladenburg Thalmann & Co. is required to maintain net capital equal to the greater of:

- \$250; or
- a determinable amount based on the market price and number of securities in which Ladenburg Thalmann & Co. is a market-maker, not to exceed \$1,000.

Compliance with the net capital rule limits those operations of broker-dealers which require the intensive use of their capital, such as underwriting commitments and principal trading activities.

In addition to the above requirements, funds invested as equity capital may not be withdrawn, nor may any unsecured advances or loans be made to any stockholder of a registered broker-dealer, if, after giving effect to the withdrawal, advance or loan and to any other withdrawal, advance or loan as well as to any scheduled payments of subordinated debt which are scheduled to occur within six months, the net capital of the broker-dealer would fall below 120% of the minimum dollar amount of net capital required or the ratio of aggregate indebtedness to net capital would exceed 10 to 1. Further, any funds invested in the form of subordinated debt generally must be invested for a minimum term of one year and repayment of such debt may be suspended if the broker-dealer fails to maintain certain minimum net capital levels. For example, scheduled payments of subordinated debt are suspended in the event that the ratio of aggregate indebtedness to net capital of the broker-dealer would exceed 12 to 1 or its net capital would be less than 120% of the minimum dollar amount of net capital required. The net capital rule also prohibits payments of dividends, redemption of stock and the prepayment, or payment in respect of principal or subordinated indebtedness if net capital, after giving effect to the payment, redemption or repayment, would be less than the specified percent (120%) of the minimum net capital requirement.

At December 31, 2002, Ladenburg Thalmann & Co. had net capital that exceeded its minimum net capital requirement. Failure to maintain the required net capital may subject a firm to suspension or expulsion by the NYSE, the SEC and other regulatory bodies and ultimately may require its liquidation. Compliance with the net capital rule could limit Ladenburg Thalmann & Co.'s operations that require the intensive use of capital, such as underwriting and trading activities, and also could restrict our ability to withdraw capital from it, which in turn could limit our ability to pay dividends, repay debt and redeem or purchase shares of our outstanding capital stock.

Personnel

At December 31, 2002, we had a total of approximately 397 employees, of which 242 are registered representatives and 155 are other full time employees. These employees are not covered by a collective bargaining agreement. We consider our relationship with our employees to be good.

RISK FACTORS

We have incurred, and may continue to incur, significant losses.

We incurred significant losses from operations during 2002. We cannot assure you that we will be able to achieve or sustain revenue growth, profitability or positive cash flow on either a quarterly or annual basis or that profitability, if achieved, will be sustained. If we are unable to achieve or sustain profitability, we may not be financially viable in the future and may have to curtail, suspend or cease additional operations.

We have incurred, and may in the future incur, significant losses from trading and investment activities due to market fluctuations and volatility.

We generally maintain trading and investment positions in the equity markets. To the extent that we own assets, i.e., have long positions, in those markets, a downturn in those markets could result in losses from a decline in the value of those long positions. Conversely, to the extent that we have sold assets that we do not own, i.e., have short positions, in any of those markets, an upturn in those markets could expose us to potentially unlimited losses as we attempt to cover our short positions by acquiring assets in a rising market.

We may from time to time have a trading strategy consisting of holding a long position in one security and a short position in another security from which we expect to earn revenues based on changes in the relative value of the two securities. If, however, the relative value of the two securities changes in a direction or manner that we did not anticipate or against which we are not hedged, we might realize a loss in those paired positions. In addition, we maintain trading positions that can be adversely affected by the level of volatility in the financial markets, i.e., the degree to which trading prices fluctuate over a particular period, in a particular market, regardless of market levels.

We will need to raise additional funds in the near future.

Our capital requirements continue to be adversely affected by our inability to generate cash from operations as a result of the continued significant decline in the equity markets. As a result, we have been forced to cut expenses as necessary. Additionally, we have been forced to rely on borrowings in order to generate working capital for our operations. Accordingly, unless the equity markets rebound quickly, we will need to seek to raise additional capital through other available sources, including through equity offerings or borrowing additional funds on a short-term basis from third parties, including our current debtholders, shareholders and clearing broker. As of December 31, 2002, we had cash and cash equivalents of approximately \$11,752. Accordingly, if we continue to be unable to generate cash from operations and are unable to find sources of funding, it would have an adverse impact on our liquidity and operations.

Our expenses may increase due to unresolved real estate commitments.

Ladenburg Capital Management has two leases for office space in New York which it no longer occupies, aggregating additional minimum lease payments as of December 31, 2002 of approximately \$2,000 per year through 2007 and \$1,582 thereafter. We are currently in litigation with both landlords, and we are attempting to terminate our remaining lease obligations under these leases. During the year ended December 31 2002, Ladenburg Capital Management has provided for costs of \$3,031 in connection with such leases, including the write-off of furniture, fixtures and leasehold improvements of \$1,117, and the recording of a liability at December 31, 2002, which gives effect to estimated sublease rentals. Additional costs may be incurred in connection with terminating the leases, or if not terminated, to the extent of foregone rental income in the event Ladenburg Capital Management does not sublease the office

space for an amount at least equal to the lease obligations. Such costs may have a material adverse effect on Ladenburg Capital Management's financial position and liquidity.

Our business could be adversely affected by a breakdown in the financial markets.

As a securities broker-dealer, our business is materially affected by conditions in the financial markets and economic conditions generally, both in the United States and elsewhere around the world. Many factors or events could lead to a breakdown in the financial markets including war, terrorism, natural catastrophes and other types of disasters. These types of events could cause people to begin to lose confidence in the financial markets and their ability to function effectively. If the financial markets are unable to effectively prepare for these types of events and ease public concern over their ability to function, our revenues are likely to decline and our operations will be adversely affected.

Our revenues may decline in adverse market or economic conditions.

Current unfavorable financial and economic conditions have reduced the number and size of the transactions in which we provide underwriting services, merger and acquisition consulting and other services. Our investment banking revenues, in the form of financial advisory and underwriting fees, are directly related to the number and size of the transactions in which we participate and therefore have been adversely affected by the sustained market downturn. Additionally, the downturn in market conditions led to a decline in the volume of transactions that we executed for our customers and, therefore, to a decline in the revenues we received from commissions and spreads. If these adverse financial and economic conditions persist, we will incur a further decline in transactions and revenues that we receive from commissions and spreads.

We depend on several key employees and the loss of any of their services could harm our business.

Our success is dependent in large part upon the services of several key employees. We have employment agreements with Victor M. Rivas, Mark Zeitchick and Vincent A. Mangone which provide for these individuals to be employed by us through August 2004. Each of these individuals, however, may terminate his agreement upon 30 days' notice. Although the employment agreements contain various incentives designed to retain the services of these individuals, including stock options and other incentive based awards as well as non-solicitation provisions in our favor, these provisions may be insufficient to keep these individuals from leaving us for a more lucrative opportunity. This is especially true in light of the increasing competition for experienced professionals in the securities industry. We do not maintain and do not intend to obtain key man insurance on the lives of any of these individuals. In the event that any of these individuals terminates his agreement or otherwise leave our company, our operations may be materially and adversely affected.

We face significant competition for professional employees.

From time to time, individuals we employ may choose to leave our company to pursue other opportunities. We have experienced losses of registered representatives, trading and investment banking professionals in the past and the level of competition for key personnel remains intense. We cannot assure you that the loss of key personnel will not occur again in the future. The loss of a registered representative, trading or investment banking professional, particularly a senior professional with a broad range of contacts in an industry, could materially and adversely affect our operating results.

Our principal shareholders including our directors and officers control a large percentage of our shares of common stock and can significantly influence our corporate actions.

At the present time, our executive officers, directors and companies that these individuals control beneficially own approximately 37% of our common stock. Accordingly, these individuals and entities will be able to significantly influence most, if not all, of our corporate actions, including the election of directors and the appointment of officers. Additionally, this ownership of our common stock may make it difficult for a third party to acquire control of us, therefore possibly discouraging third parties from seeking to acquire us. A third party would have to negotiate any possible transactions with these principal shareholders, and their interests may be different from the interests of our other shareholders. This may depress the price of our common stock.

The American Stock Exchange may delist our common stock from quotation on its exchange.

Our common stock is currently quoted on the American Stock Exchange ("Exchange"). In order to continue quotation of our common stock, we must maintain certain financial, distribution and stock price levels. Generally, we must maintain a minimum amount in shareholders' equity (usually between \$2 million and \$4 million) and a minimum number of public shareholders (usually 300 shareholders or 200,000 shares held by our non-affiliates). Additionally, our common stock cannot have what is deemed to be a "low selling price" as determined by the Exchange.

Currently, we do not have the minimum amount in shareholders' equity as required by the Exchange. Additionally, on March 27, 2003, the last reported sale price of our common stock was \$0.07. If the Exchange determines that this is a "low selling price," it may require us to effect a reverse split or suspend or remove our common stock from listing on the Exchange. In determining whether a reverse split or suspension or removal is appropriate, the Exchange will consider all pertinent factors including market conditions in general, the number of shares outstanding, plans which may have been formulated by management, applicable regulations of the state or country of incorporation or of any governmental agency having jurisdiction over the company and the relationship to other Exchange policies regarding continued listing.

If the Exchange delists our common stock from trading on its exchange, we could face significant material adverse consequences including:

- a limited availability of market quotations for our common stock;
- a determination that our common stock is a "penny stock" which will require brokers trading in our common stock to adhere to more stringent rules and possibly resulting in a reduced level of trading activity in the secondary trading market for our common stock;
- a limited amount of news and analyst coverage for our company; and
- a decreased ability to issue additional securities or obtain additional financing in the future.

We may have difficulty effectively managing our growth.

In May 2001, we acquired Ladenburg Thalmann & Co. and significantly increased the number of registered representatives, trading and investment banking professionals under our control. Due to the overall declines in the U.S. equity markets and the continued weak operating environment for the broker-dealer industry in 2002, we were forced to reduce our number of registered representatives, trading and investment banking professionals, support staff and administrative employees. However, we are

continually looking for and reviewing possible business acquisitions that would allow our business to expand and grow. Growth of this nature, however, involves numerous risks such as:

- difficulties and expenses incurred in connection with the subsequent assimilation of the operations and services or products of the acquired company;
- the potential loss of key employees of the acquired company; and
- the diversion of management's attention from other business concerns.

If we are unable to effectively address these risks, we may be required to restructure the acquired business or write off the value of some or all of the assets of the acquired business. Further, this type of growth requires increased investments in management personnel, financial and management systems and controls, and facilities. We cannot assure you that we will experience parallel growth in these areas. If these areas do not grow at the same time, our operating margins may decline from current levels.

Additionally, as is common in the securities industry, we will continue to be highly dependent on the effective and reliable operation of our communications and information systems. We believe that our current and anticipated future growth will require implementation of new and enhanced communications and information systems and training of our personnel to operate such systems. Any difficulty or significant delay in the implementation or operation of existing or new systems or the training of personnel could adversely affect our ability to manage our growth.

We may lose customers and our revenues may decline due to our lack of Internet brokerage service capability.

Recently, a growing number of brokerage firms have begun offering Internet brokerage services to their customers in response to increased customer demand for these services. While we intend to offer Internet brokerage services in the future, we may not be able to offer services that will appeal to our current or prospective customers and these services may not be profitable. Our failure to commence Internet brokerage services in the near future could have a material adverse effect on our business including the loss of our existing customers to competitors that do offer these services. Additionally, if we commence Internet brokerage services but are unable to attract customers for those services, our revenues will decline.

We rely on one primary clearing broker and the termination of the agreement with this clearing broker could disrupt our business.

Ladenburg Thalmann & Co. primarily uses one clearing broker to process its securities transactions and maintain customer accounts on a fee basis. The clearing broker also provides billing services, extends credit and provides for control and receipt, custody and delivery of securities. Ladenburg Thalmann & Co. depends on the operational capacity and ability of the clearing broker for the orderly processing of transactions. In addition, by engaging the processing services of a clearing firm, Ladenburg Thalmann & Co. is exempt from some capital reserve requirements and other regulatory requirements imposed by federal and state securities laws. If the clearing agreement is terminated for any reason, we would be forced to find an alternative clearing firm. We cannot assure you that we would be able to find an alternative clearing firm on acceptable terms to it or at all.

In addition, during 2002, we completed the Clearing Conversion and renegotiated our clearing agreement with this clearing broker. As part of the negotiations, an affiliate of this clearing broker provided us with the Clearing Loans, aggregating to \$3,500, with various terms and maturing at various

dates through December 2006. The principal balance of the Clearing Loans is scheduled to be forgiven as to \$1,500 in November 2003, \$667 in November 2004, \$667 in November 2005 and \$666 in November 2006. Upon the forgiveness of the Clearing Loans, the forgiven amount will be accounted for as a reduction of expenses. However, if the clearing agreement is terminated for any reason prior to the loan maturity dates, the loans, less any amounts that have been forgiven through the date of the termination, must be repaid on demand.

Our clearing broker extends credit to our clients and we are liable if the clients do not pay.

Ladenburg Thalmann & Co. permits its clients to purchase securities on a margin basis or sell securities short, which means that the clearing firm extends credit to the client secured by cash and securities in the clients' account. During periods of volatile markets, the value of the collateral held by the clearing broker could fall below the amount borrowed by the client. If margin requirements are not sufficient to cover losses, the clearing broker sells or buys securities at prevailing market prices, and may incur losses to satisfy client obligations. Ladenburg Thalmann & Co. has agreed to indemnify the clearing broker for losses it may incur while extending credit to its clients.

We are subject to various risks associated with the securities industry.

As a securities broker-dealer, Ladenburg Thalmann & Co. is subject to uncertainties that are common in the securities industry. These uncertainties include:

- the volatility of domestic and international financial, bond and stock markets, as demonstrated by recent disruptions in the financial markets;
- extensive governmental regulation;
- litigation;
- intense competition;
- substantial fluctuations in the volume and price level of securities; and
- dependence on the solvency of various third parties.

As a result, revenues and earnings may vary significantly from quarter to quarter and from year to year. In periods of low volume, profitability is impaired because certain expenses remain relatively fixed. Ladenburg Thalmann & Co. is much smaller and has much less capital than many competitors in the securities industry. In the event of a market downturn, our business could be adversely affected in many ways, including those described below. Our revenues are likely to decline in such circumstances and, if we are unable to reduce expenses at the same pace, our profit margins would erode.

Our risk management policies and procedures may leave us exposed to unidentified risks or an unanticipated level of risk.

The policies and procedures we employ to identify, monitor and manage risks may not be fully effective. Some methods of risk management are based on the use of observed historical market behavior. As a result, these methods may not predict future risk exposures, which could be significantly greater than the historical measures indicate. Other risk management methods depend on evaluation of information regarding markets, clients or other matters that are publicly available or otherwise accessible by us. This information may not be accurate, complete, up-to-date or properly evaluated. Management

of operational, legal and regulatory risk requires, among other things, policies and procedures to properly record and verify a large number of transactions and events. We cannot assure you that our policies and procedures will effectively and accurately record and verify this information.

We seek to monitor and control our risk exposure through a variety of separate but complementary financial, credit, operational and legal reporting systems. We believe that we effectively evaluate and manage the market, credit and other risks to which we are exposed. Nonetheless, the effectiveness of our ability to manage risk exposure can never be completely or accurately predicted or fully assured. For example, unexpectedly large or rapid movements or disruptions in one or more markets or other unforeseen developments can have a material adverse effect on our results of operations and financial condition. The consequences of these developments can include losses due to adverse changes in inventory values, decreases in the liquidity of trading positions, higher volatility in earnings, increases in our credit risk to customers as well as to third parties and increases in general systemic risk.

Credit risk exposes us to losses caused by financial or other problems experienced by third parties.

We are exposed to the risk that third parties that owe us money, securities or other assets will not perform their obligations. These parties include:

- trading counterparties;
- customers;
- clearing agents;
- exchanges;
- clearing houses; and
- other financial intermediaries as well as issuers whose securities we hold.

These parties may default on their obligations owed to us due to bankruptcy, lack of liquidity, operational failure or other reasons. This risk may arise, for example, from:

- holding securities of third parties;
- executing securities trades that fail to settle at the required time due to non-delivery by the counterparty or systems failure by clearing agents, exchanges, clearing houses or other financial intermediaries; and
- extending credit to clients through bridge or margin loans or other arrangements.

Significant failures by third parties to perform their obligations owed to us could adversely affect our revenues and perhaps our ability to borrow in the credit markets.

Intense competition from existing and new entities may adversely affect our revenues and profitability.

The securities industry is rapidly evolving, intensely competitive and has few barriers to entry. We expect competition to continue and intensify in the future. Many of our competitors have significantly greater financial, technical, marketing and other resources than we do. Some of our competitors also offer a wider range of services and financial products than we do and have greater name

recognition and a larger client base. These competitors may be able to respond more quickly to new or changing opportunities, technologies and client requirements. They may also be able to undertake more extensive promotional activities, offer more attractive terms to clients, and adopt more aggressive pricing policies. We may not be able to compete effectively with current or future competitors and competitive pressures faced by us may harm our business.

The precautions we take to prevent and detect employee misconduct may not be effective and we could be exposed to unknown and unmanaged risks or losses.

We run the risk that employee misconduct could occur. Misconduct by employees could include:

- employees binding us to transactions that exceed authorized limits or present unacceptable risks to us;
- employees hiding unauthorized or unsuccessful activities from us; or
- the improper use of confidential information.

These types of misconduct could result in unknown and unmanaged risks or losses to us including regulatory sanctions and serious harm to our reputation. The precautions we take to prevent and detect these activities may not be effective. If employee misconduct does occur, our business operations could be materially adversely affected.

We are currently subject to extensive securities regulation and the failure to comply with these regulations could subject us to penalties or sanctions.

The securities industry and our business is subject to extensive regulation by the SEC, state securities regulators and other governmental regulatory authorities. We are also regulated by industry self-regulatory organizations, including the NYSE, the NASD and the Municipal Securities Rulemaking Board.

Ladenburg Thalmann & Co. is a registered broker-dealer with the SEC and a member firm of the NYSE. Broker-dealers are subject to regulations which cover all aspects of the securities business, including:

- sales methods and supervision;
- trading practices among broker-dealers;
- use and safekeeping of customers' funds and securities;
- capital structure of securities firms;
- record keeping; and
- the conduct of directors, officers and employees.

Much of the regulation of broker-dealers has been delegated to self-regulatory organizations, principally the NASD Regulation, Inc., the regulatory arm of the NASD, and the NYSE, which are our primary regulatory agencies. NASD Regulation and the NYSE adopt rules, subject to approval by the SEC, that govern its members and conducts periodic examinations of member firms' operations.

Compliance with many of the regulations applicable to us involves a number of risks, particularly in areas where applicable regulations may be subject to varying interpretation. The requirements imposed by these regulators are designed to ensure the integrity of the financial markets and to protect customers and other third parties who deal with us. Consequently, these regulations often serve to limit our activities, including through net capital, customer protection and market conduct requirements. If we are found to have violated an applicable regulation, administrative or judicial proceedings may be initiated against us that may result in:

- censure;
- fine;
- civil penalties, including treble damages in the case of insider trading violations;
- the issuance of cease-and-desist orders;
- the deregistration or suspension of our broker-dealer activities;
- the suspension or disqualification of our officers or employees; or
- other adverse consequences.

The imposition of any of these or other penalties could have a material adverse effect on our operating results and financial condition.

The regulatory environment is also subject to change. We may be adversely affected as a result of new or revised legislation or regulations imposed by the SEC, other federal or state governmental regulatory authorities, or self-regulatory organizations. We also may be adversely affected by changes in the interpretation or enforcement of existing laws and rules by these governmental authorities and self-regulatory organizations.

Failure to comply with net capital requirements could subject us to suspension or revocation by the SEC or suspension or expulsion by the NASD and the NYSE.

Ladenburg Thalmann & Co. is subject to the SEC's net capital rule which requires the maintenance of minimum net capital. We compute net capital under the alternate method permitted by the net capital rule. Under this method, Ladenburg Thalmann & Co. is required to maintain net capital equal to:

- \$250; or
- a determinable amount based on the market price and number of securities in which Ladenburg Thalmann & Co. is a market-maker, not to exceed \$1,000.

The net capital rule is designed to measure the general financial integrity and liquidity of a broker-dealer. In computing net capital, various adjustments are made to net worth which exclude assets not readily convertible into cash. Additionally, the regulations require that certain assets, such as a broker-dealer's position in securities, be valued in a conservative manner so as to avoid over-inflation of the broker-dealer's net capital. The net capital rule requires that a broker-dealer maintain a certain minimum level of net capital. The particular levels vary in application depending upon the nature of the activity undertaken

by a firm. Compliance with the net capital rule limits those operations of broker-dealers which require the intensive use of their capital, such as underwriting commitments and principal trading activities. The rule also limits the ability of securities firms to pay dividends or make payments on certain indebtedness such as subordinated debt as it matures. A significant operating loss or any charge against net capital could adversely affect the ability of a broker-dealer to expand or, depending on the magnitude of the loss or charge, maintain its then present level of business. The NASD and the NYSE may enter the offices of a broker-dealer at any time, without notice, and calculate the firm's net capital. If the calculation reveals a deficiency in net capital, the NASD may immediately restrict or suspend certain or all of the activities of a broker-dealer, including its ability to make markets. Ladenburg Thalmann & Co. may not be able to maintain adequate net capital, or its net capital may fall below requirements established by the SEC, and subject us to disciplinary action in the form of fines, censure, suspension, expulsion or the termination of business altogether.

Risk of losses associated with securities laws violations and litigation.

Many aspects of our business involve substantial risks of liability. An underwriter is exposed to substantial liability under federal and state securities laws, other federal and state laws, and court decisions, including decisions with respect to underwriters' liability and limitations on indemnification of underwriters by issuers. For example, a firm that acts as an underwriter may be held liable for material misstatements or omissions of fact in a prospectus used in connection with the securities being offered or for statements made by its securities analysts or other personnel. In recent years, there has been an increasing incidence of litigation involving the securities industry, including class actions that seek substantial damages. Our underwriting activities will usually involve offerings of the securities of smaller companies, which often involve a higher degree of risk and are more volatile than the securities of more established companies. In comparison with more established companies, smaller companies are also more likely to be the subject of securities class actions, to carry directors and officers liability insurance policies with lower limits or not at all, and to become insolvent. Each of these factors increases the likelihood that an underwriter of a smaller companies' securities will be required to contribute to an adverse judgment or settlement of a securities lawsuit.

In the normal course of business, our operating subsidiaries have been and continue to be the subject of numerous civil actions and arbitrations arising out of customer complaints relating to our activities as a broker-dealer, as an employer and as a result of other business activities. In general, the cases involve various allegations that our employees had mishandled customer accounts. We believe that, based on our historical experience and the reserves established by us, the resolution of the claims presently pending will not have a material adverse effect on our financial condition. However, although we typically reserve an amount we believe will be sufficient to cover any damages assessed against us, we have in the past been assessed damages that exceeded our reserves. If we misjudged the amount of damages that may be assessed against us from pending or threatened claims, or if we are unable to adequately estimate the amount of damages that will be assessed against us from claims that arise in the future and reserve accordingly, our financial condition may be materially adversely affected.

Possible additional issuances will cause dilution.

While we currently have outstanding 42,025,211 shares of common stock, options to purchase a total of 4,656,813 shares of common stock, warrants to purchase a total of 200,000 shares of common stock and senior convertible promissory notes initially convertible into 11,296,746 shares of common stock, we are authorized to issue up to 200,000,000 shares of common stock and are therefore able to issue additional shares without being required under corporate law to obtain shareholder approval. If we issue additional shares, or if our existing shareholders exercise or convert their outstanding options or

notes, our other shareholders may find their holdings drastically diluted, which if it occurs, means that they will own a smaller percentage of our company.

We may issue preferred stock with preferential rights that may adversely affect your rights.

The rights of our shareholders will be subject to and may be adversely affected by the rights of holders of any preferred stock that we may issue in the future. Our articles of incorporation authorize our board of directors to issue up to 2,000,000 shares of "blank check" preferred stock and to fix the rights, preferences, privilege and restrictions, including voting rights, of these shares without further shareholder approval.

ITEM 2. PROPERTIES.

Our principal executive offices and those of Ladenburg Thalmann & Co. and other subsidiaries of ours are located at 590 Madison Avenue, 34th Floor, New York, New York 10022, where we lease approximately 82,000 square feet of office space pursuant to a lease that expires in June 2015. We also operate several branch offices located in New York, Florida and California. During 2002, we closed our office in Nevada and in January 2003 we closed our office in Ohio. Ladenburg Capital Management has two leases for office space in New York which it no longer occupies, aggregating additional minimum lease payments as of December 31, 2002 of approximately \$2,000 per year through 2007 and \$1,582 thereafter. We are currently in litigation with both landlords, and we are attempting to terminate our remaining lease obligations under these leases. During the year ended December 31 2002, Ladenburg Capital Management has provided for costs of \$3,031 in connection with such leases, including the writeoff of furniture, fixtures and leasehold improvements of \$1,117, and the recording of a liability at December 31, 2002, which gives effect to estimated sublease rentals. Additional costs may be incurred in connection with terminating the leases, or if not terminated, to the extent of foregone rental income in the event Ladenburg Capital Management does not sublease the office space for an amount at least equal to the lease obligations. Such costs may have a material adverse effect on Ladenburg Capital Management's financial position and liquidity.

ITEM 3. LEGAL PROCEEDINGS.

See Note 9 to our Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS.

On November 6, 2002, we held our annual meeting of shareholders at which we submitted the following matters to a vote of security holders:

1. Our shareholders re-elected each of the individuals nominated for election for a term of one year and until their successors are elected and qualified as follows:

	Votes For	Votes Withheld
Henry C. Beinstein	34,153,934	270,770
Robert J. Eide	34,153,856	270,848

	Votes For	Votes Withheld
Richard J. Lampen	34,194,012	230,692
Bennett S. LeBow	34,128,538	296,166
Howard M. Lorber	34,107,446	317,258
Vincent A. Mangone	33,496,995	927,709
Victor M. Rivas	33,522,259	902,445
Richard J. Rosenstock	33,496,695	928,009
Mark Zeitchick	33,496,667	928,037

2. Our shareholders authorized an amendment to our articles of incorporation to increase the number of authorized shares of our common stock from 100,000,000 shares to 200,000,000 shares as follows:

Votes For	Votes Against	<u>Abstentions</u>	Broker Non-Votes
33,168,345	1,235,917	20,441	4

3. Our shareholders authorized an amendment to our 1999 Performance Equity Plan to increase the number of shares of common stock available for issuance under the plan from 5,500,000 shares to 10,000,000 shares and to increase the limit on grants to individuals in any one year from 300,000 shares to 1,000,000 shares as follows:

Votes For	Votes Against	Abstentions	Broker Non-Votes
18,597,730	3,394,701	21,910	12,410,366

4. Our shareholders approved the adoption of the "Ladenburg Thalmann Financial Services Inc. Qualified Employee Stock Purchase Plan" as follows:

Votes For	Votes Against	<u>Abstentions</u>	Broker Non-Votes
19,479,100	2,523,017	12,226	12,410,364

PART II

ITEM 5. MARKET FOR COMMON EQUITY AND RELATED STOCKHOLDER MATTERS.

On April 14, 2000, our common stock began trading on the Exchange under the symbol "GBC." On May 7, 2001, we changed our name to Ladenburg Thalmann Financial Services Inc. and on the same date our common stock began quotation on the Exchange under the symbol "LTS." The following table sets forth the high and low prices of the common stock for the periods specified.

		<u>High(\$)</u>	<u>Low(\$)</u>
2003	First Quarter*	0.12	0.05
2002			
	Fourth Quarter	0.23	0.09
	Third Quarter	0.35	0.13
	Second Quarter	0.96	0.30
	First Quarter	1.00	0.57
2001			
	Fourth Quarter	1.86	0.70
	Third Quarter	2.08	0.70
	Second Quarter	3.20	1.96
	First Quarter	3.15	1.85

^{*}Through March 28, 2003.

Holders

On March 28, 2003, there were approximately 13,300 holders of record of our common stock.

Dividends

To date, we have not paid or declared any dividends on our common stock. The payment of future dividends, if any, will be at the discretion of our board of directors after taking into account various factors, including our financial condition, operating results, current anticipated cash needs as well as any other factors that the board of directors may deem relevant. Our ability to pay dividends in the future also may be restricted by our operating subsidiaries' obligations to comply with the net capital requirements imposed on broker-dealers by the SEC and the NASD. We do not intend to declare any dividends in the foreseeable future, but instead intend on retaining all earnings for use in our business.

Recent Sales of Unregistered Securities

None.

ITEM 6. SELECTED FINANCIAL DATA.

The selected financial data set forth below is derived from our audited financial statements. This selected financial data should be read in conjunction with the section under the caption "Management's Discussion and Analysis of Financial Condition and Results of Operations" and the Consolidated Financial Statements included elsewhere in this Annual Report on Form 10-K:

	Year Ended December 31,				
· · · · · · · · · · · · · · · · · · ·	2002	2001	2000	1999	1998_
		(in thousands	, except per sh	are amounts)	
Operating Results: (a)					•
Total revenues	\$79,998	\$ 93,953	\$ 89,584	\$ 77,171	\$ 66,569
Total costs and expenses	124,991	106,202	83,372	74,107	72,741
(Loss) income before income taxes	(44,993)	(12,249)	6,212	3,064	(6,172)
Net (loss) income	(46,393)	(12,293)	5,090	4,006	(6,175)
Per common and equivalent share(b):					
Basic and diluted:					
(Loss) income per Common Share	\$ <u>(1.10</u>)	\$ <u>(0,31</u>)	\$ <u>0.15</u>	\$ <u>0.12</u>	\$ <u>(0.18</u>)
Basic and diluted weighted average					
Common Shares (b)	42,025,211	<u>39,458,057</u>	<u>34,647,170</u>	<u>34,647,170</u>	<u>34,647,170</u>
Balance Sheet Data:					
Total assets	\$43,899	\$ 98,407	\$ 50,354	\$ 49,139	\$ 55,671
Total liabilities, excluding subordinated	ψ-15,055	\$ 70,107	Ψ 50,551	Ψ 15,105	\$ 55,071
liabilities	32,293	40,713	20,054	23,930	22,298
Subordinated debt	22,500	22,500	20,051		18,500
Shareholders' equity (capital deficit)	(10,894)	35,194	30,300	25,209	14,874
Shareholders equity (capital deficit)	(10,054)	33,174	30,300	23,207	14,074
Other Data:					
Ratio of assets to shareholders'					
equity	N/A	2.80	1.66	1.95	3.74
Return on average equity	(381.8%)	(38.0%)	18.3%	20.0%	(34.3%)
Return on average equity					
before income taxes	(370.3%)	(37.5%)	22.4%	15.3%	(34.3%)
Book value per share (b)		\$0.84	\$ 1.67	\$ 1.39	\$ 0.82
Registered representatives	399	540	250	171	200

⁽a) The financial data prior to May 7, 2001 reflect Ladenburg Thalmann & Co.'s financial results and the financial data afterwards reflect Ladenburg Thalmann Financial Services' financial results.

⁽b) All per share data prior to May 7, 2001 have been retroactively adjusted to reflect the number of equivalent shares received by the former stockholders of Ladenburg Thalmann & Co. in the form of common stock, convertible notes and cash.

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS. (Dollars in Thousands, Except Per Share Amounts)

Introduction

The condensed consolidated financial statements include our accounts and the accounts of our wholly owned subsidiaries. Our subsidiaries include, among others, Ladenburg Thalmann & Co. Inc., Ladenburg Capital Management Inc., Ladenburg Thalmann Europe, Ltd., Ladenburg Thalmann International, Ltd. and Ladenburg Fund Management Inc.

Prior to May 7, 2001, Ladenburg Capital Management and Ladenburg Fund Management were our only subsidiaries. On May 7, 2001, we acquired all of the outstanding common stock of Ladenburg Thalmann & Co., and our name was changed from GBI Capital Management Corp. to Ladenburg Thalmann Financial Services Inc. Ladenburg Thalmann & Co. was an indirect wholly owned subsidiary of New Valley Corporation until December 1999 when a minority stake was sold, leaving New Valley with an indirect 80.1% ownership interest. In consideration for the shares of Ladenburg Thalmann & Co., we issued to the former stockholders of Ladenburg Thalmann & Co. a majority interest in our common stock. The acquisition of Ladenburg Thalmann & Co. has been accounted for under the purchase method of accounting as a reverse acquisition. Under reverse acquisition accounting, we were treated as the acquired entity as Ladenburg Thalmann & Co.'s former stockholders held a majority of our common stock following the transaction. As a result, our operating results were included as of May 7, 2001, the date of the acquisition, with the historical financial statements of Ladenburg Thalmann & Co. As appropriate, in the discussion of operating results, increases in reported revenues and expenses as a result of the acquired operations of Ladenburg Thalmann Financial Services Inc. will be referred to as the "Ladenburg Capital operations." In connection with the acquisition, all per share data have been restated to reflect retroactively the number of shares of common stock, convertible notes and cash to be received by the former stockholders of Ladenburg Thalmann & Co. We have changed our fiscal year-end from September 30 to December 31 to conform to the fiscal year-end of Ladenburg Thalmann & Co. For a more complete discussion of this transaction, see Note 3 to our consolidated financial statements and Item 13 included in this report.

Recent Developments

Change of Accountants and Chief Financial Officer. In September 2002, we replaced PricewaterhouseCoopers LLP as our independent auditors and engaged Eisner LLP to act as our independent auditors for the fiscal year ending December 31, 2002. Our audit committee recommended and approved the decision to change independent auditors. There were no disagreements in accounting or auditing issues that impacted this decision.

In October 2002, our chief financial officer, who is also the chief financial officer of New Valley and other organizations, resigned from his position to devote his full time to his other business obligations. We appointed Salvatore Giardina to replace him. Mr. Giardina has been affiliated with Ladenburg Thalmann & Co. since February 1990 and has been its chief financial officer since August 1998. Mr. Giardina has also been our vice president of finance since June 2001.

Renegotiation of Clearing Arrangement. We recently completed our Clearing Conversion with one of our clearing brokers whereby this clearing broker became our primary clearing broker, clearing substantially all of our business. As part of the new agreement with this clearing broker, we will realize significant cost savings from reduced ticket charges, and expect to realize additional cost savings from

other incentives. In addition, under the new clearing agreement, an affiliate of the clearing broker loaned us the \$3,500 of Clearing Loans. The principal balance of the Clearing Loans is scheduled to be forgiven as to \$1,500 in November 2003, \$667 in November 2004, \$667 in November 2005 and \$666 in November 2006. Upon the forgiveness of the Clearing Loans, the forgiven amount will be accounted for as a reduction of expenses. However, if the clearing agreement is terminated for any reason prior to the loan maturity dates, the loans, less any amounts that have been forgiven through the date of the termination, must be repaid on demand.

Ladenburg Capital Management. During the fourth quarter of 2002, in order to reduce future operating expenses, we terminated the Ladenburg Capital operations and filed to withdraw it as a broker-dealer. Ladenburg Capital Management is currently in the process of winding down its remaining business, including satisfying or collecting all of its outstanding obligations and receivables to the extent possible. Ladenburg Thalmann & Co. agreed to and is servicing the accounts of Ladenburg Capital Management and many of the employees of Ladenburg Capital Management were offered employment with Ladenburg Thalmann & Co. The termination of the Ladenburg Capital operations has reduced our support staff expenses, operating expenses and general administrative expenses.

Ladenburg Capital Management has two leases for office space in New York which it no longer occupies, aggregating additional minimum lease payments as of December 31, 2002 of approximately \$2,000 per year through 2007 and \$1,582 thereafter. We are currently in litigation with both landlords, and we are attempting to terminate our remaining lease obligations under these leases. Our liabilities at December 31, 2002 include accruals for the estimated expense of these lease terminations, which we believe are adequate. If we are not successful in terminating these leases, we plan to sublease the properties. During the year ended December 31 2002, Ladenburg Capital Management has provided for costs of \$3,031 in connection with such leases, including the write-off of furniture, fixtures and leasehold improvements of \$1,117, and the recording of a liability at December 31, 2002, which gives effect to estimated sublease rentals. Additional costs may be incurred in connection with terminating the leases, or if not terminated, to the extent of foregone rental income in the event Ladenburg Capital Management does not sublease the office space for an amount at least equal to the lease obligations. Such costs may have a material adverse effect on Ladenburg Capital Management's financial position and liquidity.

Critical Accounting Policies

A financial reporting release, which was recently issued by the SEC, requires all companies to include a discussion of critical accounting policies or methods used in the preparation of financial statements. Note 2 to our consolidated financial statements included in this report includes a summary of the significant accounting policies and methods used in the preparation of our consolidated financial statements. The following is a brief discussion of the more significant accounting policies and methods used by us.

General. The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities and the reported amounts of revenues and expenses. Actual results could differ from those estimates.

Clearing Arrangements. Ladenburg Thalmann & Co. does not carry accounts for customers or perform custodial functions related to customers' securities. Ladenburg Thalmann & Co. introduces all of its customer transactions, which are not reflected in these financial statements, to its clearing broker, which maintains the customers' accounts and clears such transactions. Additionally, the clearing broker provides the clearing and depository operations for Ladenburg Thalmann & Co.'s proprietary securities

transactions. These activities may expose Ladenburg Thalmann & Co. to off-balance-sheet risks in the event that customers do not fulfill their obligations with the clearing broker, as Ladenburg Thalmann & Co. has agreed to indemnify its clearing broker for any resulting losses. We continually assess risk associated with each customer who is on margin and record an estimated loss when management believes collection from the customer is unlikely. We incurred losses (income) from these arrangements of \$233 and \$(150) for the years ended December 31, 2002 and 2001, respectively.

Customer Claims. In the normal course of business, our operating subsidiaries have been and continue to be the subject of numerous civil actions and arbitrations arising out of customer complaints relating to our activities as a broker-dealer, as an employer and as a result of other business activities. In general, the cases involve various allegations that our employees had mishandled customer accounts. Due to the uncertain nature of litigation in general, we are unable to estimate a range of possible loss related to lawsuits filed against us, but based on our historical experience and consultation with counsel, we typically reserve an amount we believe will be sufficient to cover any damages assessed against us. We have accrued \$6,201 for customer and non-customer arbitration and lawsuit losses as of December 31, 2002. However, we have in the past been assessed damages that exceeded our reserves. If we misjudged the amount of damages that may be assessed against us from pending or threatened claims, or if we are unable to adequately estimate the amount of damages that will be assessed against us from claims that arise in the future and reserve accordingly, our operating income would be reduced and this could have a material adverse affect on our future consolidated financial position, results of operations or liquidity.

September 11, 2001 Events. On September 11, 2001, terrorists attacked the World Trade Center complex in New York City, which subsequently collapsed and damaged surrounding buildings, including one occupied by a branch office of Ladenburg Capital Management. These events resulted in the suspension of trading of U.S. equity securities for four business days and precipitated the relocation of approximately 180 employees to Ladenburg Thalmann & Co.'s mid-town New York headquarters. Although some of Ladenburg Capital Management's businesses were temporarily disrupted, all its businesses remained functioning and serving clients. We are insured for loss caused by physical damage to property. This includes repair or replacement of property and lost profits due to business interruption, including costs related to lack of access to facilities. We will record future reimbursements from insurance proceeds related to certain September 11, 2001 expenses when the reimbursements are actually received. The net book value of the lost property has been recorded as a receivable as of December 31, 2002 and the insurance proceeds for the lost property will be recorded upon receipt. Insurance proceeds received may vary from the lost property's net book value. We received insurance proceeds of \$150 in July 2002 representing an advance relating to damaged property, which was applied against our receivable. The receivable balance as of December 31, 2002 was \$1,207.

Ladenburg Capital Management has initiated a lawsuit against one of its landlords seeking declaratory judgment that the lease in a building near the World Trade Center be deemed terminated because, among other things, the premises were unsafe and uninhabitable for a period of 270 days after September 11, 2001, pursuant to a lease provision giving Ladenburg Capital Management the right to terminate in those circumstances. After the action was commenced, the landlord filed for bankruptcy and the action was automatically stayed by the Bankruptcy Court. We anticipate that the Bankruptcy Court will eventually lift the stay and Ladenburg Capital Management will proceed with the claim. Once the action is recommenced, Ladenburg Capital Management will continue to pursue the claim vigorously and we believe it will prevail on its claim. However, in the event that Ladenburg Capital Management does not prevail, it may incur additional expense if it is forced to sublet the space.

New Accounting Pronouncement. We are currently attempting to terminate two of our existing lease commitments. During the fourth quarter of 2002, we early adopted SFAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities" and applied its provisions to leased premises which were vacated during such periods. Under SFAS 146, a cost associated with an exit or disposal activity shall be recognized and measured initially at its fair value in the period in which the liability is incurred. For operating leases, a liability for costs that will continue to be incurred under the lease for its remaining term without economic benefit to the entity shall be recognized and measured at its fair value when the entity ceases using the right conveyed by the lease (the "cease-use date"). The fair value of the liability at the "cease-use date" shall be determined based on the remaining lease rentals, reduced by estimated sublease rentals that could be reasonably obtained for the property. Our results of future operations may be impacted to the extent of foregone rental income, in the event we do not sublet the office space for an amount at least equal to our lease obligation.

Fair Value. "Trading securities owned" and "Securities sold, not yet purchased" on our consolidated statements of financial condition are carried at fair value or amounts that approximate fair value, with related unrealized gains and losses recognized in our results of operations. The determination of fair value is fundamental to our financial condition and results of operations and, in certain circumstances, it requires management to make complex judgments.

Fair values are based on listed market prices, where possible. If listed market prices are not available or if the liquidation of our positions would reasonably be expected to impact market prices, fair value is determined based on other relevant factors, including dealer price quotations. Fair values for certain derivative contracts are derived from pricing models that consider current market and contractual prices for the underlying financial instruments or commodities, as well as time value and yield curve or volatility factors underlying the positions.

Pricing models and their underlying assumptions impact the amount and timing of unrealized gains and losses recognized, and the use of different pricing models or assumptions could produce different financial results. Changes in the fixed income and equity markets will impact our estimates of fair value in the future, potentially affecting principal trading revenues. The illiquid nature of certain securities or debt instruments also requires a high degree of judgment in determining fair value due to the lack of listed market prices and the potential impact of the liquidation of our position on market prices, among other factors.

Impairment of Goodwill and Valuation of Deferred Tax Assets. On January 1, 2002, we adopted SFAS No. 142, "Goodwill and Other Intangible Assets," and were required to analyze our goodwill for impairment issues on January 1, 2002 and on a periodic basis thereafter. Based on the overall declines in the U.S. equity markets and the conditions prevailing in the broker-dealer industry, we engaged an independent appraisal firm to value our goodwill as of June 30, 2002. As a result of this valuation, an impairment charge of \$18,762 of goodwill was indicated and recorded. The expense is included in the year ended December 31, 2002. The goodwill was generated in the acquisition of the common stock of Ladenburg Thalmann & Co. in May 2001, and the charge reflected overall market declines during 2002. For a discussion of the adoption of SFAS No. 142 and the impairment charge, see Note 1 to the consolidated financial statements included in this report.

Valuation of Deferred Tax Assets. We account for taxes in accordance with SFAS No. 109, "Accounting for Income Taxes," which requires the recognition of tax benefits or expense on the temporary differences between the tax basis and book basis of its assets and liabilities. Deferred tax assets and liabilities are measured using the enacted tax rates expected to apply to taxable income in the years in which those timing differences are expected to be recovered or settled. Deferred tax amounts as of

December 31, 2002, which consist principally of the tax benefit of net operating loss carryforwards and accrued expenses, amounts to \$17,409. After consideration of all the evidence, both positive and negative, especially the fact we have sustained operating losses during 2002 and that we continue to be affected by conditions in the economy, management has determined that a valuation allowance at December 31, 2002 was necessary to fully offset the deferred tax assets based on the likelihood of future realization.

Results of Operations

Year ended December 31, 2002 compared to year ended December 31, 2001

Our revenues for 2002 decreased \$13,955 from 2001 primarily as a result of decreases in net principal transactions of \$19,616 offset by an increase in commissions of \$10,040. Our revenues were adversely affected by the overall declines in the U.S. equity markets and the continuing weak operating environment for the broker-dealer industry. For comparative purposes, the 2002 period includes revenues generated by the Ladenburg Capital operations for the full year while the 2001 period includes revenues generated by the Ladenburg Capital operations from May 7, 2001 to December 31, 2001.

Our expenses for 2002, exclusive of the \$18,762 goodwill impairment charge, increased \$27. The overall net increase includes an increase in rent and occupancy of \$3,050, an increase in professional services of \$1,869 and a net increase in various other expenses of \$2,322, net of decreased employee compensation of \$5,865 and decreased brokerage, communication and clearance fees of \$1,349. For comparative purposes, the 2002 period includes expenses incurred by the Ladenburg Capital operations for the full year while the 2001 period includes expenses incurred by the Ladenburg Capital operations from May 7, 2001 to December 31, 2001.

Our revenues for 2002 consisted of commissions of \$49,796, net principal transactions of \$11,046, investment banking fees of \$9,141, syndicate and underwriting income of \$258, interest and dividends of \$2,285, investment advisory fees of \$2,736 and other income of \$4,736. Our revenues for 2001 consisted of commissions of \$39,756, net principal transactions of \$30,662, investment banking fees of \$11,698, syndicate and underwriting income of \$652, interest and dividends of \$4,100, investment advisory fees of \$2,696 and other income of \$4,389. Our expenses for 2002 consisted of employee compensation and benefits of \$56,876, impairment of goodwill of \$18,762 and other expenses of \$49,353. Our expenses for 2001 consisted of employee compensation and benefits of \$62,741 and other expenses of \$43,461.

The \$10,040 (25.3%) increase in commissions was primarily the result of the impact of the acquired Ladenburg Capital operations, which provided additional commission income of \$34,900 in 2002 versus \$25,175 in the 2001 period.

The \$2,557 (21.9%) decrease in investment banking fees was primarily the result of decreased revenue from private placement and advisory assignments due to the decrease in capital markets activity.

The \$19,616 (64.0%) decrease in principal transactions was primarily the result of decreases in trading income of \$14,207 in the 2002 period and a decrease in sales credits caused by the continued significant decline in the market for equity securities.

The decrease in compensation expense of \$5,865 (9.3%) was primarily due to the net decrease in revenues.

Based on the overall declines in the U.S. equity markets and the conditions prevailing in the broker-

dealer industry in 2002, we completed an impairment review and recorded a \$18,762 charge for the impairment of goodwill, which was generated in the acquisition of the Ladenburg Capital operations. The charge reflects overall market declines since the acquisition in May 2001. During this review, an independent appraisal firm was engaged to value our goodwill as of June 30, 2002. The appraiser valued our businesses using a weighted average of each unit's projected discounted cash flow, with a weighted average cost of capital of 18.50%, and a fair market approach (using market comparables for ten companies). The appraiser weighted the discounted cash flow for each unit at 70% and the fair market approach at 30%. The discounted cash flow was based on management's revised projections of operating results at June 30, 2002. Based on this valuation, an impairment charge of \$18,762 of goodwill was indicated and recorded. The expense is included in the year ended December 31, 2002.

Income tax expense for 2002 was \$1,400 compared to \$44 in 2001. The income tax rate for 2002 did not bear a customary relationship to effective tax rates primarily as a result of an increase in the valuation allowance of \$12,844, state and local taxes and permanent differences. The income tax rate for 2001 did not bear a customary relationship to effective tax rates primarily as a result of the establishment of a valuation allowance of \$4,565, state and local taxes and permanent differences.

After consideration of all the evidence, both positive and negative, especially the fact we have sustained operating losses during 2001 and for the year ended December 31, 2002 and that we continue to be affected by conditions in the economy, management has determined that a valuation allowance at December 31, 2002 was necessary to offset the deferred tax assets based on the likelihood of future realization. Accordingly, during 2002, we increased our valuation allowance to fully offset the deferred tax assets based on the likelihood of future realization. In addition, the income tax rate for the 2002 and 2001 periods does not bear a customary relationship to effective tax rates as a result of state and local income tax expense and limitations on the utilization of net operating loss carrybacks.

The year 2001 compared to 2000

Our revenues for 2001 increased \$4,369 from 2000 primarily as a result of increases in commissions of \$6,689 and principal transactions of \$2,387 offset by decreased investment banking fees of \$4,239.

Our expenses for 2001 increased \$22,830 primarily as a result of increased employee compensation of \$6,519 and increased brokerage, communication and clearance fees of \$6,171.

Our revenues for 2001 consisted of commissions of \$39,756, principal transactions of \$30,662, investment banking fees of \$11,698, syndicate and underwriting income of \$652, interest and dividends of \$4,100, investment advisory fees of \$2,696 and other income of \$4,389. Ladenburg Thalmann & Co.'s revenues in 2000 consisted of commissions of \$33,067, principal transactions of \$28,275, investment banking fees of \$15,937, syndicate and underwriting income of \$417, interest and dividends of \$5,241, investment advisory fees of \$3,109 and other income of \$3,538. Our expenses for 2001 consisted of employee compensation and benefits of \$62,741 and other expenses of \$43,461. Expenses of Ladenburg Thalmann & Co. for 2000 consisted of employee compensation and benefits of \$56,222 and other expenses of \$27,150.

The \$6,689 (20.2%) increase in commissions was the result of the impact of the acquisition of the Ladenburg Capital operations, which provided additional commission income of \$25,175, offset by the significant decline in the market for equity securities during 2001.

The \$2,387 (8.4%) increase in principal transactions was primarily the result of the acquisition of

the Ladenburg Capital operations, which added an additional \$4,734 of principal transactions, offset by the continued significant decline in the market for equity securities.

The \$4,239 (26.6%) decrease in investment banking fees was primarily the result of decreased revenue from private placement and advisory assignments due to the decrease in capital markets activity.

The increase in compensation expense of \$6,519 (11.6%) was primarily the result of an increase in compensation expense associated with our acquired operations, offset by a decrease in performance-based compensation.

Income tax expense for 2001 was \$44 compared to \$1,122 in 2000. The income tax rate for 2001 did not bear a customary relationship to effective tax rates primarily as a result of the establishment of a valuation allowance of \$4,565, state and local taxes and permanent differences. The income tax rate for 2000 did not bear a customary relationship to effective tax rates as a result of the utilization of net operating loss carryforwards and state and local tax expense.

Liquidity and Capital Resources

Approximately 62.6% of our assets at December 31, 2002 are highly liquid, consisting primarily of cash and cash equivalents, securities inventories, and receivables from other broker-dealers, all of which fluctuate, depending upon the levels of customer business and trading activity. Receivables from broker-dealers, which are primarily from our primary clearing broker, turn over rapidly. As a securities dealer, we may carry significant levels of securities inventories to meet customer needs. Our inventory of market-making securities is readily marketable; however, holding large blocks of the same security may limit liquidity and prevent realization of full market value for the securities. A relatively small percentage of our total assets are fixed. The total assets or the individual components of total assets may vary significantly from period to period because of changes relating to customer demand, economic and market conditions, and proprietary trading strategies.

Our brokerage subsidiary, Ladenburg Thalmann & Co. is subject to the net capital rules of the SEC. Therefore, it is subject to certain restrictions on the use of capital and its related liquidity. Ladenburg Thalmann & Co.'s regulatory net capital, as defined, of \$3,693, exceeded minimum capital requirements of \$1,000 by \$2,693 at December 31, 2002. Failure to maintain the required net capital may subject Ladenburg Thalmann & Co. to suspension or expulsion by the NASD, the SEC and other regulatory bodies and ultimately may require its liquidation. The net capital rule also prohibits the payment of dividends, redemption of stock and prepayment or payment of principal of subordinated indebtedness if net capital, after giving effect to the payment, redemption or prepayment, would be less than specified percentages of the minimum net capital requirement. Compliance with the net capital rule could limit the operations of Ladenburg Thalmann & Co. that requires the intensive use of capital, such as underwriting and trading activities, and also could restrict our ability to withdraw capital from it, which in turn, could limit our ability to pay dividends and repay and service our debt.

Ladenburg Thalmann & Co., as guarantor of its customer accounts to its clearing broker, is exposed to off-balance-sheet risks in the event that its customers do not fulfill their obligations with the clearing broker. In addition, to the extent Ladenburg Thalmann & Co. maintains a short position in certain securities, it is exposed to a future off-balance-sheet market risk, since its ultimate obligation may exceed the amount recognized in the financial statements.

Our primary sources of liquidity include cash inflows from operations, borrowings and equity offerings.

Cash used in operating activities for the year ended December 31, 2002 was \$2,919 as compared to \$2,696 for 2001. The difference is primarily due to an increase in loss for operations.

Cash flows used in investing activities for the year ended December 31, 2002 was \$1,521 compared to cash flows provided by investing activities of \$2,416 for the 2001 period. The difference is primarily attributable to cash received in the LTS acquisition in 2001 of \$5,151 net of a decrease in capital expenditures of \$1,790.

The capital expenditures of \$1,521 in 2002 and \$2,735 in 2001 related principally to leasehold improvements and enhancements and improvements to computer equipment.

Cash flows provided from financing activities for the year ended December 31, 2002 were \$8,056 compared to \$4,488 for 2001. The difference is primarily attributable to \$5,000 in loans received from New Valley in 2002 compared to \$2,000 in loans received from New Valley and Frost-Nevada in 2001 which were repaid in 2002. In addition, \$3,500 of loans were received from our primary clearing broker in 2002.

We are obligated under noncancellable lease agreements, which provide for minimum lease payments, net of lease abatement and exclusive of escalation charges, of \$4,125 in 2003 and approximately \$4,500 per year until 2015. In addition, Ladenburg Capital Management has two leases for office space which it no longer occupies. Ladenburg Capital Management is currently in the process of terminating the leases and has accrued reserves which we believe are adequate. If we are not successful in terminating these leases, we plan to sublease the properties. In this situation, our additional minimum lease payments as of December 31, 2002 are approximately \$2,000 per year, through 2007 and \$1,582 thereafter.

In conjunction with the acquisition of the Ladenburg Capital operations, we issued a total of \$20,000 principal amount of senior convertible promissory notes due December 31, 2005 to New Valley, Berliner Effektengesellschaft AG and Frost-Nevada, Limited Partnership. The \$10,000 principal amount of notes issued to New Valley and Berliner, the former stockholders of Ladenburg Thalmann & Co., bear interest at 7.5% per annum, and the \$10,000 principal amount of notes issued to Frost-Nevada, bear interest at 8.5% per annum. The notes are currently convertible into a total of 11,296,746 shares of our common stock and are secured by a pledge of the stock of Ladenburg Thalmann & Co.

On August 31, 2001, we borrowed \$1,000 from each of New Valley and Frost-Nevada in order to supplement the liquidity of our broker-dealer operations. The loans, which bore interest at 1% above the prime rate, were repaid in January 2002. On March 27, 2002, we borrowed \$2,500 from New Valley. The loan, which bears interest at 1% above the prime rate, was due on the earlier of December 31, 2003 or the completion of one or more equity financings where we receive at least \$5,000 in total proceeds. The terms of the loan restrict us from incurring or assuming any indebtedness that is not subordinated to the loan so long as the loan is outstanding. On July 16, 2002, we borrowed an additional \$2,500 from New Valley (collectively, the "2002 Loans") on the same terms as the March 2002 loan. In November 2002, New Valley agreed in connection with the Clearing Loans, to extend the maturity of the 2002 Loans to December 31, 2006 and to subordinate the 2002 Loans to the repayment of the Clearing Loans.

On June 28, 2002, New Valley, Berliner and Frost-Nevada agreed with us to forbear until May 15, 2003 payment of the interest due to them under the senior convertible promissory notes held by these entities on the interest payment dates of the notes commencing June 30, 2002 through March 2003 (the "Forbearance Interest Payments"). On March 3, 2003, the holders of the senior convertible promissory

notes agreed to extend the interest forbearance period to January 15, 2005 with respect to interest payments due through December 31, 2004. Interest on the deferred amounts accrues at 8% on the New Valley and Berliner notes and 9% on the Frost-Nevada note. We also agreed to apply any net proceeds from any subsequent public offerings to any such deferred amounts owed to the holders of the notes to the extent possible. As of December 31, 2002, accrued interest payments as to which a forbearance was received amounted to \$1,404 (\$770 is included in accounts payable and accrued liabilities and \$634 is included in due to former parent and affiliate).

On October 8, 2002, we borrowed an additional \$2,000 from New Valley. The loan, which bore interest at 1% above the prime rate, matured on the earliest of December 31, 2002, the next business day after we received our federal income tax refund for the fiscal year ended September 30, 2002, and the next business day after we received the Clearing Loans in connection with the Clearing Conversion. This loan was repaid in December 2002 upon receipt of the Clearing Loans.

Ladenburg Thalmann & Co. also has \$2,500 outstanding under a junior subordinated revolving credit agreement with an affiliate of its primary clearing broker that matures on October 31, 2004, under which borrowings incur interest at LIBOR plus 2%. The outstanding \$2,500 subordinated loan at December 31, 2001 was repaid during 2002.

In November 2002 we consummated the Clearing Conversion whereby we now clear substantially all of our business through one clearing agent, our primary clearing broker. As part of the new agreement with this clearing agent, are realizing significant cost savings from reduced ticket charges and other incentives. In addition, under the new clearing agreement, an affiliate of the clearing broker loaned us the \$3,500 of Clearing Loans. The Clearing Loans are forgivable over various periods, up to four years from the date of the Clearing Conversion. The principal balance of the Clearing Loans is scheduled to be forgiven as to \$1,500 in November 2003, \$667 in November 2004, \$667 in November 2005 and \$666 in November 2006. Upon the forgiveness of the Clearing Loans, the forgiven amount will be accounted for as a reduction of expenses. However, if the clearing agreement is terminated for any reason prior to the loan maturity dates, the loans, less any amounts that have been forgiven through the date of the termination, must be repaid on demand.

Our liquidity position continues to be adversely affected by our inability to generate cash from operations as a result of the continued significant decline in the equity markets. Accordingly, we have been forced to cut expenses as necessary. In order to accomplish this, we have implemented certain cost-cutting procedures throughout our operations including reducing the size of our workforce. Additionally, during the fourth quarter of 2002, in order to reduce future operating expenses, we terminated the operations of Ladenburg Capital Management and filed to withdraw it as a broker-dealer. Ladenburg Thalmann & Co. has agreed to and is currently servicing the accounts of Ladenburg Capital Management and many of the employees of Ladenburg Capital Management were offered employment with Ladenburg Thalmann & Co. The termination of Ladenburg Capital Management's operations reduced support expenses, operating expenses and general administrative expenses.

We filed a registration statement in May 2002 for a proposed \$10,000 rights offering to the holders of our outstanding common stock, convertible notes, warrants and options in order to raise additional necessary working capital. New Valley agreed to purchase up to \$5,000 of our common stock in the proposed rights offering if such shares are otherwise unsubscribed for. However, on August 6, 2002, we announced that we had decided to postpone the rights offering due to market conditions. We intend to continue to review the situation during the first half of 2003 to determine if conditions for the offering have improved, although we do not currently anticipate that the rights offering can be successfully completed absent a material improvement in market conditions and a significant increase in our stock price. In the circumstances where the rights offering were ultimately consummated, we would

be required to use the proceeds of the proposed rights offering to repay the 2002 Loans as well as all accumulated Forbearance Interest Payments, to the extent possible.

Our overall capital and funding needs are continually reviewed to ensure that our liquidity and capital base can support the estimated needs of our business units. These reviews take into account business needs as well as regulatory capital requirements of the subsidiary. Based upon these reviews, if the proposed rights offering could be successfully completed, management believes that our capital structure would be adequate for current operations and reasonably foreseeable future needs. However, because the rights offering is currently postponed and does not appear to be a viable option at this time, should we require additional financing, we will need to seek to raise additional capital through other available sources, including through borrowing additional funds on a short-term basis from New Valley or from other parties, including our shareholders and our primary clearing broker. Accordingly, if we continue to be unable to generate cash from operations and are unable to find alternative sources of funding, it would have an adverse impact on our liquidity and operations.

Off-Balance Sheet Arrangements

The table below summarizes information about our contractual obligations as of December 31, 2002 and the effects these obligations are expected to have on our liquidity and cash flow in the future years.

	Payments Due By Period (\$)					
Contractual Obligations	Total	Less than 1 year	1-3 years	4-5 years	After 5 years	
Long-Term Debt	31,000	1,500	22,500	7,000		
Capital Lease Obligations	 .					
Operating Leases	74,646	6,128	13,148	12,551	42,819	
Employment Agreement Compensation	2,202	1,264	938			
Other Long-Term Liabilities Reflected on the Company's Balance Sheet under GAAP						
Totals	107,848	8,892	36,586	19,551	42,819	

^{*} The employment agreements provide for bonus payments that are excluded from these amounts.

Market Risk

Market risk generally represents the risk of loss that may result from the potential change in the value of a financial instrument as a result of fluctuations in interest and currency exchange rates, equity and commodity prices, changes in the implied volatility of interest rates, foreign exchange rates, equity and commodity prices and also changes in the credit ratings of either the issuer or its related country of origin. Market risk is inherent to both derivative and non-derivative financial instruments, and accordingly, the scope of our market risk management procedures extends beyond derivatives to include all market risk sensitive financial instruments.

Current and proposed underwriting, corporate finance, merchant banking and other commitments are subject to due diligence reviews by our senior management, as well as professionals in the appropriate

business and support units involved. Credit risk related to various financing activities is reduced by the industry practice of obtaining and maintaining collateral. We monitor our exposure to counterparty risk through the use of credit exposure information, the monitoring of collateral values and the establishment of credit limits.

We maintain inventories of trading securities. At December 31, 2002 the fair market value of our inventories were \$4,365 in long positions and \$1,218 in short positions. We performed an entity-wide analysis of our financial instruments and assessed the related risk. Based on this analysis, in the opinion of management, the market risk associated with our financial instruments at December 31, 2002 will not have a material adverse effect on our consolidated financial position or results of operations.

Special Note Regarding Forward-Looking Statements

We and our representatives may from time to time make oral or written "forward-looking statements" within the meaning of the Private Securities Reform Act of 1995, including any statements that may be contained in the foregoing discussion in "Management's Discussion and Analysis of Financial Condition and Results of Operations", in this report and in other filings with the Securities and Exchange Commission and in our reports to shareholders, which reflect our expectations or beliefs with respect to future events and financial performance. These forward-looking statements are subject to certain risks and uncertainties and, in connection with the "safe-harbor" provisions of the Private Securities Reform Act, we have identified under "Risk Factors" in Item 1 above important factors that could cause actual results to differ materially from those contained in any forward-looking statement made by or on behalf of us.

Results actually achieved may differ materially from expected results included in these forward-looking statements as a result of these or other factors. Due to such uncertainties and risks, readers are cautioned not to place undue reliance on such forward-looking statements, which speak only as of the date on which such statements are made. We do not undertake to update any forward-looking statement that may be made from time to time by or on behalf of us.

ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The information under the caption "Management's Discussion and Analysis of Financial Condition and Results of Operations – Market Risk" is incorporated herein by reference.

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

See the Consolidated Financial Statements and Notes thereto, together with the reports thereon of Eisner LLP dated February 14, 2003 and PricewaterhouseCoopers, LLP dated March 22, 2002, beginning on page F-1 of this report.

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE.

Effective September 30, 2002, we changed our independent accountants as described in our Current Report on Form 8-K dated September 30, 2002 and filed with the SEC on October 2, 2002.

PART III

ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT.

The following table sets forth the names, ages and positions of our current directors and executive officers as of March 28, 2003. Our directors are elected annually and serve until the next annual meeting of shareholders and until their successors are elected and appointed. Our executive officers serve until the election and qualification of their successors or until their death, resignation or removal by our board of directors.

Name	<u>Age</u>	Position
Howard M. Lorber	54	Chairman of the Board
Victor M. Rivas	59	President and Chief Executive Officer
Vincent A. Mangone	37	Executive Vice President and Director
Mark Zeitchick	37	Executive Vice President and Director
Henry C. Beinstein	60	Director
Robert J. Eide	50	Director
Richard J. Lampen	49	Director
Bennett S. LeBow	65	Director
Richard J. Rosenstock	51	Director
Salvatore Giardina	41	Vice President and Chief Financial Officer

Howard M. Lorber has been chairman of our board of directors since May 2001. Since November 1994, he has been president, chief operating officer and a member of the board of directors of New Valley. From January 1994 to January 2001, Mr. Lorber was a consultant to Vector Group Ltd., a New York Stock Exchange-listed holding company, and since January 2001 has served as its president, chief operating officer and a member of its board of directors. Mr. Lorber has been a stockholder and a registered representative of Aegis Capital Corp., a broker-dealer and a member firm of the NASD since 1984. Since 1990, Mr. Lorber has been chairman of the board of directors of Nathan's Famous, Inc., a chain of fast food restaurants, and has been its chief executive officer since 1993. Mr. Lorber also serves as a director of United Capital Corp., a real estate investment and diversified manufacturing company, and of Prime Hospitality Corp., a company doing business in the lodging industry. He is also a trustee of Long Island University and Babson College.

Victor M. Rivas has been our president and chief executive officer and a member of our board of directors since May 2001. Mr. Rivas has been affiliated with Ladenburg Thalmann & Co. since September 1997 and has been its chairman and chief executive officer since July 1999. He has also been co-chairman of the board of directors of Ladenburg Capital Management since November 2001. Since October 1999, he has been a member of the board of directors of New Valley. Prior to joining Ladenburg Thalmann & Co., Mr. Rivas served as an executive officer of the brokerage firms of Rickel & Associates, Inc. from March 1997 to September 1997 and Janssen-Meyers Associates, L.P. from January 1996 to March 1997. Mr. Rivas had previously served as chairman of the board and chief executive officer of Conquest Industries Inc. and its subsidiary, Conquest Airlines Corp.

Vincent A. Mangone has been our executive vice president and a member of our board of directors since August 1999. Mr. Mangone has also been affiliated with Ladenburg Capital Management since October 1993 and has been an executive vice president since September 1995.

Mark Zeitchick has been our executive vice president and a member of our board of directors since August 1999. Mr. Zeitchick has also been affiliated with Ladenburg Capital Management since October 1993. Mr. Zeitchick has been Ladenburg Capital Management's co-chairman since November 2001. From September 1995 until November 2001, he was an executive vice president of Ladenburg Capital Management. From May 2001 until November 2001, he served as chairman of Ladenburg Capital Management, and became co-chairman in November 2001.

Henry C. Beinstein has been a member of our board of directors since May 2001. Mr. Beinstein has been a director of New Valley since 1994. Since August 2002, Mr. Beinstein has been a registered representative of Gagnon Securities, LLC, a broker-dealer and a member firm of the NASD. From August 1997 until August 2002, Mr. Beinstein was the executive director of Schulte Roth & Zabel LLP, a New York-based law firm. In August 2002, Mr. Beinstein retired from this position. Prior to joining Schulte Roth & Zabel, Mr. Beinstein had served as the managing director of Milbank, Tweed, Hadley & McCloy LLP, a New York-based law firm, commencing in November 1995. From April 1985 through October 1995, Mr. Beinstein was the executive director of Proskauer Rose LLP, a New York-based law firm. Mr. Beinstein is a certified public accountant in New York and New Jersey and prior to joining Proskauer was a partner and national director of finance and administration at Coopers & Lybrand.

Robert J. Eide has been a member of our board of directors since May 2001. He has also been the chairman and treasurer of Aegis Capital Corp. since before 1988. Mr. Eide also serves as a director of Nathan's Famous and Vector Group.

Richard J. Lampen has been a member of our board of directors since January 2002. He has been the executive vice president and general counsel of New Valley since October 1995 and a member of its board of directors since July 1996. Since July 1996, Mr. Lampen has served as executive vice president of Vector Group. Since January 1997, Mr. Lampen has served as a director of CDSI Holdings Inc., a company with interests in the marketing services business, and since November 1998 has been its president and chief executive officer. From May 1992 to September 1995, Mr. Lampen was a partner at Steel Hector & Davis, a law firm located in Miami, Florida. From January 1991 to April 1992, Mr. Lampen was a managing director at Salomon Brothers Inc., an investment bank, and was an employee at Salomon Brothers from 1986 to April 1992. Mr. Lampen has served as a director of a number of other companies, including U.S. Can Corporation, The International Bank of Miami, N.A., Spec's Music Inc. and Panaco, Inc., as well as a court-appointed independent director of Trump Plaza Funding, Inc.

Bennett S. LeBow has been a member of our board of directors since May 2001. Since June 1990, Mr. LeBow has been the chairman of the board of directors and chief executive officer of Vector Group, and has been a member of its board of directors since October 1986 and currently holds various positions with Vector Group's subsidiaries, including Vector Tobacco Inc. He has been chairman of the board of directors of New Valley since January 1988 and chief executive officer since November 1994.

Richard J. Rosenstock has been a member of our board of directors since August 1999. From May 2001 until December 2002, Mr. Rosenstock served as vice chairman of our board of directors and from August 1999 until December 2002, served as our chief operating officer. He also served as our president from August 1999 until May 2001. Since January 2003, Mr. Rosenstock has been a registered representative of Ladenburg Thalmann & Co. Mr. Rosenstock had been affiliated with Ladenburg Capital Management from 1986 until December 2002. From May 2001 until December 2002, he served as Ladenburg Capital Management's chief executive officer. From January 1994 until May 1998, he served as an executive vice president of Ladenburg Capital Management and was its president from May 1998 until November 2001.

Other Executive Officer

Salvatore Giardina has been our vice president and chief financial officer since October 2002 and was our vice president of finance from June 2001 until October 2002. Mr. Giardina has been affiliated with Ladenburg Thalmann & Co. since February 1990. He has served as Ladenburg Thalmann & Co.'s chief financial officer since August 1998, and from February 1990 until August 1998, served as its controller. From August 1983 until February 1990, Mr. Giardina was an auditor with the national public accounting firm of Laventhol & Horwath. Mr. Giardina is a certified public accountant.

Section 16(a) Beneficial Ownership Reporting Compliance

Section 16(a) of the Securities Exchange Act of 1934, as amended, requires our officers, directors and persons who beneficially own more than ten percent of our common stock to file reports of ownership and changes in ownership with the SEC. These reporting persons are also required to furnish us with copies of all Section 16(a) forms they file. To our knowledge, based solely on our review of the copies of these forms furnished to us and representations that no other reports were required, all Section 16(a) reporting requirements were complied with during the fiscal year ended December 31, 2002, except that Dr. Frost, the beneficial holder of 16.6% of our common stock, filed one Form 4 late, which Form 4 included one transaction that was not reported on a timely basis.

ITEM 11. EXECUTIVE COMPENSATION.

The following table shows the compensation paid by us to our chief executive officer and to our other four most highly compensated executive officers (collectively, the "Named Executive Officers") for the calendar years 2002 and 2001, for the period from October 1, 2000 until December 31, 2000 ("Stub Period") and for the period from August 25, 1999 until September 30, 2000.

	Fiscal	Annual Co	ompensation	Long-Term	All Oak are
Name and Principal Position	Period	Salary (\$)	Bonus (\$)	Compensation Options (#)	All Other Compensation
Victor M. Rivas	2002	500,000	595,678 ⁽¹⁾	300,000	3,044 ⁽²⁾
President and Chief Executive	2001	$500,000^{(3)}$	867,826 ⁽⁴⁾	1,000,000	375,000 ⁽⁵⁾
Officer				, ,	
Mark Zeitchick	2002	90,000	378,055 ⁽⁶⁾	250,000	32,357 ⁽²⁾
Executive Vice President	2001	66,500	379,681 ⁽⁶⁾	-0-	15,458 ⁽²⁾
	Stub Period	30,000	150,651 ⁽⁶⁾	-0-	2,981 ⁽²⁾
	2000	130,000	2,482,017 ⁽⁷⁾	-0-	278,394 ⁽⁸⁾
Vincent A. Mangone	2002	90,000	378,055 ⁽⁶⁾	250,000	40,341 ⁽²⁾
Executive Vice President	2001	66,500	379,681 ⁽⁶⁾	-0-	10,752 ⁽²⁾
	Stub Period	30,000	150,651 ⁽⁶⁾	-0-	7,436 ⁽²⁾
	2000	130,000	$2,482,017^{(7)}$	-0-	278,510 ⁽⁸⁾
Richard J. Rosenstock	2002	340,000	164,242 ⁽⁶⁾	250,000	641,580 ⁽⁹⁾
Former Vice Chairman and	2001	237,041	138,351 ⁽⁶⁾	-0-	-0-
Chief Operating Officer	Stub Period	30,000	87,535 ⁽⁶⁾	-0-	18,885 ⁽²⁾
	2000	130,000	$1,780,372^{(7)}$	-0-	236,746 ⁽⁸⁾
Salvatore Giardina	2002	214,000	-0-	35,000	70 ⁽¹⁰⁾
Vice President and Chief	2001	214,000	3,500 ⁽¹¹⁾	-0-	709(10)
Financial Officer					

- (1) Represents (i) a \$500,000 bonus paid by Ladenburg Thalmann & Co. and (ii) a \$95,678 bonus paid by us under our Special Performance Incentive Plan.
- (2) Represents commissions earned from customer accounts for which the individual is a designated account representative.
- (3) Represents \$173,973 of salary paid by Ladenburg Thalmann & Co. prior to the consummation of the stock purchase agreement with New Valley, Berliner and Ladenburg Thalmann & Co. on May 7, 2001 and \$326,027 of salary paid thereafter by us.
- (4) Represents (i) a \$173,973 bonus paid by Ladenburg Thalmann & Co., (ii) a \$326,027 bonus paid by us pursuant to his employment agreement and (iii) a \$367,826 bonus paid by us under our Special Performance Incentive Plan.
- (5) Represents the portion of a fee paid by New Valley to Mr. Rivas which was reimbursed by Ladenburg Thalmann & Co. for his services in connection with the closing of the stock purchase agreement with New Valley, Berliner and Ladenburg Thalmann & Co.
- (6) Represents a bonus paid to the individual under our Special Performance Incentive Plan.

(7) Represents bonuses paid under our Annual Incentive Bonus Plan and Special Performance Incentive Plan as follows:

	Annual Incentive (\$)	Special Performance (\$)
Rosenstock	821,128	959,244
Zeitchick	821,128	1,660,889
Mangone	821,128	1,660,889

- (8) Represents commissions earned from customer accounts for which the individual is a designated account representative, together with override commissions earned in the following amounts: Rosenstock \$39,841, Zeitchick \$67,925 and Mangone \$67,925.
- (9) Represents (i) a \$590,000 accrual for a buy-out of Mr. Rosenstock's employment agreement and (ii) \$51,580 of commissions earned from customer accounts for which Mr. Rosenstock is a designated account representative.
- (10) Represents residual earnings from stock options surrendered with respect to the 1995 merger of Ladenburg Thalmann and New Valley.
- (11) Represents a discretionary bonus received by the individual.

Compensation Arrangements for Current Executive Officers

Victor M. Rivas is currently employed by us as our president and chief executive officer until August 2004 under an employment agreement with Ladenburg Thalmann & Co. The employment agreement provides for an annual base salary of \$500 subject to periodic increases as determined by our board of directors or our compensation committee. The agreement also provides for a guaranteed minimum annual bonus of \$500. Mr. Rivas is entitled to participate in our Annual Incentive Bonus Plan and receive an override (as defined in our Special Performance Incentive Plan) in accordance with the terms of each plan. However, our compensation committee may limit Mr. Rivas' participation in the plans so that:

- he may not receive in excess of 32.5% of the bonus pool available under the Bonus Plan;
- he may not receive an override in excess of a certain percentage of our total consolidated revenues earned in each year of the agreement ranging from 0.6167% for revenues up to \$150,000 to 0.5% for revenues over \$270,000.

Additionally, the committee may determine that \$400 of Mr. Rivas' guaranteed bonus will be credited against any amounts owed to him under the Special Performance Incentive Plan. Due to our financial condition, during 2002 Mr. Rivas voluntarily forfeited the accrued compensation due to him under this plan of \$305, in addition to forfeiting compensation that would otherwise be due to him for the remainder of the 2002 year.

In connection with the agreement, we granted Mr. Rivas an option to purchase 1,000,000 shares of our common stock. The option was granted under our 1999 Performance Equity Plan and is exercisable at a price of \$3.05 per share. The options vest in three annual installments commencing on May 7, 2002 and expire on May 7, 2011. The options provide that if a change of control occurs, all options not yet vested will vest and become immediately exercisable.

Messrs. Zeitchick and Mangone are currently employed by us as executive vice presidents until August 2004 under employment agreements with us and Ladenburg Capital Management. Each of these officers receive an annual base salary of \$90 subject to periodic increases as determined by our board of directors or our compensation committee. Pursuant to the agreements, Messrs. Zeitchick and Mangone are entitled to participate in our Annual Incentive Bonus Plan and receive an override under the Special Performance Incentive Plan in accordance with the terms of each plan. However, our compensation committee may limit each of their participation in the plans so that:

- neither may receive in excess of 22.5% of the bonus pool available under the Bonus Plan (if either Messrs. Zeitchick or Mangone receive less than 22.5% of the bonus pool available under the Bonus Plan, he may terminate the employment agreement for "reason" which entitles him to certain severance benefits; and
- neither may receive an override in excess of a certain percentage of our total consolidated revenues earned in each year of the agreement ranging from 0.5067% for revenues up to \$150,000 to 0.4108% for revenues over \$270,000.

Due to our financial condition, Messrs. Zeitchick and Mangone voluntarily forfeited 25% of the compensation due to them under the Special performance Incentive Plan for the period from September 1, 2002 through December 31, 2002.

The agreements with Messrs. Rivas, Zeitchick and Mangone provide that they will not compete with us or our subsidiaries for a period of one year from the date of their respective terminations.

Mr. Rosenstock, our former vice chairman and chief operating officer, was previously employed by us under an employment agreement with us and Ladenburg Capital Management pursuant to a fiveyear employment agreement dated August 24, 1999. Due to our financial condition, effective September 1, 2002, Mr. Rosenstock voluntarily forfeited 25% of the compensation due to him under the Special Performance Incentive Plan for the remainder of the 2002 calendar year. Effective September 1, 2002, Mr. Rosenstock also voluntarily forfeited 25% of the compensation due to him pursuant to his employment agreement for retail and institutional brokerage commissions generated from various registered representatives employed by our subsidiaries. Effective December 31, 2002, we entered into an amendment to Mr. Rosenstock's agreement that provided for him to terminate his employment with us as our vice chairman and chief operating officer. The amendment provides for him to be employed with our subsidiary, Ladenburg Thalmann & Co. as a registered representative until December 31, 2005. Mr. Rosenstock received \$25 upon signing of the amendment and will receive a monthly base salary of approximately \$17 for the first year of the agreement and a monthly base salary of \$15 for the second and third years of the agreement. Additionally, Mr. Rosenstock will receive 50% of all of his retail brokerage production for the term of the agreement and 15% of any compensation received by Ladenburg Thalmann & Co. or any of its affiliates as a finders fee for any corporate finance transactions entered into within 18 months after the introduction by Mr. Rosenstock to Ladenburg Thalmann & Co. However, he will no longer be entitled to participate in the Special Performance Incentive Plan and Annual Incentive Bonus Plan. The agreement provides that Mr. Rosenstock will not compete with us or our subsidiaries for a period of one year from the date of his termination, but allows him to deal with any of his prior or then existing customers or clients without any restriction. Because Mr. Rosenstock is not obligated to perform future services, the signing bonus and base salary are considered a buy-out and, accordingly, a total of \$590 was accrued as of December 31, 2002 and included in operating expenses for 2002.

Salvatore Giardina, our vice president and chief financial officer, is an at-will employee. His compensation consists of an annual base salary of \$214 plus discretionary bonuses. Mr. Giardina received a bonus of \$4 in 2001 and did not receive a bonus in 2002.

Compensation Arrangements for Directors

Directors who are employees of ours receive no cash compensation for serving as directors. During 2002, we paid our non-employee directors an annual fee of \$12, payable in quarterly installments, for their service on our board of directors. Effective February 1, 2003, our directors will each receive annual fees of \$15, and members of our audit committee and compensation committee will receive an additional annual fee of \$10 and \$5, respectively. In addition, each director will receive five hundred dollars per meeting that he attends. Additionally, upon their election or re-election, as the case may be, we grant our non-employee directors ten-year options under our 1999 Performance Equity Plan to purchase 20,000 shares of our common stock at fair market value on the date of grant. On May 7, 2001. we granted to each of Messrs. Lorber, LeBow, Frost, Beinstein, and Eide a ten-year option to purchase 20,000 shares of common stock at an exercise price of \$3.05 per share, which options vested in full on May 7, 2002. On January 10, 2002, we granted Mr. Lampen a ten-year option to purchase 20,000 shares of common stock at an exercise price of \$0.88 per share, which options vested in full on January 10, 2003. On November 15, 2002, we granted each of Messrs. Lorber, LeBow, Beinstein, Eide and Lampen a ten-year option to purchase 20,000 shares of common stock at an exercise price of \$0.22 per share, which options vest in full on November 15, 2003. All of our directors are reimbursed for their costs incurred in attending meetings of the board of directors or of the committees on which they serve.

Option Grants

The following table represents the stock options granted in the fiscal year ended December 31, 2002, to the Named Executive Officers.

STOCK OPTION GRANTS IN 2002						
Name of Executive	Number of Securities Underlying Options Granted (#)	Percent of Total Options Granted to Employees in Fiscal Year (%)	Exercise Price of Options (\$)	Expiration Date	Grant Date Present Value ⁽¹⁾ (\$)	
Victor M. Rivas	300,000	12.67%	0.88	1/10/12	\$258,000	
Richard J. Rosenstock	250,000	10.56%	0.88	1/10/12	\$215,000	
Mark Zeitchick	250,000	10.56%	0.88	1/10/12	\$215,000	
Vincent A. Mangone	250,000	10.56%	0.88	1/10/12	\$215,000	
Salvatore Giardina	35,000	1.48%	0.60	3/19/12	\$20,300	

(1) The estimated present value at grant date of the options granted to such individuals has been calculated using the Black-Scholes option pricing model, based upon the following assumptions: volatility of 134.08%, a risk-free rate of 4.385%, an expected life of 10 years, a dividend rate of 0% and no forfeiture. The approach used in developing the assumptions upon which the Black-Scholes valuation was done is consistent with the requirements of Statement of Financial Accounting Standards No. 123, "Accounting for Stock-Based Compensation."

The following table sets forth the fiscal year-end option values of outstanding options at December 31, 2002, and the dollar value of unexercised, in-the-money options for our Named Executive Officers. There were no stock options exercised by any of the Named Executive Officers in 2002.

A	GGREGATED FISCAL YEAR-END ON Number of Securities Underlying Unexercised Options at Fiscal Year End:		Dollar Value of Unexercised in-the-money Options at Fiscal Year End	
Name	Exercisable (#)	Unexercisable (#)	Exercisable (\$)	Unexercisable (\$)
Victor M. Rivas	333,333	966,667	-0-	-0-
Richard J. Rosenstock	89,508	260,492	-0-	-0-
Mark Zeitchick	98,460	251,540	-0-	-0-
Vincent A. Mangone	98,460	251,540	-0-	-0-
Salvatore Giardina	11,666	23,334	-0-	-0-

Annual Incentive Bonus Plan

On August 23, 1999, our shareholders adopted the Annual Incentive Bonus Plan, which is a performance-based compensation plan for our executive officers and other key employees. The plan is administered by our compensation committee and is intended to comply with the regulations issued under Section 162(m) of the Internal Revenue Code. Under this plan, bonuses are paid to participants selected by our compensation committee if performance targets established by our compensation committee are met within the specified performance periods. For the fiscal year ended December 31, 2002 and for the fiscal year ending December 31, 2003, our compensation committee determined that participating employees would share in a bonus pool equal to 25% of our net income before taxes and before the accrual of compensation payable under this plan provided that we achieve a 10% return on equity before taxes at the end of the fiscal year. The maximum award payable annually to any participant under this plan is limited to a percentage of the bonus pool created and is subject to the maximum limit of \$5,000,000 for any person. The maximum award available to Victor M. Rivas under the Plan is limited to 32.5% of the Pool and the maximum award available to any other participant under the plan is limited to 22.5% of the Pool. No awards were made under the Bonus Plan for fiscal 2002 to Messrs. Rivas, Rosenstock, Zeitchick and Mangone, the participants in the Bonus Plan for 2002. The compensation committee has selected Messrs. Rivas, Zeitchick and Mangone to participate in the Bonus Plan for fiscal 2003.

Special Performance Incentive Plan

On August 23, 1999, our shareholders adopted our Special Performance Incentive Plan. The Special Performance Incentive Plan is similar in nature to the Annual Incentive Bonus Plan in seeking to provide performance-based compensation within the meaning of Section 162(m) of the Internal Revenue Code. Executive officers and key employees selected by our compensation committee may receive bonuses upon reaching performance targets established by our compensation committee within specific performance periods, which performance targets may be based upon one or more selected business criteria. For the fiscal year ended December 31, 2002 and for the fiscal year ending December 31, 2003, the compensation committee has determined that participants are entitled to receive an incentive award that is based on our total consolidated revenues provided that specified commission levels are achieved. Awards are payable monthly, based on the average monthly revenues to such date. However, final awards reflecting the performance for the last month of the fiscal period and the fiscal period overall are not paid until all financial results for the year are reconciled and the compensation committee has approved and certified that the established performance requirements have been achieved. The maximum award payable for any fiscal period to any participant is the lesser of \$5,000,000 or a set percentage for the individual participants as disclosed elsewhere in this report. Messrs. Rivas, Rosenstock, Zeitchick and Mangone received bonuses under the Special Performance Incentive Plan for fiscal 2002 as disclosed in

the Summary Compensation table above. The compensation committee has determined that Messrs. Rivas, Zeitchick and Mangone will currently be entitled to participate in this plan for fiscal 2003.

1999 Performance Equity Plan

On August 23, 1999, our shareholders adopted the 1999 Performance Equity Plan covering 3,000,000 shares of our common stock, under which our officers, directors, key employees and consultants are eligible to receive incentive or non-qualified stock options, stock appreciation rights, restricted stock awards, deferred stock, stock reload options and other stock based awards. On May 7, 2001, our shareholders approved an amendment increasing the number of shares available for issuance under the plan to 5,500,000 shares. On November 6, 2002, our shareholders approved another amendment increasing the number of shares available for issuance under the plan to 10,000,000 shares. The Performance Equity Plan will terminate when no further awards may be granted and awards granted are no longer outstanding, provided that incentive options may only be granted until May 26, 2009. The plan is intended to comply with the regulations issued under Section 162(m) of the Internal Revenue Code and is administered by our compensation committee. To the extent permitted under the provisions of the plan, the compensation committee has authority to determine the selection of participants, allotment of shares, price, and other conditions of awards.

Ladenburg Thalmann Financial Services Inc. Employee Stock Purchase Plan

In November 2002, our shareholders approved the "Ladenburg Thalmann Financial Services Inc. Employee Stock Purchase Plan," under which a total of 5,000,000 shares of common stock are available for issuance. Under this stock purchase plan, as currently administered by the compensation committee, all full-time employees may use a portion of their salary to acquire shares of our common stock. Option periods have been initially set at three months long and commence on January 1st, April 1st, July 1st and October 1st of each year and end on March 31st, June 30th, September 30th and December 31st of each year. On the first day of each option period, known as the "date of grant," each participating employee is automatically granted an option to purchase shares of our common stock to be automatically exercised on the last trading day of the three-month purchase period comprising an option period. The last trading day of an option period is known as an "exercise date." On the exercise date, the amounts withheld will be applied to purchase shares for the employee from us. The purchase price will be the lesser of 85% of the last sale price of our common stock on the date of grant or on the exercise date. The Plan became effective November 6, 2002 and we anticipate that our first option period will commence April 1, 2003. Accordingly, as of the date of this report, no shares of common stock have been issued under the Ladenburg Thalmann Financial Services Inc. Employee Stock Purchase Plan.

Compensation Committee Interlocks and Insider Participation

Our compensation committee is comprised of Messrs. Lorber, Beinstein and Eide. None of these individuals served as officers of ours or of our subsidiaries. Mr. Lorber is the chairman of the board of a firm which receives commissions from insurance policies written for us. See "Item 13 – Certain Relationships and Related Transactions."

Victor M. Rivas, our president and chief executive officer, served as a member of New Valley's board of directors, of which Mr. Lorber is president, chief operating officer and a director. Additionally, Bennett S. LeBow, New Valley's chairman of the board of directors and chief executive officer, and Richard J. Lampen, New Valley's executive vice president, general counsel and director, are members of our board of directors. Prior to October 2002, New Valley's board of directors did not have a separate

compensation committee and acted on compensation matters as an entire body. No individual who is an executive officer of ours currently serves on the New Valley compensation committee.

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS.

The following table sets forth certain information as of March 28, 2003 with respect to the beneficial ownership of our common stock by (i) those persons or groups known to beneficially own more than 5% of our voting securities, (ii) each of our directors, (iii) the Named Executive Officers and (iv) all of our current directors and executive officers as a group. Except as otherwise stated, the business address of each of the below listed persons is c/o Ladenburg Thalmann Financial Services Inc., 590 Madison Avenue, 34th Floor, New York, New York 10022.

Name of Beneficial Owner	Amount and Nature of Beneficial ownership (1)	Percent of Class of Voting Securities
Phillip Frost, M.D. (2)	8,105,341 ⁽³⁾	16.5%
Berliner Effektengesellschaft AG ⁽⁴⁾	5,575,556 ⁽⁵⁾	13.0%
Bennett S. LeBow	4,361,314 ⁽⁶⁾	10.4%
Richard J. Rosenstock	3,874,187 ⁽⁷⁾	9.2%
New Valley Corporation ⁽⁸⁾	3,944,216 ⁽⁹⁾	8.6%
Carl C. Icahn ⁽¹⁰⁾	3,396,258 ⁽¹¹⁾	8.1%
Howard M. Lorber	1,535,878 ⁽¹²⁾	3.6%
Mark Zeitchick	1,608,104 ⁽¹³⁾	3.5%
Vincent Mangone	1,608,104 ⁽¹⁴⁾	3.5%
Victor M. Rivas	446,133 ⁽¹⁵⁾	*
Richard J. Lampen	58,367 ⁽¹⁶⁾	*
Robert J. Eide	31,367 ⁽¹⁷⁾	, *
Henry C. Beinstein	31,361 ⁽¹⁸⁾	*
Salvatore Giardina	11,666 ⁽¹⁹⁾	*
All directors and executive officers as a group (10 persons)	13,566,481 ⁽²⁰⁾	31.5%

Less than 1 percent.

- (1) Beneficial ownership is determined in accordance with Rule 13d-3 under the Securities Exchange Act of 1934. The information concerning the shareholders is based upon numbers reported by the owner in documents publicly filed with the SEC, publicly available information or information made known to us. Except as otherwise indicated, all of the shares of common stock are owned of record and beneficially and the persons identified have sole voting and investment power with respect thereto.
- (2) The business address of Dr. Frost is c/o IVAX Corporation, 4400 Biscayne Boulevard, Miami, Florida 33137.
- (3) Represents (i) 1,487,866 shares of common stock held by Frost Gamma Investments Trust, a trust organized under Nevada law, (ii) 100,000 shares of common stock issuable upon exercise of an immediately exercisable warrant held by Frost Gamma, (iii) 6,497,475 shares of common stock issuable upon conversion of a senior convertible promissory note held by Frost-Nevada Investments Trust, a trust organized under

Nevada law, and (iv) 20,000 shares of common stock issuable upon exercise of currently exercisable options held by Dr. Frost. Dr. Frost is the sole trustee of both Frost Gamma Investments Trust and Frost-Nevada Investments Trust. Dr. Frost is also (a) the sole limited partner of Frost Gamma Limited Partnership, the beneficiary of Frost Gamma Investments Trust, and is the sole shareholder of Frost-Nevada Corporation, the sole shareholder of Frost Gamma Inc., the general partner of Frost Gamma Limited Partnership, (b) one of the three limited partners of Frost-Nevada, Limited Partnership, the beneficiary of Frost-Nevada Investments Trust, and is the sole shareholder of Frost-Nevada Corporation, the general partner of Frost-Nevada, Limited Partnership and (c) the sole shareholder of Frost Beta, Inc., the sole general partner of Frost Beta, LLP, a limited partner of Frost-Nevada, Limited Partnership. Record ownership of these shares may be transferred from time to time among Dr. Frost and, in addition to other entities that he may control, any or all of Frost Gamma Investments Trust, Frost Gamma Limited Partnership, Frost Gamma Inc., Frost-Nevada Investments Trust, Frost-Nevada, Limited Partnership, Frost Beta, Inc., Frost Beta, LLP and Frost-Nevada Corporation. Accordingly, solely for purposes of reporting beneficial ownership of these shares pursuant to Section 13(d) of the Exchange Act, each of these parties will be deemed to be the beneficial owner of the shares held by any other of the parties. The foregoing information was derived from an Amendment to Schedule 13D filed with the SEC on September 10, 2001 as well as from information made known to us.

- (4) The business address for Berliner Effektengesellschaft AG is Kurfüstendamm 119, 10711 Berlin, Germany.
- (5) Includes 955,055 shares of common stock issuable upon conversion of a senior convertible promissory note held by Berliner.
- (6) Represents (i) 758,205 shares of common stock held directly by Mr. LeBow, (ii) 3,325,199 shares of common stock held by LeBow Gamma Limited Partnership, a Nevada limited partnership, (iii) 110,336 shares of common stock held by LeBow Alpha LLLP, a Delaware limited liability limited partnership, (iv) 147,574 shares of common stock held by The Bennett and Geraldine LeBow Foundation, Inc., a Florida not-for-profit corporation and (v) 20,000 shares of common stock issuable upon exercise of currently exercisable options held by Mr. LeBow. Does not include 20,000 shares of common stock issuable upon exercise of options held by Mr. LeBow that are not currently exercisable and that will not become exercisable within 60 days. LeBow Holdings Inc., a Nevada corporation, is the sole stockholder of LeBow Gamma Inc., a Nevada corporation, which is the general partner of LeBow Gamma Limited Partnership, and is the general partner of LeBow Alpha LLLP. Mr. LeBow is a director, officer and sole stockholder of LeBow Holdings Inc. and a director and officer of LeBow Gamma Inc. Mr. LeBow and family members serve as directors and executive officers of the Foundation. The foregoing information was derived from an Amendment to Schedule 13D filed with the SEC on December 21, 2001 as well as from information made known to us.
- (7) Represents 3,701,346 shares of common stock held of record by The Richard J. Rosenstock Revocable Living Trust Dated 3/5/96, of which Mr. Rosenstock is the sole trustee and beneficiary, and 172,841 shares of common stock issuable upon exercise of currently exercisable options held by Mr. Rosenstock. Does not include 177,159 shares of common stock issuable upon exercise of options held by Mr. Rosenstock that are not currently exercisable and that will not become exercisable within the next 60 days.
- (8) The business address for New Valley Corporation is 100 S. E. Second Street, Miami, Florida 33131.
- (9) Represents (i) 3,844,216 shares of common stock issuable upon conversion of a senior convertible promissory note held by New Valley and (ii) 100,000 shares of common stock issuable upon exercise of immediately exercisable warrants held by New Valley.
- (10) The business address for Mr. Icahn is c/o Icahn Associates Corp., 767 Fifth Avenue, 47th Floor, New York, New York 10153.
- (11) Represents (i) 2,148,725 shares of common stock held by High River Limited Partnership, (ii) 1,227,773 shares of common stock held by Tortoise Corp. and (iii) 19,760 shares of common stock held by Little

Meadow Corp. Each of these entities are either directly or indirectly 100% owned by Mr. Icahn. As such, Mr. Icahn is in a position to directly and indirectly determine the investment and voting decisions made by these entities. Accordingly, Mr. Icahn may be deemed to be the beneficial owner of these shares for purposes of reporting beneficial ownership pursuant to Section 13(d) of the Exchange Act. However, Mr. Icahn disclaims beneficial ownership of these shares for all other purposes. The foregoing information was derived from a Schedule 13D filed with the SEC on December 28, 2001.

- (12) Represents (i) 1,392,251 shares of common stock held directly by Mr. Lorber, (ii) 118,560 shares of common stock held by Lorber Alpha II Partnership, a Nevada limited partnership, (iii) 5,067 shares of common stock held by the Lorber Charitable Fund, a New York not-for-profit corporation, and (iv) 20,000 shares of common stock issuable upon exercise of currently exercisable options held by Mr. Lorber. Does not include 20,000 shares of common stock issuable upon exercise of options held by Mr. Lorber that are not currently exercisable and that will not become exercisable within 60 days. Lorber Alpha II, Inc., a Nevada corporation, is the general partner of Lorber Alpha II Partnership. Mr. Lorber is the director, officer and principal stockholder of Lorber Alpha II, Inc. Mr. Lorber and family members serve as directors and executive officers of Lorber Charitable Fund and Mr. Lorber possesses shared voting power and shared dispositive power with the other directors of the fund with respect to the fund's shares of our common stock. The foregoing information was derived from an Amendment to Schedule 13D filed with the SEC on December 21, 2001 as well as from information made known to us.
- (13) Includes 181,793 shares of common stock issuable upon exercise of currently exercisable options held by Mr. Zeitchick. Does not include 168,207 shares of common stock issuable upon exercise of options held by Mr. Zeitchick that are not currently exercisable and that will not become exercisable within the next 60 days.
- (14) Represents (i) 1,426,311 shares of common stock held of record by The Vincent A. Mangone Revocable Living Trust Dated 11/5/96, of which Mr. Mangone is the sole trustee and beneficiary, and (ii) 181,793 shares of common stock issuable upon exercise of currently exercisable options held by Mr. Mangone. Does not include 168,207 shares of common stock issuable upon exercise of options held by Mr. Mangone that are not currently exercisable and that will not become exercisable within the next 60 days.
- (15) Includes 433,333 shares of common stock issuable upon exercise of currently exercisable options held by Mr. Rivas. Does not include 866,667 shares of common stock issuable upon exercise of options held by Mr. Rivas that are not currently exercisable and that will not become exercisable within the next 60 days.
- (16) Includes 20,000 shares of common stock issuable upon exercise of currently exercisable options held by Mr. Lampen. Does not include 20,000 shares of common stock issuable upon exercise of options held by Mr. Lampen that are not currently exercisable and that will not become exercisable within the next 60 days.
- (17) Includes 20,000 shares of common stock issuable upon exercise of currently exercisable options held by Mr. Eide. Does not include 20,000 shares of common stock issuable upon exercise of options held by Mr. Eide that are not currently exercisable and that will not become exercisable within 60 days.
- (18) Includes (i) 823 shares of common stock held of record in the individual retirement account of Mr. Beinstein's spouse and (ii) 20,000 shares of common stock issuable upon exercise of currently exercisable options held by Mr. Beinstein. Does not include 20,000 shares of common stock issuable upon exercise of options held by Mr. Beinstein that are not currently exercisable and that will not become exercisable within 60 days.
- (19) Includes 11,666 shares of common stock issuable upon exercise of currently exercisable options held by Mr. Giardina. Does not include 23,334 shares of common stock issuable upon exercise of options held by Mr. Giardina that are not currently exercisable and that will not become exercisable within the next 60 days.
- (20) Includes 1,081,426 shares of common stock issuable upon exercise of currently exercisable options and excludes 1,503,574 shares of common stock issuable upon exercise of options that are not currently

exercisable and that will not become exercisable within the next 60 days. See notes 6, 7, 12, 13, 14, 15, 16, 17, 18 and 19.

Equity Compensation Plan Information

The following table sets forth certain information at December 31, 2002 with respect to our equity compensation plans that provide for the issuance of options, warrants or rights to purchase our securities.

Plan Category	Number of Securities to be Issued upon Exercise of Outstanding Options, Warrants and Rights	Weighted-Average Exercise Price of Outstanding Options, Warrants and Rights	Number of Securities Remaining Available for Future Issuance under Equity Compensation Plans (excluding securities reflected in the first column)
Equity Compensation Plans Approved by Security Holders	4,656,813	\$2.08	5,343,187
Equity Compensation Plans Not Approved by Security Holders	200,000	\$1.00	-0-

On August 31, 2001, New Valley and Frost-Nevada each loaned us \$1,000,000. As consideration for the loans, we issued to each of them a five-year, immediately exercisable warrant to purchase 100,000 shares of our common stock at an exercise price of \$1.00 per share. These two warrants are our only equity compensation "plans" not approved by our shareholders.

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS.

On May 7, 2001, we consummated the stock purchase agreement, as amended, with New Valley Corporation, Berliner Effektengesellschaft AG and Ladenburg Thalmann & Co. in which we acquired all of the outstanding common stock of Ladenburg Thalmann & Co. As partial consideration for the common stock of Ladenburg Thalmann & Co., we issued:

- 18,598,098 shares of common stock and \$8.01 million aggregate principal amount of our senior convertible promissory notes, currently convertible into 3,844,216 shares of common stock, to New Valley; and
- 4,620,501 shares of common stock and \$1.99 million aggregate principal amount of our senior convertible promissory notes, currently convertible into 955,055 shares of common stock, to Berliner.

The stock purchase agreement provides that we may be required to issue an additional number of shares of common stock to New Valley and Berliner on or about May 7, 2003 pending a final resolution of all pre-closing litigation adjustments. Therefore, the final number of shares to be issued cannot be determined until May 7, 2003. We also paid New Valley and Berliner \$8.01 million and \$1.99 million in cash, respectively. The cash portion of the consideration paid to New Valley and Berliner was obtained pursuant to a loan agreement with Frost-Nevada, Limited Partnership under which Frost-Nevada provided us with \$10 million in cash in exchange for \$10 million aggregate principal amount of our senior convertible promissory notes, currently convertible into 6,497,475 shares of common stock.

As a result of these transactions, the following individuals became affiliated with us:

- Howard M. Lorber, president and chief operating officer of New Valley, is now the chairman of our board of directors:
- Bennett S. LeBow, chairman and chief executive officer of New Valley, is now a member of our board of directors;
- Victor M. Rivas, chairman and chief executive officer of Ladenburg Thalmann & Co. and a member of the board of directors of New Valley, is now our president and chief executive officer;
- Richard J. Lampen, executive vice president, general counsel and a member of the board of directors of New Valley, is now a member of our board of directors;
- Henry C. Beinstein, a member of the board of directors of New Valley, is now a member of our board of directors; and
- Robert J. Eide, a member of the board of directors of Vector Group, the parent of New Valley, is now a member of our board of directors.

Upon becoming members of our board of directors in May 2001, each of Messrs. Lorber, LeBow, Beinstein and Eide were granted a ten-year option to purchase 20,000 shares of common stock at \$3.05 per share. The options vested in full on May 7, 2002. Upon becoming a member of our board of directors in January 2002, Mr. Lampen was granted a ten-year option to purchase 20,000 shares of common stock at \$0.88 per share. This option vested in full on January 10, 2003. Each of these grants were made under our Equity Plan. In November 2002, we granted each of Messrs. Lorber, LeBow, Beinstein, Eide and Lampen a ten-year option to purchase 20,000 shares of common stock at \$0.22 per share. The options vest in full on November 15, 2003.

Pursuant to the employment agreement with Mr. Rivas in which he became our president and chief executive officer, Mr. Rivas is entitled to receive an annual base salary of \$500,000, subject to periodic increases as determined by LTS' board of directors, as well as a guaranteed minimum annual bonus of \$500,000. Mr. Rivas will also be entitled to participate in our Bonus Plan and Incentive Plan in accordance with the terms of the plan and Mr. Rivas' employment agreement. Additionally, we granted Mr. Rivas an option to purchase 1,000,000 shares of common stock at \$3.05 per share under our Equity Plan. The option vests in three equal annual installments commencing on May 7, 2002. The option also provides that if a change of control occurs, the portion of the option not yet vested will vest and become immediately exercisable.

The notes issued to New Valley and Berliner bear interest at a rate of 7.5% per year, payable quarterly, and are secured by a pledge of the shares of common stock of Ladenburg Thalmann & Co. The notes are convertible, in whole or in part, at any time, into that number of shares of common stock determined by dividing the principal and interest to be converted by the "conversion price." The "conversion price" is \$2.0836498 and is subject to anti-dilution adjustment for stock splits, dividends and other similar events. The conversion price is also subject to adjustment on or about May 7, 2003 in the same manner as the number of shares we issued to New Valley and Berliner described above. Additionally, if, during any period of 20 consecutive trading days, the closing sale price of our common stock is at least \$8.00, the principal and all accrued interest on the notes will be automatically converted

into shares of common stock at the conversion price then in effect. The notes also provide that if a change of control occurs, as defined in the notes, we must offer to purchase all of the outstanding notes at a purchase price equal to the unpaid principal amount of the notes and the accrued interest.

The note issued to Frost-Nevada has the same terms as the notes issued to New Valley and Berliner, except that the conversion price of the note is \$1.5390594 and pays interest at a rate of 8.5% per year. The note issued to Frost-Nevada is also secured by a pledge of the shares of common stock of Ladenburg Thalmann & Co.

On June 28, 2002, New Valley, Berliner and Frost-Nevada agreed with us to forbear the Forbearance Interest Payments until May 15, 2003. On March 3, 2003, the holders of the senior convertible promissory notes agreed to extend the interest forbearance period to January 15, 2005 with respect to interest payments due through December 31, 2004. Interest on the deferred amounts accrues at 8% on the New Valley and Berliner notes and 9% on the Frost-Nevada note. We also agreed to apply any net proceeds from any subsequent public offerings to any such deferred amounts owed to the holders of the notes to the extent possible.

Concurrently with the closing of the stock purchase agreement, New Valley purchased 3,945,060 of our common stock at \$1.00 per share from Joseph Berland, our former chairman and chief executive officer. Additionally, on the same date, Frost-Nevada purchased a total of 550,000 shares of our common stock at \$1.00 per share from Richard Rosenstock, our vice chairman and chief operating officer, Mark Zeitchick and Vincent Mangone, our executive vice presidents, and David Thalheim, our former administrator. In connection with these sales, our board waived lock-up agreements between us and the individuals in which the individuals had agreed that they would not, without our board's prior written consent, sell, transfer or otherwise dispose of any of their shares of our common stock until August 2001.

In connection with these transactions, we also entered into amendments to the existing employment agreements with each of Messrs. Berland, Rosenstock, Zeitchick and Mangone. Pursuant to the amendments:

- Mr. Berland resigned from his positions with us and became the executive vice president of corporate finance of Ladenburg Capital Management through May 2003 at an annual base salary of \$150;
- Mr. Rosenstock became our vice chairman and chief operating officer and Ladenburg Capital Management's chief executive officer through August 2004 at an annual base salary of \$340;
- Mr. Zeitchick remained as an executive vice president of ours and became Ladenburg Capital Management's co-chairman of the board through August 2004 at an annual base salary of \$90; and
- Mr. Mangone remained as an executive vice president of ours and Ladenburg Capital Management through August 2004 at annual base salary of \$90.

Effective December 31, 2002, we entered into an amendment to Mr. Rosenstock's agreement that provided for him to no longer be employed by us. However, he will continue to be a member of our board of directors and will be employed by Ladenburg Thalmann & Co. as a registered representative until December 31, 2005. Mr. Rosenstock received \$25 upon signing of the amendment and will receive a monthly base salary of \$17 for the first year of the agreement and a monthly base salary of \$15 for the second and third years of the

agreement. Additionally, Mr. Rosenstock will receive 50% of all of his retail brokerage production for the term of the agreement and 15% of any compensation received by Ladenburg Thalmann & Co. or any of its affiliates as a finders fee for any corporate finance transactions entered into within 18 months after the introduction by Mr. Rosenstock to Ladenburg Thalmann & Co. However, he will no longer be entitled to participate in the Special Performance Incentive Plan and Annual Incentive Bonus Plan. The agreement provides that Mr. Rosenstock will not compete with us or our subsidiaries for a period of one year from the date of his termination, but allows him to deal with any of his prior or then existing customers or clients without any restriction. The signing bonus and base salary are considered a buy-out, and accordingly, a total of \$590 was accrued as of December 31, 2002 and included in operating expenses for 2002.

Each of Messrs. Zeitchick and Mangone continue to be entitled to participate in our Bonus Plan and Incentive Plan in accordance with the terms of the respective plans and their respective employment agreements.

Prior to the consummation of the acquisition, New Valley maintained office space at Ladenburg Thalmann & Co.'s principal offices. In connection with the consummation of the transaction, New Valley entered into a license agreement with Ladenburg Thalmann & Co. in which New Valley will continue to occupy this space at no cost to New Valley. The license agreement is for one year and is automatically renewed for successive one-year periods unless terminated by New Valley. The space, which is not currently occupied by New Valley, has been subleased on a short-term basis by Ladenburg Thalmann & Co. to an unaffiliated third party.

From June 2001 until October 2002, J. Bryant Kirkland III, the vice president, treasurer and chief financial officer of New Valley, served as our chief financial officer and New Valley did not allocate any expense to us for his services. In December 2002, we accrued compensation for Mr. Kirkland's services, in the amount of \$100, payable in four quarterly installments of \$25, commencing April 1, 2003.

On August 31, 2001, New Valley and Frost-Nevada each loaned us \$1,000. The loans were evidenced by promissory notes that matured on the earlier of February 28, 2002 and the next business day after we received our federal income tax refund for the fiscal year ending September 30, 2001. The promissory notes bore interest at the Prime Rate as published in the Wall Street Journal plus 1%. As consideration for the loans, we issued to each of New Valley and Frost-Nevada a five-year, immediately exercisable warrant to purchase 100,000 shares of our common stock at an exercise price of \$1.00 per share. These loans were repaid in January 2002.

On March 27, 2002, we borrowed \$2,500 from New Valley. The loan, which bears interest at 1% above the prime rate, was due on the earlier of December 31, 2003 or the completion of one or more equity financings where we receive at least \$5,000 in total proceeds. The terms of the loan restrict us from incurring or assuming any indebtedness that is not subordinated to the loan so long as the loan is outstanding. On July 16, 2002, we borrowed an additional \$2,500 from New Valley on the same terms as the March 2002 loan. In November 2002, New Valley agreed in connection with the Clearing Loans, to extend the maturity of the 2002 Loans to December 31, 2006 and to subordinate the 2002 Loans to the repayment of the Clearing Loans.

On October 8, 2002, we borrowed an additional \$2,000 from New Valley. The loan, which bore interest at 1% above the prime rate, matured on the earliest of December 31, 2002, the next business day after we received our federal income tax refund for the fiscal year ended September 30, 2002, and the next business day after we received a loan from an affiliate of our clearing broker in connection with the conversion of additional clearing business to this broker. This loan was repaid in December 2002 upon receipt of the Clearing Loans.

We may from time to time borrow additional funds on a short-term basis from New Valley or from other parties, including our shareholders and clearing brokers, in order to supplement the liquidity of our broker-dealer operations.

Howard Lorber is chairman of the board of directors of Hallman & Lorber Associates, Inc., a private consulting and actuarial firm, and related entities, which receive commissions from insurance policies written for us. These commissions amounted to approximately \$106 in 2002.

Several members of the immediate families of our executive officers and directors are employed as registered representatives of Ladenburg Thalmann & Co. As such, they receive a percentage of commissions generated from customer accounts for which they are designated account representatives and are eligible to receive bonuses in the discretion of management. The arrangements we have with these individuals are similar to the arrangements we have with our other registered representatives. Oscar Sonkin and Richard Sonkin, the father-in-law and brother-in-law, respectively, of Richard J. Rosenstock, received \$72 and \$216, respectively, in compensation during 2002. Steven Zeitchick, the brother of Mark Zeitchick, received \$182 in compensation during 2002. It is anticipated that each of these individuals will receive in excess of \$60 in compensation from us in 2003.

ITEM 14. CONTROLS AND PROCEDURES.

Within the 90-day period prior to the filing of this annual report, an evaluation of the effectiveness of our disclosure controls and procedures was made under the supervision and with the participation of our management, including our chief executive officer and chief financial officer. Based on that evaluation, the chief executive officer and chief financial officer concluded that our disclosure controls and procedures are effective to ensure that information required to be disclosed by us in reports that we file or submit under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms. Subsequent to the date of their evaluation, there were no significant changes in our internal controls or in other factors that could significantly affect these controls, including any corrective actions with regard to significance deficiencies and material weaknesses.

PART IV

ITEM 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES, AND REPORTS ON FORM 8-K.

(a)(1): Index to 2002 Consolidated Financial Statements

The Consolidated Financial Statements and the Notes thereto, together with the report thereon of Eisner LLP dated February 14, 2003, appear beginning on page F-1 of this report.

(a)(2): Financial Statement Schedules

Financial statement schedules not included in this report have been omitted because they are not applicable or the required information is shown in the Consolidated Financial Statements or the Notes thereto.

(a)(3): Exhibits Filed

The following is a list of exhibits filed herewith as part of this Annual Report on Form 10-K.

EXHIBIT INDEX

Exhibit <u>Number</u>	Description	Incorporated By Reference from Document	No. in Document	Page
2.1	Agreement and Plan of Merger, dated May 27, 1999	Α	2.1	-
3.1	Articles of Incorporation	В	3.1	
3.2	Articles of Amendment to the Articles of Incorporation, dated August 24, 1999	С	3.2	-
3.3	Bylaws	В	3.2	-
4.1	Form of common stock certificate	В	4.1	-
4.2	Form of Warrant Agreement between the Company and Cardinal Capital Management, Inc. (including the form of Warrant Certificate).	В	4.2	_
4.3	Form of Senior Convertible Promissory Note, as amended, dated May 7, 2001, issued to New Valley Capital Corporation and Berliner Effektengesellschaft AG	D	4.2	-
4.4	Senior Convertible Promissory Note, as amended, dated May 7, 2001, issued to Frost-Nevada, Limited Partnership	D	4.3	-
4.5	Form of Promissory Note, dated August 31, 2001, issued to New Valley Corporation and Frost-Nevada, Limited Partnership	D	4.4	-
4.6	Promissory Note, dated March 27, 2002, issued to New Valley Corporation	E	4.1	-
10.1	Agreement of Lease, dated December 20, 1996, between the Company and Briarcliffe College, Inc.	С	10.1	_
10.2	Standard Form of Office Lease, dated August 3, 1999, between the Company and Mayore Estates LLC and 80 Lafayette LLC, together with Amendment, dated August 19, 1999.	С	10.2	-
10.3	Agreement for Securities Clearance Services, dated April 30, 1985, between Ladenburg Capital Management Inc. and Bear Stearns.	С	10.3	_
10.4	Amended and Restated 1999 Performance Equity Plan*	F	10.1	-

Exhibit Number	Description	Incorporated By Reference from Document	No. in Document	<u>Page</u>
10.5	Annual Incentive Bonus Plan*	G	Exhibit "D"	_
10.6	Special Performance Incentive Plan*	G	Exhibit "E"	_
10.7	Form of Employment Agreement, dated August 24, 1999, between the Company and certain employees*	G	Exhibit "F"	-
10.7.1	Schedule of Employment Agreements in the form of Exhibit 10.7, including material detail in which such documents differ from Exhibit 10.7*	С	10.7.1	-
10.8	Form of Stock Option Agreement, dated August 24, 1999, between the Company and certain employees*	Н	10.8	-
10.8.1	Schedule of Stock Option Agreements in the form of Exhibit 10.8, including material detail in which such documents differ from Exhibit 10.8*	н	10.8.1	-
10.9	Form of Stock Option Agreement, dated December 13, 1999, between the Company and certain directors*	Н	10.9	-
10.9.1	Schedule of Stock Option Agreements in the form of Exhibit 10.9, including material detail in which such documents differ from Exhibit 10.9*	н	10.9.1	~
10.10	Form of Stock Option Agreement, dated December 13, 1999, between the Company and Diane Chillemi*	H	10.10	-
10.11	Stock Purchase Agreement, dated February 8, 2001, by and among the Company, New Valley Corporation, New Valley Capital Corporation, Berliner Effektengesellschaft AG and Ladenburg Thalmann & Co. Inc.		Appendix A	_
10.12	Stock Purchase Agreement, dated as of February 8, 2001, by and between Ladenburg Thalmann Group Inc., Joseph Berland Revocable Living Trust Dated 4/16/97 and Joseph Berland	Ј	4.2	-

Exhibit <u>Number</u>	<u>Description</u>	Incorporated By Reference from Document	No. in Document	<u>Page</u>
10.13	Form of Stock Purchase Agreement, dated as of February 8, 2001, by and between (A) each of (i) The Richard J. Rosenstock Revocable Living Trust Dated 3/5/96, Richard J. Rosenstock, (ii) The Vincent A. Mangone Revocable Living Trust Dated 11/5/96, Vincent A. Mangone, (iii) Mark Zeitchick and (iv)The David Thalheim Revocable Living Trust Dated 3/5/96, David Thalheim and (B) Frost-Nevada, Limited Partnership	J	4.3	-
10.14	Proxy and Voting Agreement, dated as of February 8, 2001, among New Valley Corporation, Ladenburg Thalmann Group Inc., Berliner Effektengesellschaft AG, the Company and the individual shareholders listed on Schedule A attached thereto	I	Appendix E	
10.15	Loan Agreement, dated as of February 8, 2001, between the Company and Frost-Nevada, Limited Partnership	I · · ·	Appendix C	-
10.16	Investor Rights Agreement, dated as of February 8, 2001, among the Company, New Valley Corporation, New Valley Capital Corporation, Berliner Effektengesellschaft AG, Frost-Nevada, Limited Partnership and the Principals	I	Appendix G	
10.17	Form of Pledge and Security Agreement, dated as of February 8, 2001, between the Company, Ladenburg Thalmann Group Inc., Berliner Effektengesellschaft AG, Frost-Nevada, Limited Partnership and U.S. Bank Trust National Association		10.2	-
10.18	Employment Agreement, dated as of February 8, 2001, between Ladenburg Thalmann & Co. Inc. and Victor Rivas*	J	10.3	- .
10.19	First Amendment to the Employment Agreement, dated August 24, 1999, between the Company, Ladenburg Capital Management Inc. and Joseph Berland*	J	10.4	-
10.20	First Amendment to the Employment Agreement, dated August 24, 1999, between the Company, Ladenburg Capital Management Inc. and Richard J. Rosenstock*	J	10.5	~

Exhibit <u>Number</u>	Description	Incorporated By Reference from Document	No. in <u>Document</u>	<u>Page</u>
10.21	First Amendment to the Employment Agreement, dated August 24, 1999, between the Company, Ladenburg Capital Management Inc. and Vincent A. Mangone*	J	10.6	-
10.22	First Amendment to the Employment Agreement, dated August 24, 1999, between the Company, Ladenburg Capital Management Inc. and Mark Zeitchick*	J	10.7	-
10.23	First Amendment to the Employment Agreement, dated August 24, 1999, between the Company, Ladenburg Capital Management Inc. and David Thalheim*	J	10.8	-
10.24	Form of Guarantee Agreement, dated February 8, 2001, between (A) each of (i) Joseph Berland, (ii) Richard J. Rosenstock, (iii) Vincent A. Mangone, (iv) Mark Zeitchick and (v) David Thalheim and (B) the Company	J	10.9	
10.25	Form of Escrow Agreement, dated as of February 8, 2001, between the Company, Berliner Effektengesellschaft AG and Continental Stock Transfer & Trust Company	J	10.10	~
10.26	Amendment No. 1 to Stock Purchase Agreement, dated February 8, 2001, by and among the Company, New Valley Corporation, New Valley Capital Corporation, Berliner Effektengesellschaft AG and Ladenburg Thalmann & Co. Inc.	K	Appendix A	-
10.27	Amendment No. 1 to Loan Agreement, dated as of February 8, 2001, between the Company and Frost-Nevada, Limited Partnership	K	Appendix C	_
10.28	Second Amendment to the Employment Agreement, dated August 24, 1999, between the Company, Ladenburg Capital Management Inc. and David Thalheim*	L	10.2	-
10.29	Stock Option Agreement, dated May 7, 2001, between the Company and Victor M. Rivas*	М	10.1	-
10.30	Stock Option Agreement, dated as of May 7, 2001, between the Company and David Thalheim*	. M	10.2	
10.31	Form of Stock Option Agreement, dated as of May 7, 2001, between the Company and certain directors	М	10.3	_

Exhibit <u>Number</u>	<u>Description</u>	Incorporated By Reference from Document	No. in Document	<u>Page</u>
10.31.1	Schedule of Stock Option Agreements in the form of Exhibit 10.31, including material detail in which such documents differ from Exhibit 10.31	М	10.3.1	-
10.32	Amendment No. 2 to Stock Purchase Agreement, dated February 8, 2001, by and among the Company, New Valley Corporation, New Valley Capital Corporation, Berliner Effektengesellschaft AG and Ladenburg Thalmann & Co. Inc.	D	4.1	-
10.33	Amendment No. 2 to Loan Agreement, dated as of February 8, 2001, between the Company and Frost-Nevada, Limited Partnership	D	10.1	-
10.34	Second Amendment to the Employment Agreement, dated August 24, 1999, as amended, between the Company, Ladenburg Capital Management Inc. and Richard J. Rosenstock*	D	10.2	.
10.35	Second Amendment to the Employment Agreement, dated August 24, 1999, as amended, between the Company, Ladenburg Capital Management Inc. and Mark Zeitchick*	D	10.3	-
10.36	Second Amendment to the Employment Agreement, dated August 24, 1999, as amended, between the Company, Ladenburg Capital Management Inc. and Vincent A. Mangone*	D .	10.4	-
10.37	Second Amendment to the Employment Agreement, dated August 24, 1999, as amended, between the Company, Ladenburg Capital Management Inc. and Joseph Berland*	D	10.5	~
10.38	Form of Warrant issued to New Valley Corporation and Frost-Nevada, Limited Partnership	D	10.6	-
10.39	Letter Amendment to Investor Rights Agreement, dated as of February 8, 2001, among the Company, New Valley Corporation, New Valley Capital Corporation, Berliner Effektengesellschaft AG, Frost- Nevada, Limited Partnership and the Principals	D	10.7	-
10.40	Stock Option Agreement, dated as of January 10, 2002, between the Company and Richard J. Lampen	N	10.2	-

Exhibit Number	Description	Incorporated By Reference from Document	No. in Document	<u>Page</u>
10.41	Form of Stock Option Agreement, dated January 10, 2002, between the Company and each of Victor M. Rivas, Richard J. Rosenstock, Mark Zeitchick and Vincent A. Mangone*	N	10.3	-
10.41.1	Schedule of Stock Option Agreements in the form of Exhibit 10.41, including material detail in which such documents differ from Exhibit 10.41*	N	10.3.1	-
10.42	Ladenburg Thalmann Financial Services Inc. Qualified Employee Stock Purchase Plan	F	10.2	_
10.43	Letter Agreement, dated October 10, 2002, between the Company and Victor M. Rivas	F	10.3	_
10.44	Letter Agreement, dated October 10, 2002, between the Company and Richard J. Rosenstock	F	10.4	- Lagar
10.45	Letter Agreement, dated October 10, 2002, between the Company and Mark Zeitchick	F	10.5	_
10.46	Letter Agreement, dated October 10, 2002, between the Company and Vincent A. Mangone	F	10.6	-
10.47	Third Amendment to the Employment Agreement, dated August 24, 1999, as amended, between the Company, Ladenburg Capital Management Inc. and Richard J. Rosenstock*	- ,	-	Filed Herewith
10.48	Form of Stock Option Agreement, dated November 15, 2002, between the Company and each of Bennett S. LeBow, Howard M. Lorber, Henry C. Beinstein, Robert J. Eide and Richard J. Lampen*		-	Filed Herewith
10.48.1	Schedule of Stock Option Agreements in the form of Exhibit 10.48, including material detail in which such documents differ from Exhibit 10.48*	-	-	Filed Herewith
21	List of Subsidiaries	-	-	Filed Herewith
23.1	Consent of Eisner LLP	-	-	Filed Herewith
23.2	Consent of PricewaterhouseCoopers LLP	-	_	Filed Herewith

Exhibit <u>Number</u>	Description	Incorporated By Reference from Document	No. in Document	<u>Page</u>
99.1	Certification of Chief Executive Officer, Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002	-	-	Filed Herewith
99.2	Certification of Chief Financial Officer, Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002	-	-	Filed Herewith

- A. Quarterly report on Form 10-QSB filed on August 16, 1999.
- B. Registration statement on Form SB-2 (File No. 333-31001).
- C. Annual report on Form 10-K for the year ended August 24, 1999.
- D. Current report on Form 8-K/A, dated February 8, 2001 and filed with the SEC on September 10, 2001.
- E. Quarterly report on Form 10-Q for the quarter ended March 31, 2002.
- F. Quarterly report on Form 10-Q for the quarter ended September 30, 2002.
- G. Definitive proxy statement relating to a special meeting of shareholders held on August 23, 1999.
- H. Annual report on Form 10-K for the year ended September 30, 2000.
- I. Definitive proxy statement relating to our annual meeting of shareholders held on May 7, 2001, filed March 28, 2001, as supplemented on April 2, 2001 and April 26, 2001.
- J. Current report on Form 8-K, dated February 8, 2001 and filed with the SEC on February 21, 2001.
- K. Second supplement to our definitive proxy statement dated April 26, 2001.
- L. Current report on Form 8-K/A, dated February 8, 2001 and filed with the SEC on May 1, 2001.
- M. Quarterly report on Form 10-Q for the quarter ended June 30, 2001.
- N. Registration statement on Form S-3 (File No. 333-81964).
- * Management Compensation Contract

The Company will furnish a copy of the Exhibits to this Annual Report upon the written request of a person requesting copies thereof and stating that he is a beneficial holder of the Company's Common Stock at a charge of \$.35 per page, paid in advance. The Company will indicate the number of pages to be charged for upon such person's inquiry. Requests for copies and inquiries should be addressed to: Ladenburg Thalmann Financial Services Inc., 590 Madison Avenue, 34th Floor, New York, New York 10022, Attention: Corporate Secretary.

(b) Reports on Form 8-K.

Company's Report on Form 8-K filed on October 8, 2002

Item 5. Other events

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

LADENBURG THALMANN FINANCIAL SERVICES INC. (Registrant)

Dated: March 31, 2003

By: <u>/s/ Victor M. Rivas</u> Name: Victor M. Rivas

Title: President and Chief Executive Officer

POWER OF ATTORNEY

The undersigned directors and officers of Ladenburg Thalmann Financial Services Inc. hereby constitute and appoint Howard M. Lorber, Victor M. Rivas and Salvatore Giardina, and each of them, with full power to act without the other and with full power of substitution and resubstitution, our true and lawful attorneys-in-fact with full power to execute in our name and behalf in the capacities indicated below, this Annual Report on Form 10-K and any and all amendments thereto and to file the same, with all exhibits thereto and other documents in connection therewith, with the Securities and Exchange Commission, and hereby ratify and confirm all that such attorneys-in-fact, or any of them, or their substitutes shall lawfully do or cause to be done by virtue hereof.

Pursuant to the requirements of the Securities Exchange Act of 1934, this Report has been signed below by the following persons on behalf of the registrant and in the capacities indicated on March 31, 2003.

Signatures	<u>Title</u>
/s/ Victor M. Rivas	President and Chief Executive Officer
Victor M. Rivas	(Principal Executive Officer)
/s/ Salvatore Giardina	Vice President and Chief Financial
Salvatore Giardina	Officer (Principal Financial Officer and Principal Accounting Officer)
/s/ Henry C. Beinstein	Director
Henry C. Beinstein	
/s/ Robert J. Eide	Director
Robert J. Eide	

/s/ Richard J. Lampen	Director
Richard J. Lampen	
/s/ Bennett S. LeBow	Director
Bennett S. LeBow	
/s/ Howard M. Lorber	Director
Howard M. Lorber	
/s/ Vincent A. Mangone	Director
Vincent A. Mangone	
/s/ Richard J. Rosenstock	Director
Richard J. Rosenstock	
/s/ Mark Zeitchick	Director
Mark Zeitchick	

CERTIFICATION

I, Victor M. Rivas, certify that:

- 1. I have reviewed this annual report on Form 10-K of Ladenburg Thalmann Financial Services Inc.;
- 2. Based on my knowledge, this annual report does not contain any undrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report;
- 4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and have:
- a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
- b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this annual report (the "Evaluation Date"); and
- c) presented in this annual report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
- 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
- a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
- b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
- 6. The registrant's other certifying officers and I have indicated in this annual report whether there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: March 31, 2003

By: /s/ Victor M. Rivas

Name: Victor M. Rivas

Title: President and Chief Executive Officer

CERTIFICATION

- I, Salvatore Giardina, certify that:
- 1. I have reviewed this annual report on Form 10-K of Ladenburg Thalmann Financial Services Inc.;
- 2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report;
- 4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and have:
- a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
- b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this annual report (the "Evaluation Date"); and
- c) presented in this annual report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
- 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
- a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
- b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
- 6. The registrant's other certifying officers and I have indicated in this annual report whether there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: March 31, 2003

By: /s/ Salvatore Giardina
Name: Salvatore Giardina
Title: Vice President and Chief Financial

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LADENBURG THALMANN FINANCIAL SERVICES INC. FORM 10-K FOR THE YEAR ENDED DECEMBER 31, 2002 ITEMS 8 and 15(a) (1) AND (2)

INDEX TO FINANCIAL STATEMENTS

Financial Statements of the Registrant and its subsidiaries required to be included in Items 8 and 15(a) (1) and (2) are listed below:

FINANCIAL STATEMENTS:

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Independent Auditors' Report

To the Board of Directors and Shareholders of Ladenburg Thalmann Financial Services Inc.

We have audited the accompanying consolidated statement of financial condition of Ladenburg Thalmann Financial Services Inc. and its subsidiaries (the "Company") as of December 31, 2002, and the related consolidated statements of operations, changes in shareholders' equity (capital deficit) and cash flows for the year then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Ladenburg Thalmann Financial Services Inc. and its subsidiaries as of December 31, 2002 and the consolidated results of their operations and their cash flows for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note 4 to the consolidated financial statements, effective January 1, 2002, the Company adopted Statement of Financial Accounting Standards No. 142, "Goodwill and Other Intangible Assets".

/s/ Eisner LLP

Eisner LLP
New York, New York
February 14, 2003, except for the seventh paragraph
of Note 13 and the fifth paragraph of Note 9, as to which the dates are
March 3, 2003 and March 13, 2003, respectively

Report of Independent Accountants

To the Board of Directors and Shareholders of Ladenburg Thalmann Financial Services Inc.

In our opinion, the accompanying consolidated statement of financial condition and the related consolidated statements of operations, changes in shareholders' equity (capital deficit) and cash flows present fairly, in all material respects, the financial position of Ladenburg Thalmann Financial Services Inc. and its subsidiaries (the "Company") at December 31, 2001, and the results of their operations and their cash flows for each of the two years in the period ended December 31, 2001 in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the Company's management; our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States of America, which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

/s/ PricewaterhouseCoopers LLP

PricewaterhouseCoopers LLP New York, New York March 22, 2002

LADENBURG THALMANN FINANCIAL SERVICES INC. CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION

(Dollars in Thousands, Except Per Share Amounts)

Γ	Decem	ber 31,
<u> </u>	2002	2001
ASSETS		
Cash and cash equivalents	\$11,752	\$ 8,136
Trading securities owned	4,365	17,324
Due from affiliates	86	262
Receivables from clearing brokers	11,378	27,920
Exchange memberships owned, at historical cost	1,505	1,505
Furniture, equipment and leasehold improvements, net	8,087	9,959
Restricted assets	1.054	2,610
Income taxes receivable	2,224	499
Deferred tax assets		3,339
Goodwill, net of accumulated amortization.	_	18,762
Other assets	3,448	8,091
One assets		0,071
Total assets	\$ <u>43,899</u>	\$ <u>98,407</u>
LIABILITIES AND SHAREHOLDERS' EQUITY (CAPITAL DEFICIT)		
Securities sold, not yet purchased	\$ 1,218	\$ 12,404
Accrued compensation	3,268	11,078
Accounts payable and accrued liabilities	12,084	7,608
Deferred rent credit	6,589	7.189
Due to former parent and affiliate	634	434
Notes payable	8,500	2,000
Senior convertible notes payable	20,000	20,000
Subordinated note payable	2,500	2,500 2,500
buordinated note payable		
Total liabilities	54,793	63,213
Commitments and contingencies		
Shareholders' equity (capital deficit):		
Preferred stock, \$.0001 par value; 2,000,000 shares authorized; none issued Common stock, \$.0001 par value; authorized; 200,000,000 shares in 2002		
and 100,000,000 shares in 2001; 42,025,211 shares issued and outstanding	1	4
Additional paid-in capital	56,473	56,168
Additional palo-in capital Accumulated deficit	(67,371)	(20,978)
Accumulated deficit	(0/,3/1)	(20,7/0)
Total shareholders' equity (capital deficit)	(10,894)	35,194
Total liabilities and shareholders' equity (capital deficit)	\$ <u>43,899</u>	\$ <u>98,407</u>

See accompanying notes to consolidated financial statements

LADENBURG THALMANN FINANCIAL SERVICES INC. CONSOLIDATED STATEMENTS OF OPERATIONS

(Dollars in Thousands, Except Per Share Amounts)

	For the year ended December 31,		
	2002	2001	2000
Revenues:			
Commissions	\$ 49,796	\$ 39,756	\$ 33,067
Principal transactions, net	11,046	30,662	28,275
Investment banking fees	9,141	11,698	15,937
Dividends and interest	2,285	4,100	5,241
Syndications and underwritings	258	652	417
Investment advisory fees	2,736	2,696	3,109
Other income	4,736	4,389	3,538
Total revenues	79,998	93,953	_89,584
Expenses:			
Compensation and benefits	56,876	62,741	56,222
Brokerage, communication and clearance fees	14,733	16,082	9,911
Rent and occupancy	9,708	6,658	5,596
Depreciation and amortization	1,999	2,538	1,078
Impairment of goodwill	18,762	, - -	· ••
Professional services	4,999	3,130	2,557
Interest	2,043	1,666	223
Other	15,871	_13,387	<u>7,785</u>
Total expenses	124,991	106,202	83,372
(Loss) income before income taxes	(44,993)	(12,249)	6,212
Income tax expense	1,400	44	1,122
Net (loss) income	\$ <u>(46,393)</u>	\$ <u>(12,293)</u>	\$ <u>5,090</u>
(Loss) income per Common Share (basic and diluted):			
Net (loss) income per Common Share	\$ <u>(1.10)</u>	\$(0.31)	\$ <u>0.15</u>
Number of shares used in computation	42,025,211	<u>39,458,057</u>	<u>34,647,170</u>

LADENBURG THALMANN FINANCIAL SERVICES INC. CONSOLIDATED STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY (CAPITAL DEFICIT) (Dollars in thousands)

	Common Stock	Paid-In Capital	Accumulated Deficit	Total
Balance, December 31, 1999	\$ 2	\$ 38,983	\$ (13,775)	\$ 25,210
Net income			5,090	5,090
Balance, December 31, 2000	2	38,983	(8,685)	30,300
Net loss			(12,293)	(12,293)
Issuance of warrants to note holders		154		154
Effect of LTS Acquisition	2	17,031		17,033
Balance, December 31, 2001	4	56,168	(20,978)	35,194
Employee compensation		305		305
Net loss			(46,393)	(46,393)
Balance, December 31, 2002	\$ <u>4</u>	\$ <u>56,473</u>	\$ (67,371)	\$ <u>(10,894)</u>

See accompanying notes to consolidated financial statements

LADENBURG THALMANN FINANCIAL SERVICES INC. CONSOLIDATED STATEMENTS OF CASH FLOWS

(Dollars in thousands)

	For the year ended December 31,		
	2002	2001	2000
Cash flows from operating activities:			
Net (loss) income	\$ (46,393)	\$ (12,293)	\$ 5,090
Adjustments to reconcile net (loss) income			
to net cash used in operating activities:			4.000
Depreciation and amortization Write-off of furniture, fixtures and	1,999	2,538	1,078
leasehold improvements	1,394		
deferred rent credit	(600)	450	491
Deferred taxes	3,339	1,397	(550)
Impairment of goodwill	18,762		
Employee compensation	305		••
Issuance of warrants to note holders		154	
(Increase) decrease in operating assets:			
Trading securities owned	12,959	3,843	(2,641)
Due from clearing brokers	16,542	(9,602)	777
Advances to former parent and affiliates	176	(7,002)	(178)
Income taxes receivable	(1,725)	**	(170)
Other assets	4,643	1,512	(746)
	1,010	.,5.2	(, , , ,)
Increase (decrease) in operating liabilities:			/ A O # #\
Trading securities sold, but not yet purchased	(11,186)	5,434	(4,055)
Accrued compensation	(7,810)	3,561	138
Accrued expenses and other liabilities	4,476	(75)	(542)
Payable to former parent and affiliate	200	385	<u>919</u>
Net cash used in operating activities	<u>(2,919)</u>	<u>(2,696)</u>	<u>(219</u>)
Cash flows from investing activities:			
Purchases of furniture, equipment		/	.=
and leasehold improvements	(1,521)	(2,735)	(764)
Cash received in LTS acquisition		5,151	
Net cash (used in) provided by			
investing activities	(1,521)	2,416	<u>(764</u>)
Cash flows from financing activities:			
Payments to Ladenburg stockholders		(10,000)	
Issuance of subordinated notes payable	2,500	2,500	
Issuance of other notes payable	10,500	2,000	••
Convertible note proceeds	´ 	10,000	
Change in restricted assets	1,556	(12)	
Payment of subordinated note payable	(2,500)	`	
Payment of other notes payable	(4,000)		
Net cash provided by financing activities	<u>8,056</u>	4,488	
Net increase (decrease) in cash			
and cash equivalents	3,616	4,208	(983)
Cash and cash equivalents, beginning of year	8,136	3,928	4,911
Cash and cash equivalents, end of year	\$ <u>11,752</u>	\$ <u>8,136</u>	\$ <u>3,928</u>

See accompanying notes to consolidated financial statements

LADENBURG THALMANN FINANCIAL SERVICES INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (Dollars in thousands)

	For the year ended December 31,			
	2002	2001	2000	
Supplemental cash flow information:				
Interest paid	\$ 1,018	\$ 246	\$ 223	
Taxes paid	206	337	99	
Supplemental disclosure of non-cash activity:			-	
Detail of acquisition:				
Assets acquired, including cash	s	\$ 26,619	s	
Goodwill		19,385		
Liabilities assumed, including minority interest		(23,820)	••	
Increase to paid in capital	· 	(17,033)		
Cash paid	\$	(17,033)		
Net cash received in acquisition	\$	\$ 5151	<u> </u>	

See accompanying notes to consolidated financial statements

(Dollars in thousands, except per share amounts)

1. Principles of Reporting

The consolidated financial statements include the accounts of Ladenburg Thalmann Financial Services Inc. ("LTS" or the "Company"), formerly known as GBI Capital Management Corp., and its wholly-owned subsidiaries. The subsidiaries of LTS include, among others, Ladenburg Thalmann & Co. Inc. ("Ladenburg"), Ladenburg Capital Management Inc., formerly known as GBI Capital Partners Inc. ("Ladenburg Capital"), Ladenburg Thalmann Europe, Ltd., Ladenburg Thalmann International Ltd. and Ladenburg Capital Fund Management Inc., formerly known as GBI Fund Management Corp. ("Ladenburg Fund Management").

Ladenburg is a registered broker-dealer in securities that clears its customers' transactions through correspondent clearing brokers on a fully disclosed basis. Ladenburg Capital, until it voluntarily filed to withdraw its license in November 2002, also operated as a broker dealer in securities. Broker-dealer activities include principal and agency trading and investment banking and underwriting activities. The Company's other subsidiaries primarily provide asset management services.

Prior to May 7, 2001, Ladenburg Capital and Ladenburg Fund Management were the only subsidiaries of the Company. On May 7, 2001, LTS acquired all of the outstanding common stock of Ladenburg, and its name was changed from GBI Capital Management Corp. to Ladenburg Thalmann Financial Services Inc. In consideration for the shares of Ladenburg, LTS issued the former stockholders of Ladenburg a majority interest in LTS common stock. For accounting purposes, the acquisition has been accounted for as a reverse acquisition with Ladenburg treated as the acquirer of LTS. The historical financial statements prior to May 7, 2001 are those of Ladenburg, and LTS has changed its fiscal year-end from September 30 to December 31. For a more complete discussion of this transaction, including pro forma information giving effect to the acquisition as if it took place on January 1, 2000, see Note 3 to these consolidated financial statements.

Ladenburg was an indirect wholly owned subsidiary of New Valley Corporation ("New Valley") until December 23, 1999, when a minority stake in Ladenburg was sold leaving New Valley with an indirect 80.1% ownership interest. On December 21, 2001, New Valley distributed its shares of LTS common stock to holders of New Valley common shares as a special dividend. (See Note 3.)

The accompanying consolidated financial statements include the accounts of the Company and its subsidiaries, all of which are wholly owned. All significant intercompany balances and transactions have been eliminated upon consolidation.

Organization

Ladenburg is a full service-broker dealer that has been a member of the New York Stock Exchange since 1879. It provides its services principally for middle market and emerging growth companies and high net worth individuals through a coordinated effort among corporate finance, capital markets, investment management, brokerage and trading professionals. Ladenburg is subject to regulation by the Securities and Exchange Commission ("SEC"), the New York Stock Exchange and National Association of Securities Dealers, Inc. ("NASD"), Commodities Futures Trading Commission and National Futures Association. See Note 12.

Ladenburg Capital, until November 2002, was a broker-dealer subject to regulation by the SEC and the NASD. Ladenburg Capital acted as an introducing broker, market maker, underwriter and trader for its own account. In July 2002, the market making activities of Ladenburg Capital were terminated. Certain employees working in Ladenburg Capital's market making area were offered employment with Ladenburg. In an effort to reduce support staff expenses, operating expenses and general administrative expenses, the Company terminated the remaining operations of Ladenburg Capital during the fourth quarter of 2002. Ladenburg Capital filed to withdraw as a broker dealer at that time. Ladenburg has agreed to and is currently servicing

(Dollars in thousands, except per share amounts)

the Ladenburg Capital accounts, and many of the Ladenburg Capital employees were offered and have accepted employment with Ladenburg.

2. Summary of Significant Accounting Policies

The preparation of these financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

The Company considers all highly liquid financial instruments with an original maturity of less than three months to be cash equivalents.

Securities owned and securities sold, but not yet purchased, which are traded on a national securities exchange or listed on Nasdaq are valued at the last reported sales prices of the year. Futures contracts are also valued at their last reported sales price. Securities owned, which have exercise or holding period restrictions, are valued at fair value as determined by the Company's management. Unrealized gains and losses resulting from changes in valuation are reflected in net gain on principal transactions.

Principal transactions, agency commissions and related clearing expenses are recorded on a trade-date basis.

Investment banking revenues include fees earned from providing merger-and-acquisition, private and public offerings of debt and equity securities and financial restructuring advisory services. Investment banking fees are recorded upon the closing of the transaction, when it can be determined that the fees have been irrevocably earned.

Investment advisory fees are received quarterly, in advance, but are recognized as earned on a pro rata basis over the term of the contract.

Dividends are recorded on an ex-dividend date basis and interest is recorded on an accrual basis.

Ladenburg and its former subsidiaries were included in the consolidated federal income tax return filed by New Valley prior to May 7, 2001 and are included in the consolidated federal income tax return filed by LTS commencing May 8, 2001. According to the tax sharing agreement formerly in effect with New Valley, federal income taxes were calculated as if the companies filed on a separate return basis and the amount of current tax or benefit calculated was either remitted to or received from the former parent. The amount of current and deferred taxes payable or refundable is recognized as of the date of the financial statements, utilizing currently enacted tax laws and rates. Deferred tax expenses or benefits are recognized in the financial statements for the changes in deferred tax liabilities or assets between years. Valuation allowances are established when necessary to reduce deferred tax assets to the amount expected to be realized. As of December 31, 2002 and December 31, 2001, the valuation allowance was \$17,409 and \$4,565, respectively.

Depreciation of furniture and equipment is provided by the straight-line method over the estimated useful lives of the related assets. Leasehold improvements are amortized on a straight-line basis over the lease term.

In June 2001, the Financial Accounting Standards Board ("FASB") issued Statements of Financial Accounting Standards ("SFAS") No. 141, "Business Combinations", and No. 142, "Goodwill and Other Intangible Assets". SFAS No. 141 requires that the purchase method of accounting be used for all business combinations initiated after June 30, 2001, establishes specific criteria for the recognition of intangible assets separately from goodwill, and requires unallocated negative goodwill to be written off. SFAS No. 142 primarily addresses the accounting for goodwill and intangible assets subsequent to their acquisition. SFAS No. 142 is effective for fiscal years beginning after December 15, 2001. Upon the adoption of SFAS No. 142, effective

(Dollars in thousands, except per share amounts)

January 1, 2002, goodwill was subjected to periodic assessments of impairment and no longer being amortized. In 2002 the Company recorded an impairment charge of \$18,762 of goodwill. (See Note 4.)

In August 2001, the FASB issued SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets". SFAS No. 144 supersedes SFAS No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed of", and requires (i) the recognition and measurement of the impairment of long-lived assets to be held and used and (ii) the measurement of long-lived assets to be disposed of by sale. SFAS No. 144 is effective for fiscal years beginning after December 15, 2001. The adoption of this statement in 2002 did not result in a material impact on the Company's financial position or results of operations.

In June 2002, the FASB issued SFAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities". The Company early adopted SFAS No. 146 during the fourth quarter of 2002 and applied its provisions to leased premises which were vacated during such period. Under SFAS 146, a cost associated with an exit or disposal activity shall be recognized and measured initially at its fair value in the period in which the liability is incurred. For operating leases, a liability for costs that will continue to be incurred under the lease for its remaining term without economic benefit to the entity shall be recognized and measured at its fair value when the entity ceases using the right conveyed by the lease (the "cease-use date"). The fair value of the liability at the "cease-use date" shall be determined based on the remaining lease rentals, reduced by estimated sublease rentals that could be reasonably obtained for the property. (See Note 9.)

In December 2002, the FASB issued SFAS No. 148, "Accounting for Stock-Based Compensation", to provide alternative methods of transition for a voluntary change to the fair value based method of accounting for stock-based employee compensation. In addition, SFAS No. 148 amends the disclosure requirements of SFAS No. 123 to require prominent disclosures in both annual and interim financial statements about the method of accounting for stock-based employee compensation and the effect of the method used on reported results. The Company has adopted the disclosure requirements of SFAS No. 148.

SFAS No. 123, "Accounting for Stock-Based Compensation," allows the fair value of stock-based compensation to be included in expense over the period earned; alternatively, if the fair value of stock-based compensation awards is not included in expense, SFAS 123 requires disclosure of net income, on a pro forma basis, as if expense treatment had been applied. As permitted by SFAS 123, the Company continues to account for such compensation under Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees," and related interpretations, pursuant to which no compensation cost has been recognized in connection with the issuance of stock options, as all options granted under the employee incentive plan (see Note 14) had an exercise price equal to the market value of the underlying common stock on the date of grant. Had the Company elected to recognize compensation expense for the stock option plan, consistent with the method prescribed by SFAS 123, the Company's net loss for the years ended December 31, 2002 and 2001 would have increased to the pro forma amount as follows:

		2002	<u>2001</u>
Net loss, as reported	\$	(46,393)	\$ (12,293)
Stock-based employee compensation determined under the fair value based method		(3,554)	 (998)
Pro forma net loss	\$	<u>(49,947</u>)	\$ (13,291)
Net loss per Common Share (basic and diluted), as reported	<u>\$</u>	(1.10)	\$ (0.31)
Pro forma net loss per Common Share (basic and diluted)	<u>\$</u>	(1.19)	\$ (0.32)

The per share weighted average fair value of stock options granted during 2002 and for the period May 7,

(Dollars in thousands, except per share amounts)

2001 through December 31, 2001 (See Note 3) of \$0.73 and \$2.61, respectively, was estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted-average assumptions:

	<u>2002</u>	<u>2001</u>
Risk free interest rate	4.45%	4.88%
Volatility	135.00%	83.58%
Dividend yield	0	0
Expected lives	10 years	10 years

Certain reclassifications have been made to prior period financial information to conform to the current period presentation.

3. Ladenburg Transaction

On May 7, 2001, LTS consummated a stock purchase agreement through which it acquired all of the outstanding common stock of Ladenburg from New Valley and Berliner Effektengesellschaft AG ("Berliner"), the former stockholders of Ladenburg. The primary reason for the acquisition was that both LTS and Ladenburg concluded that each company needed to enlarge the size of its business and the scope of services provided to maintain viability as a participant in the current financial markets. In order to acquire the stock of Ladenburg, LTS issued to New Valley and Berliner an aggregate of 23,218,599 shares of common stock and paid to them an aggregate of \$10,000 cash and \$10,000 principal amount of senior convertible promissory notes due December 31, 2005. The notes bear interest at the rate of 7.5% and are currently convertible into a total of 4,799,271 shares of common stock at a conversion price of approximately \$2.08. The notes are secured by a pledge of Ladenburg stock. If, during any period of 20 consecutive trading days, the closing sale price of LTS's common stock is at least \$8.00, the principal and all accrued interest on the notes will be automatically converted into shares of common stock. The notes also provide that if a change of control occurs, as defined in the notes, LTS must offer to purchase the notes at a purchase price equal to the unpaid principal amount of the notes and the accrued interest.

Upon closing, New Valley, the previous 80.1% owner of Ladenburg, acquired an additional 3,945,060 shares of LTS from the former chairman of LTS for \$1.00 per share. Following completion of the transaction, the former stockholders of Ladenburg owned 64.6% and 59.9% of the common stock of LTS on a basic and fully diluted basis, respectively. On December 21, 2001, New Valley distributed its 22,543,158 shares of LTS common stock, a 53.6% interest, to holders of New Valley common shares through a special dividend. Following completion of the special dividend, New Valley continued to hold \$8,010 principal amount of LTS's senior convertible promissory notes, convertible into 3,844,216 shares of LTS common stock, and a warrant to purchase 100,000 shares of LTS common stock at \$1.00 per share.

To provide the funds for the acquisition of the common stock of Ladenburg, LTS borrowed \$10,000 from Frost-Nevada, Limited Partnership ("Frost-Nevada") and issued to Frost-Nevada \$10,000 principal amount of senior convertible promissory notes due December 31, 2005. Dr. Frost, a director of LTS from May 2002 until his resignation in July 2002, is the sole stockholder of the general partner of Frost-Nevada, Frost-Nevada Corporation. Dr. Frost, through several entities controlled by him, was also one of LTS's principal shareholders prior to the time that it became a public company in August 1999. The notes held by Frost-Nevada are identical to the notes held by New Valley and Berliner, except for the interest rate which is 8.5% per annum and the conversion price. The note is currently convertible into a total of 6,497,475 shares of common stock at a conversion price of approximately \$1.54. These notes, together with the notes issued to the Ladenburg stockholders, are collateralized by a pledge of the Ladenburg stock. (See Note 13.)

The actual number of shares of common stock paid to New Valley and Berliner may be increased and the conversion prices of the senior convertible promissory notes payable held by New Valley, Berliner and Frost-Nevada may be decreased on or about May 7, 2003, pending a final resolution of LTS's pre-closing litigation adjustments.

(Dollars in thousands, except per share amounts)

Concurrently with the closing of the stock purchase agreement, New Valley purchased \$3,945,060 of common stock at \$1.00 per share from Joseph Berland, the former chairman and chief executive officer of LTS. Additionally, on the same date, Frost-Nevada purchased a total of 550,000 shares of common stock at \$1.00 per share from Richard J. Rosenstock, LTS' former vice chairman and chief operating officer, Mark Zeitchick and Vincent Mangone, LTS' executive vice presidents and David Thalheim, LTS' former administrator.

As a result of the foregoing transactions, the former stockholders of Ladenburg directly or indirectly held shares or other equity instruments, representing 27,163,659 shares, or 64.6%, of LTS' common stock, and Frost-Nevada directly or indirectly held shares or other equity instruments, representing 7,935,441 shares, or 16.4%, of LTS' common stock.

Prior to the consummation of the acquisition, New Valley maintained office space at Ladenburg's principal offices. In connection with the consummation of the transaction, New Valley entered into a license agreement with Ladenburg in which New Valley will continue to occupy this space at no cost to New Valley. The license agreement is for one year and is automatically renewed for successive one-year periods unless terminated by New Valley. The space, which is not currently occupied by New Valley, has been subleased on a short-term basis by Ladenburg to an unaffiliated third party.

In connection with these transactions, Howard M. Lorber, president and chief operating officer of New Valley, became LTS' chairman. Additionally, Victor M. Rivas, chairman and chief executive officer of Ladenburg, became LTS' president and chief executive officer pursuant to an employment agreement with a term expiring in August 2004. In addition to these individuals, Bennett S. LeBow, Henry C. Beinstein, Robert J. Eide and Dr. Frost became members of LTS' board of directors in May 2001. Messrs. Lorber, Rivas, LeBow and Beinstein are also members of the board of directors of New Valley and Mr. Eide is a member of the board of directors of Vector Group Ltd., New Valley's parent.

Pursuant to the employment agreement with Mr. Rivas, Mr. Rivas is entitled to receive an annual base salary of \$500, subject to periodic increases as determined by LTS' board of directors, as well as a minimum annual bonus of \$500. Mr. Rivas is also entitled to participate in LTS' Annual Incentive Bonus Plan and Special Performance Incentive Plan in accordance with the terms of the plan and Mr. Rivas' employment agreement. Due to the current financial condition of the Company, Mr. Rivas voluntarily forfeited the accrued compensation due him under the Special Performance Incentive Plan for the period January 1, 2002 through August 31, 2002 and the balance of the compensation due him under this Plan for the remainder of the 2002 calendar year.

At the time of the transaction, LTS also entered into amendments to the existing employment agreements with each of Messrs. Berland, Rosenstock, Zeitchick and Mangone. Pursuant to the amendments:

- Mr. Berland resigned from his positions with LTS and became the executive vice president of corporate finance of Ladenburg Capital through May 2003 at an annual base salary of \$150;
- Mr. Rosenstock became LTS' vice chairman and chief operating officer and Ladenburg Capital's chief executive officer through August 2004 at an annual base salary of \$340;
- Mr. Zeitchick remained as LTS' executive vice president and became Ladenburg Capital's cochairman of the board through August 2004 at an annual base salary of \$90; and
- Mr. Mangone remained as an executive vice president of LTS and Ladenburg Capital through August 2004 at annual base salary of \$90.

Messrs. Zeitchick and Mangone continue to be entitled to participate in LTS' Annual Incentive Bonus Plan and Special Performance Incentive Plan in accordance with the terms of the plan and their respective employment agreements. Due to the financial condition of the Company, effective September 1, 2002,

(Dollars in thousands, except per share amounts)

Messrs. Rosenstock, Zeitchick and Mangone voluntarily forfeited 25% of the compensation due them under the Special Performance Incentive Plan for the remainder of the 2002 calendar year. Effective September 1, 2002, Mr. Rosenstock also voluntarily forfeited 25% of the compensation due to him pursuant to his employment agreement for retail and institutional brokerage commissions generated from various registered representatives employed by the Company's subsidiaries.

The shares of LTS common stock issued in the transaction were valued at May 7, 2001 at \$1.75 per share. LTS' common stock is very thinly traded, and management considered a number of factors in addition to the average trading price one week before and after closing of the transaction (\$3.03). These other factors included the purchase price of the shares concurrently purchased from LTS' executive officers, the terms of the convertible notes and the value implied by the previous negotiations between the parties. No independent appraisal was obtained in connection with the transaction.

The transaction has been accounted for under the purchase method of accounting as a reverse acquisition. For accounting purposes, Ladenburg has been treated as the acquirer of LTS as Ladenburg's stockholders held a majority of the LTS common stock following the closing of the transaction. In determining the accounting treatment of the transaction, the Company considered the shares of common stock and the senior convertible promissory notes acquired by New Valley and Berliner on both a basic and fully diluted basis, and the number of outstanding options. Although New Valley later distributed its shares of common stock to its stockholders as described above, the Company determined that it was still appropriate to treat Ladenburg as the acquirer as New Valley's stockholders are in all practical matters the actual former stockholders of Ladenburg.

As a result of the reverse acquisition treatment, the historical financial statements prior to May 7, 2001 are those of Ladenburg and the financial results of LTS are included beginning May 7, 2001. LTS has changed its fiscal year-end from September 30 to December 31 to conform to the fiscal year-end of Ladenburg. In connection with the acquisition, all per share data have been restated to reflect retroactively the number of shares of common stock, convertible notes and cash to be received by the former stockholders of Ladenburg.

Under the purchase method of accounting, the assets acquired and liabilities assumed were recorded at estimated fair values as determined by management based on available information. Goodwill of \$19,385 was recognized for the amount of the excess of the purchase price paid over the fair market value of the net assets acquired and was amortized during 2001 on the straight line basis over 20 years. The final allocation of the purchase price made during 2002 to the individual assets acquired and liabilities assumed did not differ from preliminary estimates of fair value reflected in the 2001 financial statements.

(Dollars in thousands, except per share amounts)

The allocation of the purchase price has been summarized in the following tables:

Calculation of Purchase Price:

Common stock	\$32,912
Stock options	1,422
Transaction costs	<u>407</u>
Total purchase price	\$ <u>34,741</u>
Allocation of Purchase Price:	
Assets:	
LTS's assets	\$26,619
Goodwill	19,385
Liabilities:	
LTS's liabilities	(11,263)
Total purchase price	\$ <u>34,741</u>

The following adjustments, which increased shareholders' equity by \$17,033, were made to shareholders' equity to record the acquisition of LTS:

- an increase in paid-in capital of \$32,912 relating to the deemed issuance of 18,806,612 shares of LTS common stock at \$1.75 per share to existing LTS stockholders;
- an increase in shareholders' equity of \$1,422 to recognize the value of 1,875,979 stock options outstanding at May 7, 2001 to LTS employees, based on a weighted average fair value of \$0.76 per option. The fair value of the options was determined using the Black-Scholes option pricing model and was based on the following weighted-average assumptions: expected volatility of 85.93%; expected life of three years; a risk-free interest rate of 4.42%; and no expected dividend yield or forfeiture:
- an increase of \$2,700 in shareholders' equity principally relating to net operating losses acquired from New Valley in connection with Ladenburg's deconsolidation from New Valley's consolidated federal income tax group; and
- a decrease of \$20,000 in shareholders' equity relating to the issuance of \$10,000 of convertible notes and the payment of \$10,000 of cash to the former stockholders of Ladenburg.

Pro forma information, giving effect to the acquisition as if it took place on January 1 of each respective year is presented below:

	Year Ended December 31,		
	<u>2001</u>	<u>2000</u>	
Revenues	\$ <u>112,855</u>	<u>\$201,623</u>	
Net (loss) income	\$ <u>(16,873</u>)	<u>\$7,889</u>	
Net (loss) income per Common Share	\$ <u>(0.40)</u>	<u>\$0.19</u>	

(Dollars in thousands, except per share amounts)

4. Impairment of Goodwill

On January 1, 2002, the Company adopted Statement of Financial Accounting Standards No. 142, "Goodwill and Other Intangible Assets", which requires that goodwill and other intangible assets with indefinite useful lives no longer be amortized. This statement also requires that intangible assets with indefinite lives be tested for impairment as of the date of adoption. Additionally, SFAS No. 142 requires that goodwill be tested for impairment at the reporting unit level as of the date of adoption and that any goodwill impairment loss recognized as a result of initial application be reported as the effect of a change in accounting principle.

Prior to January 1, 2002, goodwill and other intangible assets were tested for impairment based on the recoverability of carrying value using undiscounted future cash flows. The new criteria provided in SFAS No. 142 require the testing of impairment based on fair value.

Prior to performing the review for impairment, SFAS No. 142 required that all goodwill deemed to be related to the entity as a whole be assigned to its reporting units, which differed from the previous accounting rules where goodwill was assigned only to the business of the acquired entity. As a result, a portion of the goodwill generated in the acquisition has been reallocated from Ladenburg Capital to Ladenburg (see Note 3).

A summary of the allocation by entity of the Company's goodwill, including the impairment charge discussed below, is as follows:

	Decemb	oer 31, 2001 Accumulated			
	<u>Gross</u>	Amortization	<u>Net</u>	Adjustments	December 31, 2002
Ladenburg Ladenburg Capital	\$ 19,385 \$ 19,385	\$ (<u>623</u>) \$ (<u>623</u>)	\$ <u>18,762</u> \$ <u>18,762</u>	\$ 5,546 (5,546) \$	\$ 5,546 13,216 \$ 18,762
Impairment loss Total		,——·			(18,762) \$

The goodwill of \$19,385 arose as a result of the Ladenburg transaction on May 7, 2001. The following table reconciles net loss for the year ended December 31, 2001 to its amount adjusted to exclude previously recorded goodwill amortization expense.

	Year ended December 31, 2001
Reported net loss	\$ (12,293) 623
Adjusted net loss	\$ <u>(11,670</u>)
Reported net loss per share	\$ (0.31) <u>0.01</u>
Adjusted net loss per share	\$ <u>(0,30</u>)

For initial application of SFAS No. 142, in connection with the reporting of the results for the first quarter of 2002, an independent appraisal firm was engaged to value the Company's goodwill as of January 1, 2002. The appraiser valued the businesses using a weighted average of each unit's projected discounted cash flow, with a weighted average cost of capital of 17.40%, and a fair market approach (using market comparables for ten

(Dollars in thousands, except per share amounts)

companies). The appraiser weighted the discounted cash flow for each unit at 70% and the fair market approach at 30%. The discounted cash flow was based on management's projections of operating results at January 1, 2002. Based on this valuation, no goodwill impairment was indicated, since the fair value of the reporting units was determined to be greater than its carrying value.

Based on the overall market declines in the U.S. equity markets and the conditions prevailing in the broker-dealer industry during 2002, the Company completed an additional impairment review and recorded a \$18,762 charge for the impairment of goodwill. The charge reflects overall market decline since the Ladenburg acquisition in May 2001. During this review, the same independent appraisal firm was engaged to value the Company's goodwill as of June 30, 2002. The appraiser valued the Company's businesses using a weighted average of each unit's projected discounted cash flow, with a weighted average cost of capital of 18.50%, and a fair market approach (using market comparables for ten companies). The appraiser weighted the discounted cash flow for each unit at 70% and the fair market approach at 30%. The discounted cash flow was based on management's revised projections of operating results at June 30, 2002. Based on this valuation, an impairment charge of \$18,762 of goodwill was indicated and recorded.

5. Securities Owned and Securities Sold, But Not Yet Purchased

The components of securities owned and securities sold, but not yet purchased as of December 31 are as follows:

	Securities Owned	Securities Sold, But Not <u>Yet Purchased</u>
<u>2002</u>		
Common stock	\$ 4,210	\$ 1,188
Municipal obligations	33	
Corporate bonds	122	30
	\$ <u>4,365</u>	\$ <u>1,218</u>
<u>2001</u>		
Common stock	\$15,735	\$ 12,208
Equity and index options	10	
Municipal obligations	. 2	
Corporate bonds	<u>1,577</u>	<u> 196</u>
	\$ <u>17,324</u>	\$ <u>12,404</u>

As of December 31, 2002 and 2001 approximately \$4,342 and \$17,324, respectively, of the securities owned are deposited with the Company's clearing brokers and pursuant to the agreements, the securities may be sold or re-hypothecated by the clearing brokers.

6. Net Capital Requirements

As a registered broker-dealer, Ladenburg is subject to the SEC's Uniform Net Capital Rule 15c3-1 and the Commodity Futures Trading Commission's Regulation 1.17, which require the maintenance of minimum net capital. Ladenburg has elected to compute its net capital under the alternative method allowed by these rules. At December 31, 2002, Ladenburg had net capital, as defined, of \$3,693, which exceeded its minimum capital requirement of \$1,000 by \$2,693.

Ladenburg claims an exemption from the provisions of the SEC's Rule 15c3-3 pursuant to paragraph (k)(2)(ii) as it clears its customer transactions through its correspondent brokers on a fully disclosed basis.

(Dollars in thousands, except per share amounts)

7. Financial Instruments

The financial instruments of the Company and it subsidiaries are reported in the consolidated statements of financial condition at market or fair value or at carrying amounts that approximate fair values because of the relatively short-term nature of the instruments or, with respect to notes payable other than subordinated notes payable, because of their variable interest rates which periodically adjust to reflect changes in overall market interest rates. With respect to the \$20,000 of fixed rate subordinated notes payable, the Company's management believes that the stated interest rates in the notes would not be substantially different than what the Company could have obtained as of December 31, 2002 and 2001, based on the Company's financial position.

In the normal course of its business, Ladenburg enters into transactions in financial instruments with off-balance sheet risk. These financial instruments consist of financial futures contracts, written equity index option contracts and securities sold, but not yet purchased.

Financial futures contracts provide for the delayed delivery of a financial instrument with the seller agreeing to make delivery at a specified future date, at a specified price. These futures contracts involve elements of market risk that may exceed the amounts recognized in the consolidated statement of financial condition. Risk arises from changes in the values of the underlying financial instruments or indices.

Equity index options give the holder the right to buy or sell a specified number of units of a stock market index, at a specified price, within a specified time and are settled in cash. Ladenburg generally enters into these option contracts in order to reduce its exposure to market risk on securities owned. Credit and market risk arises from the potential inability of the counterparties to perform under the terms of the contracts and from changes in the value of a stock market index. Ladenburg believes it mitigates the market risk of its option positions used for trading purposes because they are generally hedged transactions. As a writer of options, Ladenburg receives a premium in exchange for bearing the risk of unfavorable changes in the price of the securities underlying the option.

The table below discloses the fair value of these commitments.

	Long	Short
As of December 31, 2002:		
Equity and index options Financial futures contracts	\$ 2 13	\$
As of December 31, 2001:		
Equity and index options Financial futures contracts	\$10 477	\$ 508

For the years ended December 31, 2002, 2001 and 2000, the net gain arising from options and futures contracts without regard to the benefit derived from market risk reduction was \$60, \$366 and \$1,186, respectively. The measurement of market risk is meaningful only when all related and offsetting transactions are taken into consideration.

Ladenburg, and Ladenburg Capital prior to terminating its operations, sold securities that they do not currently own and will therefore be obligated to purchase such securities at a future date. These obligations have been recorded in the financial statements at December 31, 2002 and 2001 at market values of the related securities and the Company will incur a loss if the market value of the securities increases subsequent to December 31, 2002.

(Dollars in thousands, except per share amounts)

8. Furniture, Equipment and Leasehold Improvements

Components of furniture, equipment and leasehold improvements included in the consolidated statements of financial condition were as follows:

	As of December 31,		
	2002	2001	
Cost			
Leasehold improvements	\$ 7,927	\$ 8,685	
Computer equipment	4,039	5,129	
Furniture and fixtures	1,237	1,854	
Other	2,220	2,788	
	15,423	18,456	
Less, accumulated depreciation and amortization	(7,336)	(8,497)	
	\$ <u>8,087</u>	\$ <u>9,959</u>	

See Note 9 - Operating Leases.

9. Commitments and Contingencies

Operating leases

The Company is obligated under several noncancelable lease agreements for office space, expiring in various years through June 2015. Certain leases have provisions for escalation based on specified increases in costs incurred by the landlord. The Company is subleasing a portion of its office space for approximately \$1,031 per year with annual increases. The sublease expires on August 31, 2009.

As of December 31, 2002, the leases, exclusive of two leases relating to vacated premises referred to below, provide for minimum lease payments, net of lease abatement and exclusive of escalation charges, as follows:

Year Ending		
December 31,		
 /		
2003	\$	4,125
2004		4,376
2005		4,544
2006		4,398
2007		4,618
Thereafter	_	41,236
Total	\$	63,297

In addition to the above, one of the leases obligates the Company to occupy additional space at the landlord's option, which may result in aggregate additional lease payments of up to \$1,100 through June 2015.

As of December 31, 2002, Ladenburg Capital has two leases for office space which it no longer occupies. Such leases, which expire in 2007 and 2010, provide for future minimum payments of approximately \$2,000

(Dollars in thousands, except per share amounts)

per year, aggregating approximately \$12,000. Ladenburg Capital is currently in litigation with the landlords, and is attempting to terminate its remaining lease obligations. If Ladenburg Capital is not successful in terminating these leases, it plans to sublease the properties. During the year ended December 31 2002, Ladenburg Capital has provided for costs of \$3,031 in connection with such leases, including the write-off of furniture, fixtures and leasehold improvements of \$1,117, and the recording of a liability at December 31, 2002, which gives effect to estimated sublease rentals. Additional costs may be incurred in connection with terminating the leases, or if not terminated, to the extent of foregone rental income in the event Ladenburg Capital does not sublease the office space for an amount at least equal to the lease obligations. Such costs may have a material adverse effect on Ladenburg Capital's financial position and liquidity.

On March 13, 2003, the Company entered into an additional lease for office space located in Melville, New York. The lease provides for minimum lease payments of \$237 in 2003, \$418 in 2004, \$432 in 2005, \$448 in 2006, \$463 in 2007 and \$210 in 2008.

Deferred rent credit at December 31, 2002 and 2001 of \$6,589 and \$7,189, respectively, represents the difference between rent payable calculated over the life of the leases on a straight-line basis (net of lease incentives) and rent payable on a cash basis. Deferred rent related to the vacated premises has been reclassified to accounts payable and accrued expenses at December 31, 2002.

At December 31, 2002, Ladenburg has utilized a letter of credit in the amount of \$1,000 that is collateralized by \$1,054 of Ladenburg's marketable securities (shown as restricted assets on the consolidated statement of financial condition) as collateral for the lease of office space. Pursuant to the lease agreement, the requirement to maintain this letter of credit facility expires on December 31, 2006. At December 31, 2001, Ladenburg utilized a letter of credit in the amount of \$2,500 as collateral for leases. The letter of credit was collateralized by \$1,050 of marketable securities and \$1,560 of cash.

Litigation

The Company is a defendant in litigation and may be subject to unasserted claims or arbitrations primarily in connection with its activities as a securities broker-dealer and participation in public underwritings. Such litigation and claims involve substantial or indeterminate amounts and are in varying stages of legal proceedings. With respect to certain arbitration and litigation matters, where the Company believes that it is probable that a liability has been incurred and the amount of loss can be reasonably estimated, the Company has provided a liability for loss of \$6,201 at December 31, 2002 (included in accounts payable and accrued liabilities) of which \$3,110 was charged to operations for the year then ended. With respect to other pending matters, due to the uncertain nature of litigation in general, the Company is unable to estimate a range of possible loss; however, in the opinion of management, after consultation with counsel, the ultimate resolution of these matters will not have a material adverse effect on the Company's consolidated financial position, results of operations or liquidity.

10. Income Taxes

Prior to May 7, 2001, Ladenburg was included in the consolidated federal income tax return of New Valley, and determined its income tax provision on a separate company basis. As a result of the decrease in New Valley's ownership of Ladenburg following the LTS acquisition, Ladenburg is no longer permitted to be included in the filing of New Valley's consolidated federal income tax return.

(Dollars in thousands, except per share amounts)

The income tax expense (benefit) consists of the following:

	<u>Federal</u>	State and Local	<u>Total</u>
2002 Current Deferred	\$ (2,187) 3,339	\$ 248	\$ (1,939) 3,339
	\$ <u>1,152</u>	\$ <u>248</u>	\$ <u>1,400</u>
2001: Current Deferred	\$ (1,854) <u>512</u>	\$ 501 <u>885</u>	\$ (1,353) <u>1,397</u>
	\$ <u>(1,342)</u>	\$ <u>1,386</u>	\$ <u>44</u>
2000: Current Deferred	\$ 1,507 <u>(467</u>)	\$ 165 <u>(83</u>)	\$ 1,672 <u>(550</u>)
	\$ <u>1,040</u>	\$ <u>82</u>	\$ <u>1,122</u>

The provision for income taxes differs from the amount of income tax determined by applying the applicable U.S. statutory federal income tax rate (34%) to pretax income (loss) as a result of the following differences:

	<u>2002</u>	<u>2001</u>	<u>2000</u>
(Loss) income before income taxes	<u>\$(44,993)</u>	\$ <u>(12,249)</u>	\$ <u>6,212</u>
(Benefit) provision under statutory U.S. tax rates	(15,298)	(4,165)	2,112
Nontaxable items		380	223
Write-off of goodwill	6,379		
State taxes, net of Federal benefit	164	915	54
Other, net		(63)	
Unrecognized net operating losses	6,816	(1,588)	
Increase (decrease) in valuation reserve, net	3,339	4,565	(1,267)
Income tax provision	\$ 1,400	\$ <u>44</u>	\$ <u>1,122</u>

The Company accounts for taxes in accordance with SFAS No. 109, "Accounting for Income Taxes", which requires the recognition of tax benefits or expense on the temporary differences between the tax basis and book basis of its assets and liabilities. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled.

(Dollars in thousands, except per share amounts)

Deferred tax amounts are comprised of the following at December 31:

	<u> 2002</u>	<u>2001</u>
Deferred tax assets:		
Net operating loss carryforward	\$ 12,663	\$ 4,554
Accrued expenses	3,884	2,050
Compensation and benefits	135	404
Depreciation and amortization	449	315
Unrealized losses	278	97
Other, net		<u>484</u>
	17,409	7,904
Valuation allowance	(17,409)	(4,565)
Net deferred taxes	\$	\$ <u>3,339</u>

As a result of losses in recent years, a valuation allowance has been established to offset deferred tax amounts based on management's evaluation that it is more likely than not that the benefits will not be realized.

At December 31, 2002, the Company had net operating loss carryforwards, which are subject to restrictions on utilization, of approximately \$27.5 million which expire in various years from 2015 through 2023.

11. Benefit Plans

Ladenburg and Ladenburg Capital have a 401(k) retirement plan (the "Plan"), which allows eligible employees to invest a percentage of their pretax compensation, limited to the statutory maximum (\$11,000 for 2002 and \$10,500 for 2001 and 2000). The Plan also allows the Company to make matching and/or discretionary contributions. Ladenburg elected to make matching contributions for the year 2000 in the amount of \$259. Neither Ladenburg nor Ladenburg Capital made matching contributions for 2002 or 2001.

12. Off-Balance-Sheet Risk and Concentrations of Credit Risk

Ladenburg does not carry accounts for customers or perform custodial functions related to customers' securities. Ladenburg introduces all of its customer transactions, which are not reflected in these financial statements, to its primary clearing broker, which maintains the customers' accounts and clears such transactions. Additionally, the primary clearing broker provides the clearing and depository operations for Ladenburg's proprietary securities transactions. These activities may expose the Company to off-balance-sheet risk in the event that customers do not fulfill their obligations with the clearing brokers, as Ladenburg and Ladenburg Capital have agreed to indemnify its clearing brokers for any resulting losses. The Company constantly assesses risk with each customer who is on margin credit and records an estimated loss when collection from the customer is unlikely.

The clearing operations for the Company's securities transactions are provided by several clearing brokers. At December 31, 2002 and 2001, substantially all of the securities owned and the amounts due from brokers reflected in the consolidated statement of financial condition are positions held at and amounts due from one clearing broker, a large financial institution. The Company is subject to credit risk should this broker be unable to fulfill its obligations.

The Company and its subsidiaries maintain cash in bank deposit accounts, which, at times, may exceed federally insured limits. The Company has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on cash.

(Dollars in thousands, except per share amounts)

13. Notes Payable

The components of notes payable are as follows:

	December 31,	
	<u>2002</u>	2001
Senior convertible notes payable	\$20,000	\$20,000
Notes payable in connection with		
clearing agreement	3,500	
Notes payable	5,000	2,000
Subordinated note payable	<u>2,500</u>	<u>2,500</u>
Total	\$ <u>31,000</u>	\$ <u>24,500</u>

Aggregate maturities of the \$31,000 of notes payable at December 31, 2002 are as follows:

Year Ending	
December 31,	
2003	1,500
2004	2,500
2005	20,000
2006	_7,000
	\$ <u>31,000</u>

In conjunction with the acquisition of Ladenburg, LTS issued a total of \$20,000 principal amount of senior convertible notes due December 31, 2005, secured by a pledge of the stock of Ladenburg. The \$10,000 principal amount of notes issued to the former Ladenburg stockholders bears interest at 7.5% per annum, and the \$10,000 principal amount of notes issued to Frost-Nevada bears interest at 8.5% per annum. The notes held by the former Ladenburg stockholders are convertible into a total of 4,799,271 shares of common stock, and the Frost-Nevada notes are convertible into a total of 6,497,475 shares of common stock and the conversion price of the notes is subject to adjustment on or about May 7, 2003 pending a final resolution of LTS's pre-closing litigation adjustments. If, during any period of 20 consecutive trading days, the closing sale price of LTS's common stock is at least \$8.00, the principal and all accrued interest on the notes will be automatically converted into shares of common stock. The notes also provide that if a change of control occurs, as defined in the notes, LTS must offer to purchase all of the outstanding notes at a purchase price equal to the unpaid principal amount of the notes and the accrued interest.

On August 31, 2001, the Company borrowed \$1,000 from each of New Valley and Frost-Nevada in order to supplement the liquidity of the Company's broker-dealer operations. The loans, which bore interest at 1% above the prime rate, were repaid in January 2002. As consideration for the loans, the Company issued to each of New Valley and Frost-Nevada a five-year, immediately exercisable, warrant to purchase 100,000 shares of the Company's common stock at an exercise price of \$1.00 per share. The Company recorded an expense of \$154 associated with the issuance of such warrants based on the value determined by using the Black-Scholes option-pricing model.

As of December 31, 2002, Ladenburg has a \$2,500 junior subordinated revolving credit agreement with an affiliate of its primary clearing broker that matures on October 31, 2004, under which outstanding borrowings incur interest at LIBOR plus 2%. The outstanding \$2,500 subordinated loan at December 31, 2001 was repaid during 2002.

On March 27, 2002, the Company borrowed \$2,500 from New Valley. The loan, which bears interest at 1%

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above the prime rate, was due on the earlier of December 31, 2003 or the completion of one or more equity financings where the Company receives at least \$5,000 in total proceeds. The terms of the loan restrict the Company from incurring or assuming any indebtedness that is not subordinated to the loan so long as the loan is outstanding. On July 16, 2002, the Company borrowed an additional \$2,500 from New Valley (collectively, the "2002 Loans") on the same terms as the March 2002 loan. In November 2002, New Valley agreed in connection with the Clearing Loans (defined below) to extend the maturity of the 2002 Loans to December 31, 2006 and to subordinate the 2002 Loans to the repayment of the Clearing Loans.

On June 28, 2002, New Valley, Berliner and Frost-Nevada agreed with the Company to forbear until May 15, 2003 payment of the interest due to them under the senior convertible promissory notes held by these entities on the interest payment dates of the notes commencing June 30, 2002 through March 2003 (the "Forbearance Interest Payments"). On March 3, 2003, the holders of the senior convertible promissory notes agreed to extend the interest forbearance period to January 15, 2005 with respect to interest payments due through December 31, 2004. Interest on the deferred amounts accrues at 8% on the New Valley and Berliner notes and 9% on the Frost-Nevada note. The Company also agreed to apply any net proceeds from any subsequent public offerings to any such deferred amounts owed to the holders of the notes to the extent possible. As of December 31, 2002, accrued interest payments as to which a forbearance was received amounted to \$1,404 (\$770 is included in accounts payable and accrued liabilities and \$634 is included in due to former parent and affiliate).

On October 8, 2002, LTS borrowed an additional \$2,000 from New Valley. The loan, which bore interest at 1% above the prime rate, was scheduled to mature on the earliest of December 31, 2002, the next business day after the Company received its federal income tax refund for the fiscal year ended September 30, 2002, and the next business day after the Company received the Clearing Loans. The loan was repaid in December 2002 upon the receipt of the Clearing Loans.

In November 2002, the Company renegotiated a clearing agreement with one of its clearing brokers whereby this clearing broker became Ladenburg's primary clearing broker, clearing substantially all of Ladenburg's business. As part of the new agreement with this clearing agent, Ladenburg expects to realize significant cost savings from reduced ticket charges and other incentives. In addition, under the new clearing agreement, an affiliate of the clearing broker loaned the Company an aggregate of \$3,500 (the "Clearing Loans") in December 2002. The Clearing Loans, which bear interest at prime and mature in November 2003 (\$1,500) and November 2006 (\$2,000), and related accrued interest will be forgiven over various periods, up to four years from the date of the new agreement, provided Ladenburg continues to clear its transactions through the primary clearing broker. The principal balance of the Clearing Loans is scheduled to be forgiven as to \$1,500 in November 2003, \$667 in November 2004, \$667 in November 2005 and \$666 in November 2006. Upon the forgiveness of the Clearing Loans, the forgiven amount will be accounted for as a reduction of expenses. However, if the clearing agreement is terminated for any reason prior to the loan maturity dates, the loans, less any amounts that have been forgiven through the date of the termination, must be repaid on demand.

Liquidity

The Company's liquidity position continues to be adversely affected by its inability to generate cash from operations as a result of the continued significant decline in the equity markets. Accordingly, the Company has been forced to cut expenses as necessary. In order to accomplish this, the Company has implemented certain cost-cutting procedures throughout its operations and, in the third quarter of 2002, reduced the size of its workforce. During the fourth quarter of 2002, the Company terminated the operations of Ladenburg Capital. Ladenburg Capital filed to withdraw as a broker-dealer at that time. Ladenburg has agreed to and is currently servicing the Ladenburg Capital accounts, and many of the Ladenburg Capital employees were offered and have accepted employment with Ladenburg. This further reduced support staff expenses, operating expenses and general administrative expenses.

The Company filed a registration statement in May 2002 for a proposed \$10,000 rights offering to the holders of the Company's outstanding common stock, convertible notes, warrants and options in order to raise

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additional necessary working capital. New Valley agreed to purchase up to \$5,000 of the Company's common stock in the proposed rights offering if such shares were otherwise unsubscribed for. However, on August 6, 2002, the Company announced that it had decided to postpone the rights offering due to market conditions. The Company intends to review the situation in the future to determine if conditions for the offering have improved, although the Company does not currently anticipate that the rights offering can be successfully completed absent a material improvement in market conditions and a significant increase in the Company's stock price. In the circumstance where the rights offering were ultimately consummated, the Company would be required to use the proceeds of the proposed rights offering to repay the 2002 Loans as well as all accumulated Forbearance Interest Payments, to the extent possible.

The Company's overall capital and funding needs are continually reviewed to ensure that its liquidity and capital base can support the estimated needs of its business units. These reviews take into account business needs as well as regulatory capital requirements of the Company's subsidiaries. Based on these reviews, if the proposed rights offering could be successfully completed, management believes that its capital structure would be adequate for current operations and reasonably foreseeable future needs. However, because the rights offering is currently postponed and does not appear to be a viable option at this time, should the Company otherwise require additional financing, it will need to seek to raise additional capital through other available sources, including through borrowing additional funds on a short-term basis from New Valley or from other parties, including the Company's shareholders and clearing brokers. If the Company continues to be unable to generate cash from operations and is unable to find alternative sources of funding, it would have an adverse impact on the Company's liquidity and operations.

14. Shareholders' Equity

Authorized Shares

At the Company's annual meeting held on November 6, 2002, the shareholders of the Company approved an amendment to the Company's articles of incorporation to increase the number of authorized shares of common stock from 100,000,000,000 to 200,000,000.

Weighted Average Shares Outstanding

In connection with the LTS acquisition, all per share data have been retroactively restated to reflect the number of equivalent shares received by the former stockholders of Ladenburg in the form of common stock, convertible notes and cash. During 2002 and 2001, respectively, options and warrants to purchase 4,856,813 and 3,112,104 common shares, and during both 2002 and 2001, 11,296,747 common shares issuable upon the conversion of notes payable, were not included in the computation of diluted loss per share as the effect would have been anti-dilutive.

Stock Option Plan

In 1999, the Company adopted the 1999 Performance Equity Plan (the "Plan") which, as amended, provides for the grant of stock options and stock purchase rights to certain designated employees, officers and directors and certain other persons performing services for the Company, as designated by the board of directors. In 2002, shareholders approved an amendment to the Plan at the Company's annual meeting to increase the number of shares of common stock available for issuance under the Plan from 5,500,000 shares to 10,000,000 shares and to increase the limit on grants to individuals in any one calendar year from 300,000 shares to 1,000,000 shares. In connection with the LTS acquisition, shareholders' equity was increased \$1,422 to recognize the value of 1,875,979 stock options outstanding at May 7, 2001 to LTS employees, based on a weighted average fair value of \$0.76 per option. The fair value of the options was determined using the Black-Scholes option pricing model and was based on the following weighted-average assumptions: expected volatility of 85.93%; expected life of three years; a risk-free interest rate of 4.42%; and no expected dividend yield or forfeiture.

(Dollars in thousands, except per share amounts)

A summary of the status of the Plan at December 31, 2002, and changes during the year ended December 31, 2002 and the period ended December 31, 2001, are presented below:

	<u>Shares</u>	Weighted-Average <u>Exercise Price</u>
Options outstanding, May 7, 2001	1,875,979	\$3.21
Granted	1,200,000	3.05
Forfeited	168,875	3.00
Options outstanding, December 31, 2001	2,907,104	3.16
Granted	2,367,485	.73
Forfeited	<u>617,776</u>	1.96
Options outstanding, December 31, 2002	4,656,813	2.08
Options exercisable, December 31, 2002	1,780,854	3.28

The following table summarizes information about stock options outstanding at December 31, 2002:

		Options Outstanding		Options Ex	Options Exercisable	
Range of Exercise <u>Prices</u>	Number Outstanding at December 31, 2002	Weighted- Average Remaining Contractual <u>Life (Years)</u>	Weighted- Average Exercise <u>Price</u>	Number Exercisable at December 31, 2002	Weighted- Average Exercise <u>Price</u>	
\$4.47	200,000	1.67	\$4.47	179,016	\$4.47	
4.06	300,000	6.67	4.06	295,380	4.06	
3.05	1,200,000	8.33	3.05	533,333	3.05	
3.00	633,708	6.96	3.00	598,125	3.00	
2.52	110,000	8.10	2.52	110,000	2.52	
2.13	75,000	8.00	2.13	65,000	2.13	
.88	1,220,000	9.04	.88			
.60	818,105	9.21	.60			
.22	100,000	9.88	.22	=	=	
	4,656,813	8.11	2.08	1,780,854	3.28	

In connection with the LTS acquisition, Ladenburg entered into a new employment agreement with Victor M. Rivas, which provided for Mr. Rivas to become President and Chief Executive Officer of LTS upon closing of the transaction. As part of Mr. Rivas' compensation under the employment agreement, LTS granted him on May 7, 2001 a ten-year non-qualified option under the Plan to purchase 1,000,000 shares of LTS common stock at \$3.05, the closing market price as reflected by the American Stock Exchange on the date of grant. The options have a ten-year term and become exercisable as to one-third of the shares on each of the first three anniversaries of the date of grant.

On May 7, 2001, the Company granted to each of the five new non-employee directors of the Company ten-year options to purchase 20,000 shares of common stock at \$3.05 per share. Each option became exercisable on the first anniversary of the date of grant.

On January 10, 2002, the Company granted non-qualified stock options to five executives, to purchase an aggregate of 1,220,000 shares of common stock at an exercise price of \$.88 per share, the fair market value of

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a share of common stock on the date of grant. These options vest in three equal annual installments commencing on the first anniversary of the date of grant and expire ten years from the date of grant.

On March 19, 2002, the Company granted to other employees of the Company and its subsidiaries qualified and non-qualified options under the Plan to purchase a total of 1,047,485 shares of common stock at a price of \$.60 per share, the fair market value on the date of grant. These options vest in three equal annual installments commencing on the first anniversary of the date of grant and expire ten years from the date of grant.

On November 15, 2002, the Company granted to the five non-employee directors of the Company options to purchase a total of 100,000 shares of common stock at \$.22 per share, the fair market value on the date of grant. These options vest in one year from the date of grant and expire ten years from the date of grant.

Employee Stock Purchase Plan

In May 2002, the board of directors of the Company adopted the Company's Qualified Employee Stock Purchase Plan (the "ESP Plan"), which was approved by the shareholders at the Company's annual meeting in 2002. The ESP Plan provides that the Board's compensation committee, which administers the plan, may permit the Company's employees, commencing in 2003, to acquire up to 5,000,000 shares of common stock during quarterly option periods at a discount of up to 15% below the lesser of the then current market price of the Company's common stock on the dates of grant or exercise. The ESP Plan is intended to qualify as an "employee stock purchase plan" under Section 423 of the Internal Revenue Code.

15. Related Party Transactions

Following the May 2001 acquisition of Ladenburg by LTS, certain officers and directors of New Valley became affiliated with the Company. Various directors of New Valley serve as directors of the Company, including Victor M. Rivas, LTS's President and Chief Executive Officer. An executive officer of New Valley served as Chief Financial Officer of LTS from June 2001 through September 2002. In 2002, the Company accrued compensation for this executive officer in the amount of \$100, which is payable in four quarterly installments commencing April 1, 2003. See Note 14 regarding options granted to the non-employee directors of LTS and to Mr. Rivas in May 2001 and subsequently in 2002. For a more complete discussion of the acquisition of Ladenburg, see Note 3.

In connection with the acquisition of Ladenburg, New Valley and Frost-Nevada acquired LTS's senior convertible notes. In August 2001, New Valley and Frost-Nevada each loaned the Company \$1,000, which loans were repaid in January 2002. During 2002, New Valley loaned the Company an additional \$7,000 of which \$2,000 was repaid. (See Note 13.)

During 2001, New Valley paid a fee of \$750 to the President of Ladenburg, who serves as President and Chief Executive Officer of LTS. The fee was paid for his services in connection with the closing of the acquisition of Ladenburg by LTS. One-half of the fee was reimbursed by Ladenburg to the former parent.

Howard Lorber, the Company's chairman of the board, is chairman of the board of directors of Hallman & Lorber Associates, Inc., a private consulting and actuarial firm, and related entities, which receive commissions from insurance policies written for the Company. These commissions amounted to approximately \$106 in 2002.

Several members of the immediate families of LTS's executive officers and directors are employed as registered representatives of Ladenburg and were previously employed by Ladenburg Capital Management. As such, they receive a percentage of commissions generated from customer accounts for which they are designated account representatives and are eligible to receive bonuses in the discretion of management. Oscar Sonkin, the father-in-law of Richard J. Rosenstock received \$72 and \$104 of compensation in 2002 and 2001, respectively. Richard Sonkin, the brother-in-law of Richard J. Rosenstock, received \$216 and \$150 in compensation in 2002 and 2001, respectively. Steven Zeitchick, the brother of Mark Zeitchick, received \$182 and \$136 in compensation during 2002 and 2001, respectively.

(Dollars in thousands, except per share amounts)

16. QUARTERLY FINANCIAL DATA (UNAUDITED)

		Quar	ters	
	1 st	2 nd	3 rd	4 th
2002:				
Revenues	\$25,615	\$20,413	\$15,977	\$17,993
Expenses	<u>29,802</u>	46,081(c)	<u>23,726</u>	<u>25,382</u>
Loss before income taxes	(4,187)	(25,668)	(7,749)	(7,389)
Net loss	\$(3,532)	\$(25,452)(c)	\$(10,014)	\$(7,395)
Basic and diluted:				
Loss per Common Share	\$(0.08)	\$(0.61)(c)	\$(.24)	\$(.18)
Basic and diluted weighted average				
Common Shares	42,025,211	42,025,211	42,025,211	42,025,211
2001: ^(a)				
Revenues	\$ 18,910	\$ 21,168	\$ 18,079	\$ 35,796
Expenses	<u>19,274</u>	<u>24,856</u>	<u> 26,492</u>	<u>35,580</u>
(Loss) income before income taxes	(364)	(3,688)	(8,413)	216
Net loss	\$ <u>(272</u>)	\$ <u>(2,594</u>)	\$ <u>(5,685</u>)	\$ <u>(3,872</u>)
Basic and diluted: Loss per Common Share	\$ <u>(0.01</u>)	\$ <u>(0.07</u>)	\$ <u>(0.14</u>)	\$ <u>(0.09</u>)
Basic and diluted weighted average Common Shares (b)(d)	34,647,170	39,025,348	42,025,211	42,025,211

⁽a) The financial data prior to May 7, 2001 reflect Ladenburg's financial results and the financial data afterwards reflect the Company's financial results.

⁽b) All per share data prior to May 7, 2001 have been retroactively adjusted to reflect the number of equivalent shares received by the former stockholders of Ladenburg in the form of common stock, convertible notes and cash.

⁽c) Includes impairment charge for goodwill of \$18,762 (\$0.45 per common share) (see Note 4).

⁽d) The sum of the quarterly loss per share may not equal the loss per share for the year, because the per share data for each quarter and for the year are independently computed.

Ladenburg Thalmann Financial Services Inc.

CORPORATE INFORMATION

OFFICERS

Howard M. Lorber Chairman of the Board

Victor M. Rivas President and Chief Executive Officer

Mark Zeitchick Executive Vice President

Vincent A. Mangone Executive Vice President

Salvatore Giardina Vice President and Chief Financial Officer

BOARD OF DIRECTORS

Howard M. Lorber Victor M. Rivas Bennett S. LeBow Henry C. Beinstein Robert J. Eide Richard J. Lampen Mark Zeitchick Vincent A. Mangone Richard J. Rosenstock

COUNSEL

Graubard Miller New York

AUDITORS

Eisner LLP New York

REGISTRAR AND TRANSFER AGENT

American Stock Transfer & Trust Company 59 Maiden Lane New York, NY 10038 212.936.5100

EXECUTIVE OFFICE

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SUBSIDIARIES AND LOCATIONS

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Ladenburg Thalmann Europe, Ltd. 78 Cannon Street London EC4 6NQ Ladenburg Thalmann Financial Services Inc. trades on the American Stock Exchange under the symbol LTS.

For further information, contact: Investor Relations 212.409.2000

Copies of Ladenburg Thalmann Financial Services Inc.'s Annual Report on Form 10-K to the Securities and Exchange Commission, and other information may be obtained by contacting:

Ladenburg Thalmann Financial Services Inc.

590 Madison Avenue New York, NY 10022 Attention: Investor Relations

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